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## EUROPEAN NEWS

## Brussels probes alleged EC steel cartel

By Andrew Hill in Luxembourg and Charles Leadbeater in London

AN ALLEGED cartel in steel products for the construction industry, involving some of Europe's leading steel manufacturers, is being investigated by the European Commission.

The investigation, which began with raids to seize documents from a clutch of steel producers in mid-January, may signal a tougher EC line on competition in the industry as its faces its worst downturn since the early 1980s.

The inquiry focuses on sales of heavy steel sections and beams by British Steel, Usinor-Sacilor of France, Germany's Peine Salzgitter and Arbed of Luxembourg. Commission officials also visited the offices of Enxidea, the Spanish producer, and Iva, the state steel combine.

The producers could be liable for fines of up to 10 per cent of annual sales, if the EC finds they have been operating a cartel. Last year several producers were fined a total of \$250,000 for operating a stainless steel cartel. The fines were limited because the EC acknowledged it was itself deeply involved in regulating competition in the industry through its "manifest crisis measures".

However, the ending of EC production quotas in June 1988 was meant to pave the way for a competitive market. This change of context could mean the producers would be open to much heavier penalties than in the stainless steel case.

## Ministers fail to end farm impasse

By David Gardner in Luxembourg

EC ECONOMY and finance ministers made little headway yesterday in breaking the impasse over farm spending, replicating in their own ranks the divisions which have prevented agriculture ministers from agreeing a farm price package for this year.

Unless progress can be made soon, said one minister, the farm budget dispute might have to be passed on to heads of government to resolve.

Britain, supported by the Netherlands, again insisted that the "guideline", or ceiling on spending fixed at a special summit in 1988, had to be maintained. The other 10 EC partners, led by France, continued to argue that the cost of integrating east German farmers into the common agricultural policy should be financed outside the farm budget.

Mr Norman Lamont, UK Chancellor of the Exchequer, said: "It would be quite wrong to weaken the rules for the

agriculture budget the first time they are put to the test. We can't have rules only for fair weather."

The European Commission has proposed price cuts in this year's price package, which would nevertheless see a record increase of 30 per cent to Ecu32.5bn (\$22.8bn). It contends that the root of the budgetary problem is chronic oversupply, fuelled by unsustainable levels of price support. It has temporarily shelved radical proposals to deal with the problem in the hope that a conventional, if restrictive, price package would clear the decks for reform.

Instead, farm ministers already hostile to the outlines of the reform have so far refused to accept what, in the circumstances, are mild cuts. In theory, under as yet unagreed arrangements in 1988, the Commission can force the issue after two months.

## Caution on moving to stage two of Emu

By Andrew Hill in Luxembourg

FINANCE ministers from Germany, Denmark and the Netherlands yesterday said they would resist any attempt to move to stage two of European economic and monetary union (Emu) until EC countries had achieved a strong degree of economic convergence.

During the latest round of the inter-governmental conference on Emu here yesterday, most EC finance ministers supported calls for convergence. The German, Danish and Dutch representatives said member states should take an explicit decision before moving on to stage two.

"Before entering stage two we should be able to see objective progress on convergence," said a German official. There was little discussion about whether such decisions should be based on a unanimous or a majority vote.

Britain, which has formulated its own Emu strategy for a "hard" European currency and a European Monetary Fund, also believes that decisions on the substance of the

move to stage two should precede decisions on the schedule. This currently envisages transition to stage two in January 1994.

A senior European Commission official said yesterday that Brussels supported a "very well-drafted" compromise proposal from Luxembourg, which holds the EC presidency. The Luxembourg paper says simply that before the beginning of stage two, EC governments and the Commission should "evaluate" progress achieved on economic and monetary convergence.

However, British officials said the presidency's compromise was "not sufficient to ensure convergence".

Stage two was the least clearly defined of the three steps to Emu planned by Mr Jacques Delors, the Commission president. It was originally seen as the period in which a European central bank would be set up, but there is a continuing dispute over whether the bank should be established at the beginning of stage two, or the end, in 1997.

## Finland to ban cartels

A FINNISH government

committee is drawing up stricter anti-trust legislation which would not only explicitly prohibit cartels but give the state-run Office of Free Competition (OFK) the power to hand out strict fines, writes Enrikke Teisleri in Helsinki.

The legislation should also aim to correct some of the serious imbalances within the national economy, which have been fuelled by the lack of healthy competition and strict laws on foreign investment, it says.

But some observers feel that the incoming government, currently being put together by the nationalistic Centre party, could delay the proposed anti-trust and more liberal foreign investment legislation from becoming law.

Existing Finnish anti-trust legislation which came into force in 1988 does not directly forbid price cartels and oligopolies from dividing markets between themselves. Companies cannot be directly fined if they are found guilty of enforcing a price cartel.

## State cash for Sabena under scrutiny

By Andrew Hill in Luxembourg and Reuter in Brussels

THE European Commission is investigating Belgian plans to pump large sums into Sabena, the state airline, and is considering a full inquiry into France's proposed Ecu2bn (\$200m) injection of funds into the airline.

A spokesman said yesterday that Brussels had received a Belgian government request for clearance of the Sabena money on Friday and was examining it. It would decide within two months whether to approve the payouts or ban them as unfair state aid.

The Belgian government in March announced a Ecu285m (\$275m) aid package for Sabena in an attempt to entice a foreign airline to take a stake in the ailing carrier.

The spokesman said Brussels also intended to look at French plans to plough close to \$400m into Air France. The Bull and Thomson investigations would aim to discover whether the capital injections, announced last week, constituted illegal state aid to the two companies.

The Commission is expected to make a formal statement about the French government proposals today in Brussels.

Sir Leon Brittan, the competition commissioner, who was attending yesterday's meeting of EC finance ministers in Luxembourg, said the Commission had to decide whether the capital injections were subsidies or normal investments.

"In the case of a public sector investment we must determine whether or not a private sector investor would have done the same thing," he said. "If it's a subsidy we would have to see if it's conferred with competitive rules."

Brussels is also likely to consider whether the French policy is compatible with other EC schemes such as regional aid or research programmes.

The capital injections are due to take place later this year, and it is unlikely that Brussels will be able to take formal pre-emptive action.



Leningrad citizens contribute food and money for striking Soviet miners whose demands include Gorbachev's resignation

## Moscow faces prospect of unrest and widespread political strikes

By John Lloyd in Moscow

THE political strike weapon took on greater edge yesterday in the Soviet Union, as Georgia's president warned of a general strike in his republic from today and more miners backed political demands.

Mr Zviad Gamsakhurdia, the Georgian president, said in a message to Mr Mikhail Gorbachev, the Soviet president, that the republic would join "the demands of workers on strike in the USSR".

While striking miners are calling for the resignation of Mr Gorbachev and the Supreme Soviet, the Georgian's main demand is for the removal of Soviet interior ministry troops from South Ossetia, where violence between Georgians and Ossetians is reported to be increasing.

The Soviet government's fear is that, in the present politically dangerous period, the demands of the miners will intersect with a wave of

protest over the price rises. Mr Thomas Kolesnikenko, a senior political analyst on the Communist party's main newspaper Pravda, said yesterday that "this period recalls the Polish situation, when prices went up and there were huge protests. The workers may not take such things from a communist government now".

Reports from the main coalfields in the official press and from independent news agencies said that representatives of opposition parties such as the Democratic Russia party, the Ukrainian Republican party and others — were holding meetings over the weekend.

In the Kuzbas, the main coal basin in the Russian Federation and the most politically militant area, production was reported as being "almost at a standstill". The official news agency Tass said that local newspapers had

carried a protest from 11 Russian deputies about the calls by Democratic Union activists for pits to be taken over.

In a report from the Donbass capital of Donetsk, the independent news agency Postfactum said the Republican Party, the Rukh popular front organisation and other anti-Communist movements were represented at a strike meeting on Saturday.

Postfactum quoted a local miners' leader, Alexander Ivashchenko, as saying the strike had been called "because we do not trust the Soviet President or government who have led the country to collapse".

According to Postfactum, Ivashchenko, strike committee chairman in a major pit complex, said the Kremlin "has no programme to get out of the crisis and in our present political system is incapable of improving the life of the workers".

Mr Boris Yeltsin, the Russian leader, promised last week that he would seek to solve the miners' strike, fresh from his victory in securing extra powers and with the prospect of a popular election for his post in sight. Most observers believe that Mr Yeltsin must fulfil at least some of his promise to improve the economic situation in Russia over the next two months, or risk a loss of support.

Meanwhile, the authorities remain nervous of the effects of the price rises a week ago. Leaders of the Belorussian republic are negotiating with engineering workers who walked out last week in protest at price rises.

A group of Moscow's traditionally quiescent students demonstrated for higher grants in front of the City Hall, claiming that the price reform had "turned student poverty into destitution".

## German neo-Nazis assault Poles at border

By Leslie Collitt in Berlin

GERMAN neo-Nazi youths hurled paving stones at a bus and cars carrying Polish visitors across the border yesterday as visa requirements for Poles were lifted by the German, Italian, French and Benelux governments.

The assault by about 250 youths happened at the border crossing point of Frankfurt on Oder. Two people were injured on the bus, which was carrying musicians back to Poland. Several Poles who walked across the bridge over the Oder river frontier were spat upon and abused as they reached German soil. Similar incidents were reported from two other border crossings.

In contrast with the hostile reception, Mr Manfred Stolpe, prime minister of Brandenburg state, which borders Poland, appealed for "hospitality and tolerance" towards the Poles and leaflets were handed out to Polish travellers welcoming them to Germany.

Relations between Germans and Poles, strained since the Second World War, are not expected to normalise until the enormous economic gap between them is narrowed appreciably.

Hostility among some Ger-

## Kohl makes overture to opposition

CHANCELLOR Helmut Kohl has indicated a readiness to co-operate more closely with the opposition Social Democrats. The government spokesman said yesterday that Mr Kohl would be seeking a meeting as soon as possible with Mr Hans-Jochen Vogel, the SPD leader, writes David Goodhart in Bonn.

There has been growing speculation about a possible "grand coalition" to help deal

with the integration of east Germany, but neither Mr Kohl's Christian Democrats nor the SPD is yet taking the idea seriously.

Before last December's election Mr Kohl expressed no interest in inviting the SPD to participate in a "round table" for east Germany.

But in light of the increasingly gloomy mood in the east, some sort of co-operation with the SPD although well short of

a coalition, now seems likely. The offer of limited co-operation might not be attractive to the SPD who will feel implicated in the government's past mistakes without being able to exert influence over future policy.

On the other hand, if Mr Kohl was to offer the SPD a chair at his regular meetings on east Germany with both sides of industry will be different for them to turn down.

He said the authorities would keep strict watch on Polish offenders who would not be allowed back to Germany.

His remarks were criticised sharply by Mr Norbert Meisner, Social Democratic (SPD) head of Berlin's economics department, who warned against "hysteria" which served to fuel animosities against foreigners.

Many Germans were relieved when the Bonn government clamped down last October 3, German unification day, on the previously unlimited entry by Poles to West Berlin. The German Construction Workers Union yesterday called on employers and the government to prevent the illegal hiring of low-paid Polish building workers in Germany.

Mr Krzysztof Skubiszewski, the Polish foreign minister, appealed to his fellow citizens to conduct themselves abroad in a "civilised" manner.

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## French encouragement for Warsaw plan to join EC

By William Dawkins in Paris

FRANCE WILL support Poland's application to join the European Community as soon as Warsaw is able to meet membership conditions. This will be the main point of a friendly reply to be signed today between President Lech Walesa and President Mitterrand.

It will be the first time Poland has signed an accord of this kind with a western country and is expected to give a political lift to Poland's

negotiations for an association accord with the EC which is to come into effect from 1992. That would give easier access to Community aid and trade.

Poland's ambassador to Paris, Mr Geny Lekawski, said his country also intended to implement EC legislation at home, leading to a possible application for entry at the end of this decade or early next.

The occasion for the French

treaty is a three-day visit beginning today by Mr Walesa, accompanied by three senior government ministers, during which the Paris government will also offer a substantial reduction in Poland's \$5.2bn (\$7.2bn) official debt to France.

Mr Mitterrand indicated on Polish television a possible cut of FF22bn-FF28bn, though the final figure will be settled between the Polish delegation and the French Finance Ministry.

Any reduction will come on top of the 50 per cent write-off agreed by the Paris Club of creditor nations last month for all of Poland's \$33bn borrowings from foreign governments.

This will be a significant gesture from France, Poland's second largest creditor. It comes only a three weeks after Mr Pierre Bérégovoy, the finance minister, criticised the US decision to write off 70 per cent of its own

\$2.9bn of loans to Poland, a much smaller exposure than France.

Mr Bérégovoy warned that indebted countries might damage their own interests by seeking bilateral rather than multilateral debt reductions. Mr Lekawski emphasised that any debt reduction was of prime importance to Warsaw's attempts to revive the Polish economy.

EC-Hungary Impasse, Page 6

## Hungary aims to speed the pace of reform

By Judy Dempsey, East Europe Correspondent, in London

THE HUNGARIAN government will set up legal instruments over the next few weeks to speed up privatisation, define property rights, and prepare the currency for full convertibility by 1993, according to Mr Mihaly Kupa, the finance minister.

Mr Kupa, who was appointed last December, made clear in an interview at the weekend that he is keen to press ahead with the reform package at a much faster pace.

He wants to attract greater foreign investment into the country, encourage a broader-based market system, and integrate Hungary quickly into the European economy.

The government, led by the conservative Hungarian Demo-

cratic Forum (MDF), "wasted too much time in pushing through legislation after it was elected (a year ago)".

Mr Kupa believes the hesitation was due to "a lack of a clear direction. There were several economic advisers (to Mr Jozsef Antall, the prime minister) who had different views about the pace of change. This led to a certain inertia in decision-making."

However, following the reorganisation of the government last December, it appears that Mr Kupa's plans for implementing a strict monetary policy, aimed at curbing inflation which is running at 35 per cent, and reducing the state's role in the privatisation process, now prevail.

His sense of urgency has been prompted by the collapse of trade between Hungary and the Soviet Union, following the introduction of the dollar payment system in January.

This development has helped to cause a decline in gross domestic product, which will contract by 4 per cent this year, and has increased Hungary's international payment obligations by \$2bn to \$3.95bn.

The legislative programme, which Mr Kupa expects to be passed before the parliamentary recess in June, includes a final figure will be settled between the Polish delegation and the French Finance Ministry.

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EC-Hungary Impasse, Page 6

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## EUROPE IN BRIEF



## Albania to form government of experts

ALBANIAN prime minister, Mr Fatos Nano, said he would ask opposition experts to join a coalition, after the ruling Communists won a two-thirds majority in the first multi-party election for nearly 50 years, Reuter reports from Tirana.

In his first interview with foreign media since the elections, Mr Nano said only a "government of experts" could stop political unrest and end the deep crisis in Europe's poorest economy.

"People are tired of unnecessary political debate. Now they need the basic conditions to work, to live better," Mr Nano told Reuters and the international television news agency Viasat.

The 30-year-old reformist Communist said good experts had been elected to parliament from the four-month-old opposition Democratic Party.

"We should co-operate with the political forces present in parliament from this position: the best expert to tackle a problem will have the portfolio," Mr Nano said. Mr Nano, a university lecturer, was brought in to head a transitional government by President Ramis Ala in February after unrest in Tirana during which thousands of protesters tore down a giant statue of late Stalinist leader, Mr Enver Hoxha.

Political sources said Mr Nano was virtually certain to be asked to head the government when parliament meets.

## Cyprus urged to cut deficit

The International Monetary Fund has strongly urged the Cyprus authorities to act now to slash the budget deficit and to reduce excess liquidity, Andreas Hadjipavlos writes in Nicosia.

The budget deficit has tripled as a percentage of GDP over the past two years. In a report prepared after a 10-day visit, an IMF team warned that, on current trends, the budget deficit could widen to 5.5 per cent of GDP this year, from 2.5 per cent in 1989 and 1.5 per cent in 1988.

The IMF praised Cyprus for the prompt action it had taken to cushion the effects of the Gulf crisis on the island's economy. The damage containment was successful, warranting a temporary widening of the budget deficit and some relaxation of monetary policy.

## East German pensions rise

The parties in Germany's ruling centre-right coalition have agreed that pensions in the former East Germany should rise by 15 per cent from July 1, government spokesman Mr Dieter Vogel said, Reuter reports from Bonn.

After the rise, average pensions in the economically depressed east will be around half those in west Germany.

Government officials said the extra cost of DM2.1bn (\$1.2bn) would be financed out of social security funds and not from the already over-stretched government budget.

Mr Vogel said details would be announced after the cabinet formally approved the decision.

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AMERICAN NEWS

## Canadian regional politics stronger

By Bernard Simon in Toronto

THE search for a solution to Canada's constitutional problem is likely to be further complicated by moves to broaden the reach of two increasingly influential regional parties, one in Quebec and the other in the west.

The Bloc Quebecois, a breakaway group of nine nationalist Quebec MPs, could be considerably strengthened following a decision by the separatist Parti Quebecois to support the BQ in the next federal election.

Across Canada, the fledgling Reform Party of Canada, which began as a movement to represent the west's interests, decided at a convention in Saskatoon to seek support for its right-wing platform across the country.

The Reform Party's platform of no special treatment for Quebec, fiscal conservatism and an end to official bilingualism has struck a resonant chord in the past year, especially in rural areas. According to recent opinion polls, the party has moved ahead of the ruling Conservatives in some parts of the west, especially Alberta.

The Reform Party has only one MP in Ottawa, but one of its members two years ago became the first senator to be endorsed by a popular vote.

The Parti Quebecois decision to throw its weight behind the BQ could cost federal Prime Minister Brian Mulroney's Conservatives valuable backing in Quebec. The Parti Quebecois, which is a provincial party, has quietly channelled its resources to the Conservatives in the past two federal elections, helping them achieve a virtual clean sweep in the francophone province. The Conservatives hold 56 out of 75 Quebec seats in the House of Commons.

The BQ was formed last year when the nine MPs split from both the federal Conservative and Liberal parties to give Quebec nationalists a stronger voice in Ottawa. The BQ, whose leader is former a Conservative cabinet minister, Mr Lucien Bouchard, has promised to run candidates in all 75 constituencies in the next federal election, likely to be held either late next year or in early 1993.

## Salinas asks Ottawa to back free trade accord

By Bernard Simon

PRESIDENT Carlos Salinas de Gortari of Mexico brought his initiative for a North American free trade area to Ottawa yesterday, in a speech to parliament emphasising the potential benefits to Canada of a US-Mexico-Canada pact.

Mr Salinas noted "very broad opportunities" for Canadian products and technology in Mexico, especially in telecommunications, public trans-

port, irrigation and the environment. He also tried to soothe Canadian opponents of the trade deal by pointing to recent progress Mexico has made on cleaning up the environment.

During his three-day visit, Mr Salinas will meet some of the strongest opponents in Canada of a tripartite trade deal. They include Mr Bob Rae, premier of Ontario, and Ms Shirley Carr, president of the Canadian Labour Congress. His itinerary also includes a visit to Montreal to meet Quebec Premier Robert Bourassa, an avid supporter of the 1989 US-Canada free trade pact.

Recent polls indicate that just over half of Canadians oppose a North American trade pact. Labour and human rights groups have warned that free trade with Mexico would mean further exploitation of low-paid Mexican workers and job losses in Canada. Several Canadian companies, especially in the motor parts sector, have already moved plants to Mexico to benefit from lower costs.



Salinas: Soothing opponents

## S America unhappy with US over cocaine issue

By Sally Bowen in Lima

ANDEAN countries are becoming disillusioned with increasing US involvement in the struggle against the drugs trade. It also seems certain that the signing of Peru's bilateral agreement on military and economic assistance will be further delayed.

An Andean Commission of Jurists' conference last week in Lima, concluded that few positive results had been seen from the US economic assistance promised during last February's four-nation drugs summit in Cartagena, Colombia.

Representatives from the parliaments, judiciaries, armed forces and popular organisations in Colombia, Bolivia and Peru also expressed fears over the "militarisation" of the conflict.

This coincided with news from Bolivia that US Galaxy transport aircraft had landed in La Paz with 90 tons of munitions for the country's anti-drugs effort, under controversial authorisation granted only hours earlier by the Bolivian Congress.

A bilateral anti-drugs agreement between Peru and the US has been awaiting signature for several weeks. Available in draft form only, it coincides with the thrust of the 1990 Cartagena accord in accepting co-responsibility in the drugs problem and proposes a "joint venture" to confront it.

Peru produces about 60 per cent of the world's coca leaf from which cocaine is made. Between 100,000 and 200,000 small growers and their families depend on it for their living. The draft bilateral agreement recognises the need to persuade these growers to substitute their coca crops in return for legality, land titles, access to credit and other advantages of a free market economy.

However, peasant coca-growers look certain to comprise the main obstacle to the bilateral agreement. At last week's conference, the leader of the People's Defence Front of San Martin, Peru's chief coca-growing region, denounced projected US aid to the military and the plan's lack of real economic alternatives. "We shall defend coca with our lives," he promised.

Peruvians are starting to measure the political costs against the financial carrot of co-operation with the US - this year \$39.8m in aid to Peru's underfunded military and anti-narcotics police, with another \$87.7m in "drug-related economic aid".

This is equivalent to around 1 per cent of the total US aid budget. "Maybe better than before, but hardly an equitable contribution," according to Mr Gustavo Gorriti, a writer.

## Foreign investment up in Venezuela

By Joe Mann in Caracas

TOTAL direct foreign investment in Venezuela last year increased by 16 per cent to \$3.68bn, according to the Venezuelan government. In early 1990, the government decided a liberalisation of the foreign investment code.

This liberalisation essentially eliminated most of the problems foreign investors had been complaining about for years, including heavy controls on profit remittances, reinvestments, technology transfer and investments in certain economic areas formerly barred to foreigners.

While some of the \$495m in foreign investment last year was fresh capital, including the proceeds of debt-equity swaps, an important share was made up of reinvestments of retained earnings by foreign companies already in Venezuela.

## Second space walk for astronauts

TWO astronauts who left their space shuttle to fix an antenna left the craft again yesterday for a more leisurely space-walk. AP reports from Cape Canaveral.

Spacemen Jerry Ross and Jay Apt drifted back into the shuttle's open cargo bay yesterday, less than 16 hours after re-entering the spacecraft following Sunday's emergency outing.

The two made their unscheduled walk when the 17-ton Gamma Ray Observatory's antenna could not be extended by electronic signals from the ground. They shook the antenna loose, then got an early start on their intended space-walk.

Flight directors said yesterday's space walk had gone as planned. Sunday's space walk was the first by Americans in over five years.

## Brazil shows perturbing isolation

Stephen Fidler reports on the annual meeting of the IADB



BRAZIL'S minister of economy, finance and planning does not mince words. Angered by the delay in a loan to Brazil from the Inter-American Development Bank, Ms Zélia Cardoso de Mello delivered a ferocious speech to the usually subdued annual meeting of the bank.

She described the decision to delay the \$300m loan as "illegal and unacceptable". The decision "put at risk the bank as a financial institution".

She said that, if this was the price for the bank's new capital increase (the loan-delaying mechanism was introduced as part of the capital increase negotiations), then it was an "excessive price" to pay. She even lectured the US on keeping its budget deficit in check.

The loan was delayed for two months to signal the concern of the Group of Seven industrialised nations, led by the US, about Brazil's \$8bn in interest arrears to commercial bank creditors. After five months of talks with the banks, progress on settling the backlog was slow.

The G7 saw the arrears as a threat to the international financial institutions to which Brazil is a large debtor. There was also concern in the G7 about Brazil's almost overt use of arrears as a bargaining chip with the banks. This was overlaid by a particular US worry that Brazil's behaviour could

add to the financial fragility of some of the large US banks.

There were many at the meeting who sympathised with the Brazilian position. As they saw it, the development bank was being used as a little more than a collection agency for commercial banks.

But, in going ahead with the speech, Ms Cardoso was ignoring the weekend advice of officials from some other Latin American governments.

They suggested the issue be allowed to blow over: an agreement with the commercial banks on arrears is all but completed and the US was expressing a willingness, on this had happened, to let the loan go ahead.

Partly because of this, her tough speech - probably made with a domestic audience in mind - was viewed widely in Nagoya as underlining the increasing isolation of the administration of president Fernando Collor de Mello, not only from its bank creditors,

but also from industrialised countries led by the US and even its neighbours in Latin America.

It underlined to bankers and officials here what are seen as mistakes of style, tactics and substance in the Collor administration's international financial dealings.

First, style: A speech in the style of 1980s Brazilian finance ministers was not viewed as the most constructive, in front of an audience of sceptical Japanese financiers waiting to be convinced of the region's widely vaunted economic transformation. It reinforced prejudices that the administration in Brasilia is becoming more aloof and insular.

Second, tactics: If Brazil had offered token payments to bank creditors six months ago, it may well have avoided tangling with the G7 and conceded less to the banks than it now has. Its tactical approach to the negotiations played into the bankers' hands, it is said, and further soured relations with the banks.

By contrast, Argentina, which is paying only \$60m a month in interest - a fraction of the scheduled amount - is now viewed more constructively by bankers. It is meanwhile reducing its debt through privatisations where banks can swap debt for equity.

The most significant issue,

though, is that of substance. Officials from governments and multilateral agencies are divided.

Some consider the commitment by the administration to economic reform to be the most important issue, despite the lack of success in tackling Brazil's apparently intractable economic problems. It is this which is worthy of international support, they argue.

Another, and growing, school, holds that the current administration is already a lame duck economically and that a golden opportunity for reform has been lost because of inept economic management.

Whatever the truth, Brazil continues to disappoint its many sympathisers.



Cardoso: Angry

## US bank insurance cost rise opposed

By Peter Riddell, US Editor, in Washington

PLANS to raise insurance premiums paid by US banks to shore up the federal fund which protects depositors could result in a cut in lending and delay the end of the recession, according to the main banking associations.

Their complaint comes as both the recapitalisation of the bank insurance fund and the Treasury's proposals for longer term restructuring of the industry have come under attack from a wide range of affected parties. These objections are likely to be aired at Senate and House banking committee hearings this week.

The Federal Deposit Insurance Corporation has proposed raising the premium paid by banks from 19.5 cents to 23 cents for every \$100 of deposits, following a 7.5 cent rise last year. This is needed as the first stage of a rescue intended to prevent the fund becoming insolvent over the next 18 months as more banks fail.

The groups - the American Bankers' Association, the Association of Bank Holding Companies, the Association of Reserve City Bankers and the Consumer Bankers' Association - argue that the industry will have to pay an additional \$3bn in premiums this year compared with 1990, which will cut into earnings and capital reserves.

"Any decline in capital will affect the ability of banks to lend in their local areas. In parts of the country still in the throes of recession, the increase in assessments will come almost entirely from capital and may delay recovery in those regions," they say.

Moreover, the groups argue that the loss of \$3bn a year in retained earnings useable for capital is roughly equal to a loss of almost \$25bn a year in new credit that would otherwise have been extended.

Separately, controversy has developed over proposals to cut deposit insurance coverage. Local and community bankers are opposing limits on the number of deposits to be protected (as well other proposals for nationwide branch banking), which, they believe, would favour large banks.

By contrast, Wall Street securities houses, led by Merrill Lynch, are opposing a related proposal to remove insurance protection from brokered deposits, funds placed at banks and savings bodies by brokers.

These bundled deposits earn higher returns while still enjoying federal insurance coverage. The administration argues that such brokered deposits have allowed weak banks and savings and loans to survive and expand.

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## INTERNATIONAL NEWS

## Kuwait to start war crimes trials in two weeks

By Mark Nicholson in Kuwait City

THE Kuwait Ministry of Justice said yesterday it was holding 628 Iraqis and other nationals in connection with alleged war crimes and would start the first trials within two weeks.

Mr Abdul Aziz al-Dakhil, Ministry of Justice under-secretary, said the detainees included high-ranking Iraqi officers accused of torture and murder, crimes which he said could carry the death penalty. He said other nationals - although he would not say how

many or of what nationality - were also being held for alleged collaboration with the Iraqis. Mr al-Dakhil said that in some cases this crime might also be punishable by hanging.

Allegations against some of the 628 are still being investigated. Mr al-Dakhil said at least 50 of the Iraqi soldiers being investigated had been handed over to Kuwait by the allied forces after liberation.

The trials, which will be conducted individually, will be

held "in a normal court under martial law", he said. Three civilian judges and two military officers will preside over the most serious cases. Proceedings will be open to the press and public only at the judges' discretion.

Mr al-Dakhil said that the International Committee of the Red Cross had visited each detainee under investigation. Each of the accused will be allowed a defending lawyer and Mr al-Dakhil said Iraqis would

be free to choose legal assistance from Baghdad, if they wished. The defendants' right to appeal will be limited to the power of Sheikh Saad al-Abdullah al-Sabah, the Crown Prince, to revise punishment at his discretion.

Mr al-Dakhil, who will represent Kuwait this week during talks in Riyadh with Iraq over the exchange of prisoners of war, said Iraq still held almost 5,000 Kuwaiti soldiers and civilians. Iraq has so far returned

more than 6,000 captured Kuwaitis.

He said Kuwait had detained "a few" non-Kuwaitis who were seeking entry to the country and whose identity he said was still being investigated.

Asked whether the Justice Ministry was investigating widespread reports of abuses against Palestinians in Kuwait, including killings, Mr al-Dakhil said he was "not aware" that any such cases were being looked into by the ministry.

## Lilley seeks Kuwait contracts for UK

By Michael Cassell, Business Correspondent

MR PETER LILLEY, the trade and industry secretary, yesterday embarked on a three-day mission to Kuwait as part of a British bid to win a share of reconstruction work in the aftermath of the Gulf war.

Mr Lilley, who was accompanied by a group of businessmen, will be pressing the Kuwaiti authorities to ensure that British companies have an equal opportunity to obtain a share of the work available.

There were complaints from British companies that they were, in effect, excluded from the first phase of rebuilding contracts, let immediately after the cessation of hostilities, with most of the work going to the US Army Corps of Engineers. The British government is anxious to ensure that British companies do better in subsequent stages of reconstruction.

Mr Lilley will meet the Kuwaiti crown prince and other ministers during his visit and also will discuss the prospects for longer-term trade between the two countries. He said that his delegation would emphasise the experience and expertise of British companies, particularly in fighting the country's oil field fires.

He added: "Before hostilities broke out, British trade with Kuwait amounted to something like 10 per cent of manufactured imports and it seems likely that it will be a higher proportion in future."

Among the businessmen accompanying Mr Lilley are Mr Bill Frie, a director of Sir Alexander Gibb and Partners and representing the British Consultants Bureau, Mr David Cawthra managing director of Balfour Beatty, Mr Anthony Cotton, a director of Hanson Trust, representing the Building Materials Council, Mr Ronald Garlick, chief executive of Weir Group and Mr David Douglas-Horne, chairman of the Committee for Middle East Trade.

Shots from embassy Police said yesterday that up to 24 shots from automatic weapons had been fired from the Iraqi embassy in Stockholm early on Sunday morning at protesting Kurds. Robert Taylor writes from Stockholm.

## Israel frees 1,000 Palestinians before Baker talks

By Hugh Carnegie in Jerusalem and Peter Riddell in Washington

THE Israeli authorities last night announced the release of more than 1,000 Palestinian prisoners and the easing of the tax regime in the occupied territories hours before Mr James Baker, the US secretary of state, arrived for talks with the government.

Although officials denied it, the announcement appeared timed to impress Mr Baker, whose visit is the latest stage in Washington's efforts to promote an Arab-Israeli peace settlement in the wake of the Gulf war. Mr Baker, on his second trip to the region since the war ended, will also visit Egypt and Syria.

The US has called for both the Israeli and Arab sides to help smoothen the path to a proposed regional peace conference. Mr Baker, who has sought to lower expectations of what may come

from his talks in the region over the next few days, has told reporters accompanying him that there is a danger of any positive momentum resulting from the end of the Gulf war disappearing unless there is a breakthrough soon.

"The reason for the trip was because we don't know how long this window of opportunity might last. We don't think things should be permitted simply to drift."

"It's been over three weeks since we were in Israel and almost four since we were in Riyadh [on his initial post-war visit to the region], and the president and I felt that it's time to try and push the envelope a little further if we can and see whether or not we can make some progress."

Mr Baker does not see scope for any grand Middle East peace plan and believes the only way forward is

through a step-by-step approach with the US acting as a catalyst.

In particular, he has been looking at the possibility of "confidence building" as a preliminary to more formal negotiations.

Yesterday's Israeli announcement might be regarded by the US as a step in the right direction. Mr Baker is also seeking from the Arabs a less hostile attitude towards Israel.

An Israeli Defence Ministry statement said that the prisoner release was prompted by the end of the Muslim fasting month of Ramadan, which concludes this week.

Similar releases have frequently taken place in the past, though usually of smaller numbers. Israel holds a total of about 15,000 Palestinians from the territories.

The ministry said the decision to

implement tax reforms was meant to "ease the lives of the Arab population". Few details of the tax reforms were given, but heavy taxation of local businesses was set to be cut and new industries will be tax-exempt for three years to encourage much-needed investment.

A key part of Mr Baker's task today is to seek ways of reconciling Israel's refusal to allow the Palestine Liberation Organisation any role in the peace process with the Palestinian insistence that the PLO must at least play an indirect part.

Despite the prisoner releases, Mr Baker is likely to take a tough line with the Israelis about recent actions by the government of Mr Yitzhak Shamir, the prime minister, including deportations from the occupied territories and further settlements of Soviet immigrants in these areas.



Kurdish refugees grab handfuls of bread as they swarm over a supply lorry at the Iakveren refugee camp in south-east Turkey. It was the first food for up to six days.

## Immigrant influx raises spectre of Israeli inflation

Hugh Carnegie reports that plane-loads of Soviet newcomers are placing a huge burden on the economy

ISRAELIS who had grown used over the past year to television pictures of immigrant Soviet Jews arriving plane-loads by triumphantly waving a flag, are now being shown Soviet newcomers sitting through discarded vegetables at a street market.

"Older (immigrants) are hungry and angry," read a placard at a demonstration outside the prime minister's office a few days later.

Such stark images remain the exception, not the rule. But now that the drama of the Gulf war is past, the daunting issue of how the economy will cope with huge Soviet immigration has returned to centre stage.

The scale of the task was signalled in this year's budget, passed by the Knesset last month. It contained a three-fold increase in spending on immigrant absorption, which for the first time will total more than defence expenditure. In the nine months covered, more than shekels 12bn (\$3.06bn) is to go on immigration, one of the budget total of shekels 66.5bn.

As a result, the budget deficit, which in the years following a 1985 austerity package was virtually eliminated, is set to at least double as a percentage of gross domestic product from 4 per cent in 1990. The outgoing budget director of the Finance Ministry predicts a deficit above 10 per cent.

This surge back into deficit

inevitably raises the spectre of the early 1980s when inflation hit 450 per cent, deficits rose to 15 per cent of gross domestic product and foreign debt was almost 80 per cent of GDP. The Bank of Israel, which has recommended the deficit should not be allowed to exceed 5.5 per cent, has already warned of these risks.

The rationale is that, with foreign currency reserves buoyant for now, the country can afford short-term deficits because the immigration they fund will eventually generate sufficient growth to pay the bills. It is a path successfully followed in past immigration waves in the 1950s and 1960s.

But will it work again? Immigration last year totalled 200,000 - the vast majority Soviets. The Gulf war slowed the pace, but at least as many are expected in 1991, and per-

haps more than 300,000. Within three to five years, the country's present population of 4.7m is set to rise by a fifth by immigration alone. "If you look for a solution to this in the economic text books, you won't find one. I know, because I've looked," laughs Mr Shlomo Matar, adviser to Mr Yitzhak Mordechai, the finance minister.

The prospects of achieving economic performance to match this growth are so far scarcely encouraging. After two stagnant years, GDP expanded by 4.6 per cent last year and the business sector grew by 5.5 per cent. But the population growth meant per capita income declined slightly. This year, when most of an estimated \$2.8bn cost of the Gulf crisis will be felt, Bank Hapoalim's economists project GDP growth at around 6 per cent based on 200,000

newcomers, a figure below government estimates of what is necessary.

Investment in fixed assets is on a fast-rising curve, coming off declines in 1988 and 1989 to reach 16 per cent growth in 1990 and likely to expand by another 40 per cent this year. But much is pouring into short-term construction to house the newcomers.

So far, inflation, at around 18 per cent, has not surged. But unemployment, now around 10 per cent, is set to rise and remain high for some time to come, compounded by a growing indigenous labour force. Perhaps the blackest feature is a near stagnation in export growth, which is regarded as the key to long-term sustainable growth. With foreign borrowing requirements estimated at up to \$20bn over the next five years, the Finance Minis-

try says annual export growth of 13 per cent is required. But exports grew just 1 per cent last year and are not expected to be much better in 1991, partly because of a disastrous collapse of tourism revenues following the Gulf crisis.

Israel has relied for years on huge levels of foreign aid - principally more than \$3bn in annual civil and military grants from the US - to bridge the gap in its financing. It is presently seeking to increase this aid - all non-loan gifts - appealing to the US Government and the Jewish diaspora for more aid, most recently, receiving pledges of help from the German government. But these sources may not be enough to plug the gap for much longer.

A long-term surge in productive output is needed, and most politicians and officials agree that requires a further significant shift to the private sector away from the traditional socialist-styled economy.

This process began in 1985, and there has been some progress, particularly in the capital markets. But it has been slow and the immigration issue has produced contradictory signals over how to continue.

Certainly a number of key reforms proposed over the past year have either been watered down, delayed or blocked. A package produced amidst great fanfare last September by Mr Mordechai has never been implemented. Its plans to break down the state-owned labour markets were blocked by the powerful Histadrut trade union federation and its political allies. Proposals to liberalise imports are not due to be brought in until September.

Privatisation, a central plank of the reform plans since 1985, has also proceeded extremely slowly, with the only significant sell-off in a large state enterprise being the flotation last September of a small stake in Bezek, the telecommunications monopoly.

For the time being, an immigration-induced economic crisis remains in the future. But few doubt it is a real prospect. "By 1993, we will have to raise a lot of money abroad," said Ms Nadine Bandot-Traubenberg, senior Bank Hapoalim economist. "It is very important to get sustainable growth underway in the next two years or else we'll be in trouble."



## LDP leader's exit may be temporary

MR Ichiro Ozawa, who resigned yesterday as leader of Japan's ruling Liberal Democratic Party, is one of the new, younger generation of Japanese politicians to have established himself since the Recruit share dealing affair damaged or destroyed the reputation of some of his elders.

Many in the LDP believe the 46-year-old Mr Ozawa is unlikely to be out of politics for long; some say he could back in office before the end of the year - possibly as a cabinet minister.

Mr Ozawa's internationalist approach in politics was being blamed in some quarters yesterday for his losing the Tokyo gubernatorial election. He played a large personal role in international relations. He returned only a few days ago from meetings with President Bush and President Gorbachev.

However, any disruption to Japan's relations with the US and other foreign countries is likely to be short-lived since the substance of Japan's foreign policy is likely to remain unchanged.

The LDP took some consolation yesterday in the fact that the party made overall gains elsewhere in the country and in prefectural assembly elections.

But in Tokyo, the LDP appeared to have underestimated the strength of the sympathy vote for the incumbent, Mr Shunichi Suzuki, who was widely seen as the victim of bullying from party headquar-

ters - an old man being set upon by a group of men young enough to be his sons.

Some analysts also saw in the Tokyo result a vote against the foreign policy of Mr Ozawa, notably his efforts to rally national support for the US-led forces in the Gulf. Mr Takayoshi Miyagawa, the head of a private political research centre, said yesterday: "This is a warning from the people that Ozawa's policy is unpopular, both his foreign policy and his domestic policy."

But other observers said the LDP's success outside Tokyo showed the result in the capital had less to do with policies than with the clash of personalities. Mr Takashi Inaguchi, a professor of politics at Tokyo University, said: "This was a vote about local not about national issues."

That may be to play down the result too much. After all, Mr Ozawa has become the first senior LDP official ever to resign after a local election poll. The margin of Mr Suzuki's success indicates a widespread disenchantment in the capital with LDP rule.

Mr Ozawa and Mr Obuchi, his 53-year-old successor, both belong to the intra-party faction headed by Mr Noboru Takashita, the former prime minister, the largest grouping inside the LDP.

The fact that Mr Obuchi is a senior Takashita faction figure shows that the faction's leaders will continue to support the administration of Mr Kaifu.

## Pakistan begins Afghanistan peace initiative

By Farhan Bokhari in Islamabad

PAKISTAN'S government yesterday said it was embarking on an initiative to seek a political solution to end the continuing conflict in Afghanistan.

As a first step, contacts would be made with relevant states including Saudi Arabia, Iran, the Soviet Union and the US, Mr Sheharyar Khan, the foreign minister, said. Pakistan had previously backed the Afghan Mujahideen rebels in their 12 years of conflict with the Soviet-backed government in Kabul.

Switzerland has offered to host informal talks between the two sides in the fighting in Afghanistan, the foreign minister, Mr Rene Felber, said yesterday. Reuter reports from Bern.

Mr Felber was speaking after a five-day visit to Iran and Turkey, where he met Iranian President Akbar Hashemi Rafsanjani and Turkish President Turgut Ozal.

## Liberia linked to Sierra Leone border battles

By William Keeling in Lagos

THE Liberian rebel leader, Mr Charles Taylor, has been accused of giving active support to the insurgency in neighbouring Sierra Leone in which more than 60 people have been reported killed.

Dr Ahasa Bumun, the executive secretary of the Economic Community of West African States, which is spearheading the peace efforts, said that he had evidence of Mr Taylor's direct involvement in the fighting in Sierra Leone.

Dr Bumun's accusation follows an unexpected visit by President Joseph Momoh of Sierra Leone to Liberia on Sunday. Diplomats report that during a four-hour meeting with President Ibrahim Bawanda, the subject of provision of arms and ammunition by Nigeria was discussed.

Some 100 members of the task force which intervened in Liberia last August. A ceasefire has been in place but Mr Taylor has yet to recognise the interim government.

## Peking posts given to regional reformers

By John Elliott in Hong Kong

TWO of China's leading economic reformers - Zhu Rongji, the extrovert mayor of Shanghai, and Ye Xuanping, the respected governor of the southern province of Guangdong - have both been elevated to senior posts in Peking by the current session of China's National People's Congress.

But while Mayor Zhu's appointment to be one of five vice-premiers almost certainly enhances his role, Governor Ye is losing an important power base in China's most prosperous and economically open province with his appointment as a vice-chairman of the relatively weak Chinese People's Political Consultative Conference.

The primary difference is

that Peking's hardliners do not trust Ye, who has been building Guangdong into a free-wheeling relatively autonomous province adjacent to capitalist Hong Kong.

Zhu, on the other hand, appears to have the ear of the current leadership and is said to have been promoted at the behest of Deng Xiaoping, China's veteran leader, who spent several weeks in Shanghai earlier this year.

The appointment of Zhu, who is 62, was announced yesterday. It is expected to give him greater authority, both to speed up the development of Shanghai and to argue for economic reforms across the country. But his influence will be balanced by the appointment of another vice-premier, Zou

Jiahua, 64, a minister of the State Planning Commission, and more conservative.

There has been some criticism that Zhu, who is currently in Europe promoting Shanghai, has developed his own personality cult. For that reason, he dislikes a tag of "China's Gorbachev", which he has been given by some foreign newspapers, knowing the damage this can do him in Peking.

In his new job, he will be less in the limelight.

He became mayor of Shanghai in 1988 and gained a reputation as a pragmatic leader with deft handling of Shanghai's student protests during the 1989 Tiananmen Square crisis, which brought order to the city without a shot being fired. At that time Jiang Zemin, now

general secretary of China's Communist party, was the city's party chief.

Zhu believes in harnessing foreign investment and private enterprise to speed up development, but has shown no interest in drastically changing China's Communist system.

He has begun to shake up some of Shanghai's heavy-handed bureaucracy, and has made the city one of the easier places in China for foreign companies to work in.

He has also reopened Shanghai's stock exchange, closed since the Communist takeover. But, most important of all, he has launched plans for a \$10bn (\$5.6bn) redevelopment in an area called Pudong, across the Huangpu River from the city centre.

## Sino-British talks progress

By John Elliott

TALKS between British and Chinese officials in Peking on Hong Kong's proposed HK\$100bn (\$7.2bn) airport are to continue today in the hope that an improvement in the atmosphere yesterday might lead to an agreement that would allow the project to go ahead.

Mr Douglas Hurd, the British foreign secretary, said the talks were "serious and complicated" when he arrived in Hong Kong last night at the end of a five-day trip to China.

Late on Sunday there was some easing of the tough line that China had taken earlier on issues such as Peking's ability to continue to influence decisions on financial policy and the airport programme.

## Boost state power, says Shekhar

By David Housego in New Delhi

MR Chandra Shekhar, the Indian prime minister, yesterday sought to strengthen his image as a non-partisan head of government with radical proposals for reinforcing the federal character of the union by giving more powers to the states.

In a statement intended to focus debate during the election campaign on more long-term issues, Mr Shekhar, a veteran socialist, said: "India is not changing fast enough to keep pace with the rest of the world. Now is the time we must display courage and accept the reality of the emerging trends in the world."

Criticising the excessive centralisation of administrative and economic power in the country, Mr Shekhar called for

a programme to provide more autonomy to the states and district and local councils. His most radical suggestion was to propose that larger states might be split in consultation with them and "in keeping with cultural aspirations and [criteria of] administrative efficiency".

Mr Shekhar's statement is intended to capitalise on the growing resentment of the states at the power of the central government and at delays in obtaining funds or project approvals from New Delhi. Reflecting this, Mr Biju Patnaik, the chief minister of the eastern state of Orissa, recently threatened to secede in a gesture designed to attract public attention. "I do not revolt, the people of Orissa will

revolt", he said. Reflecting similar frustrations, regional movements have also been springing up in such unlikely states as Gujarat, Bihar and Uttar Pradesh - the latter with a population of 100m.

In issuing what he described as a personal statement, Mr Shekhar hopes to take advantage of the reputation he has won as prime minister to set himself at the head of a reformist movement. If no party emerged with a clear majority in the election to be held in late May, he would then seek to stake his claim as a prime minister above factional politics. In this vein, he yesterday criticised other parties for raising "obsolete ideas on religion and caste."



S Lilley seeks  
Kuwait  
contracts  
for UK

By Michael Cassar  
The British government is seeking to secure a large number of contracts for the UK's defence industry in Kuwait, a senior official has said. The official, who is not named, said that the government was aware of the fact that Kuwait was a major source of defence contracts for the UK and that it was therefore important to ensure that the UK's defence industry was able to compete for these contracts. He said that the government was currently in the process of negotiating a number of contracts with Kuwait and that it was hoped that these contracts would be awarded to the UK's defence industry in the near future.

Sheets from under  
the carpet

inflation  
on the loose

The Bank of England has said that it is not yet clear whether inflation is under control. The bank's latest report on the state of the economy said that inflation had risen slightly in the first quarter of 1991, but that it was still within the target range. The bank said that it was keeping a close eye on inflation and that it would be prepared to raise interest rates if inflation continued to rise.

vs Shekhar

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## WORLD TRADE NEWS

### EC set for dumping duties on Japan audio cassettes

By David Gardner in Brussels

THE European Commission is this week set to impose definitive anti-dumping duties on Japanese audio cassettes, in a move seen as controversial by some EC member states. At the same time, the Commission may indicate whether it intends to proceed with more contentious plans to impose anti-dumping levies on imported Japanese audio tape.

This is used in the manufacture, inside the EC, of cassettes, but is being examined as a separate part of the "material injury" caused to EC producers.

Though the Commission has not finished preparing the audio tape case, it is already being seen by lawyers familiar with the case as a new "screwdriver" rule designed to keep out imported parts and components, similar to the EC regulation that the General Agreement on Tariffs and Trade (GATT) outlawed last year.

The Commission last November imposed provisional duties ranging from 14.7 to 22.3 per cent on cassettes imported from Japan. These are now expected to be set at 22-24 per cent.

But the methodology used in the case has attracted criticism. The UK, Ireland, the Netherlands, Luxembourg and Denmark are unhappy with the implications.

While it is normal in anti-dumping cases to go back three to four years, in this instance the reference period has been set further back in 1985-88. The injury is being calculated on the basis of EC producers' market share and turnover in 1985, and on the prices they would have needed then to obtain a 12 per cent profit.

But from 1985 to 1988, Commission officials admit, market share of cassettes imported from Japan fell significantly.

That is one reason why audio tape imports are being examined, and indeed, they were originally being treated as part of the same case, opened in January 1989.

Commission officials strongly defend the methodology used in the cassettes case, arguing that anti-dumping practice everywhere always concentrates on what is required to remove the "total injury" to domestic producers.

Moreover, one official adds: "I can categorically state that the amount of injury calculated between 1985 and 1988 does not correspond to the measure that will be proposed."

The dumping margin is understood to have been calculated at nearly 60 per cent. "We can justify what we've done," the official stresses.

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### Hungary at impasse on Brussels farm trade

HUNGARY has reached an impasse in its negotiations with the European Community, Nicholas Denton reports from Budapest. Talks are stuck on free trade in farm products and the timing of Hungary's approach to the EC, Hungarian officials said yesterday.

"Without concessions on agriculture, we cannot have a true association agreement," Mr Janos Martonyi, state secretary at the Ministry of International Economic Relations, said. "It would be one-sided."

Hungary has sought cuts in levies on pork, poultry, fruit and vegetables without a formal EC response. A Hungarian foreign ministry official said the EC had only weeks to answer to avoid jeopardising the still-attainable target of associate membership by the start of next year.

Mr Martonyi said Budapest would never accept a move to free trade in two stages. The EC says Hungarian reforms should be reviewed after five years before transition to association continues.

"We believe this is a kind of mistrust," Mr Istvan Kormendy, of the foreign ministry, said. The third obstacle is Hungarian insistence, against EC hesitancy, on reference in the association accord to full Community membership.

Budapest has centred its foreign policy on early accession, planning a formal application next year and full membership in the mid-1990s. The association talks came as it relies more on the EC to make up for the loss of the Soviet Union.

Exports to the EC rose by a quarter last year, overtaking exports to east Europe. Hungary needs to do this again this year as the Soviet market falls more rapidly. Hungarian exporters face their biggest test this month as the old socialist trading system dies.

They used a loophole to carry on trade in transferable rubles, the unit of account of the Comecon trading bloc, until the end of March.

In the process, Hungary ran up a possibly worthless transferable ruble surplus with eastern Europe in January and February equal to over \$600m (\$282.4m).

### EC urges US to speed Gatt talks

THE EC's chief foreign trade negotiator yesterday urged the US Congress to give the Bush administration powers to conclude the Uruguay Round of world trade talks this year.

Talks have since resumed in Geneva, but the US administration's negotiating mandate expired on March 1. It has asked for a two-year extension, but Congress has yet to decide whether to grant the so-called trade authority, in which it agrees to vote on the administration's legislation without changing it.

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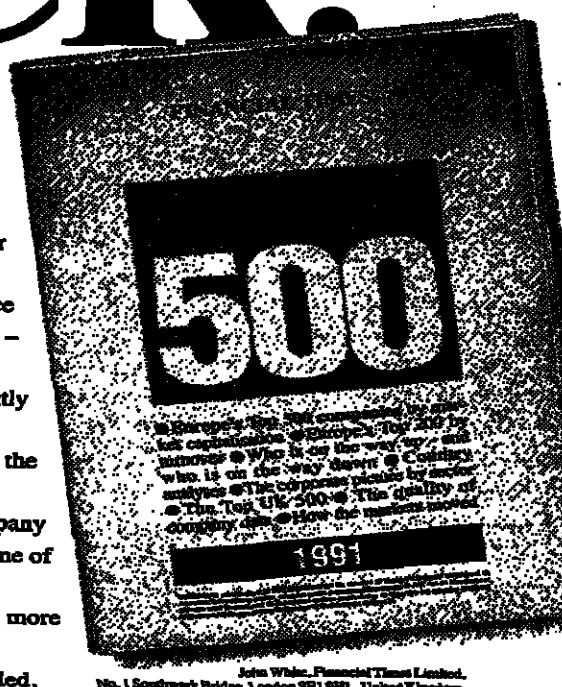
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### Caracas seeks European petroleum stake

By Joe Mann in Caracas



دعوات الامم

FINANCIAL TIMES TUESDAY APRIL 9 1991

# Kevlar\*, Nomex\* and Tyvek\*: Three lifesavers from Du Pont.

When Captain Brown and his men go into action, they have to be quick but cautious. Their task is to protect people and the environment, in particular against dangerous toxic substances, contaminated dust and similar hazards. Protective clothing can be a matter of life or death, in this job as well as in many others. For example, in bullet-resistant vests, or flame- or chemical-resistant overalls, KEVLAR and NOMEX III fibres and TYVEK spunbonded olefin play a vital role.

## Tyvek also guards against invisible hazards.

Protective clothing of TYVEK is used wherever people come into contact with toxic substances or aggressive chemicals. TYVEK is a non-woven fabric that acts as a barrier. Not even minute pollutant particles or bacteria measuring no more than half a thousandth of a millimetre can penetrate this highly dense material. Garments made from TYVEK not only keep out asbestos dust and other dangerous particles, but also provide effective protection against chemicals during crop spraying. In cleanrooms, protective clothing of TYVEK prevents particles given off by the skin from contaminating work areas, where even the smallest amount of dust would be a problem in micro-chip production, for instance.



Cleanroom protective clothing made from TYVEK (Photo: Hoffmann-La Roche Inc.)

## Very light and exceptionally tear-resistant.

TYVEK is a spunbonded olefin material produced by a unique process from millions of ultra-fine polyethylene fibres. The result is a lightweight material that combines the finest properties of film, fabric and paper. It is waterproof, has high tensile strength, is tear-resistant and unaffected by a large number of chemicals. No other material is so impenetrable, so strong, so light, yet breathable.



Coated versions of TYVEK are available to suit requirements in terms of barrier performance for specific toxic chemicals. Contact Du Pont for details from our permeation guide data book.

## Nomex III - The fibre for fire-risk applications.

Whenever fire and heat are involved, time is of the essence. A protective garment of NOMEX III can provide protection against fire for a critical period. NOMEX III is a blend of NOMEX meta-

aramid and KEVLAR para-aramid. The inclusion of KEVLAR prevents the material from breaking open when exposed to flame, and thus the skin is protected longer from the effects of heat. This invaluable feature makes NOMEX III superior to other heat- and flame-resistant materials.

NOMEX III has another major advantage: its flame resistance is retained permanently, unaffected by either frequent washing or wear. And since the material made from this fibre is as much as 40% lighter than flameproof cotton for the same protective performance, garments made with NOMEX III are also more comfortable to wear.

To check the degree of protection afforded as accurately as possible, a special test manikin was developed by Du Pont. Known as the "Thermo-Man", it is 1.85 metres tall and has 122 sensors distributed over its entire surface to register temperature, quantifying pain thresholds and the critical point when burns first occur.

Public authorities and organisations are relying increasingly on clothing made from NOMEX III. In the U.K. the majority of professional firemen are equipped with NOMEX III. So are an increasing number in Germany. In Italy, all 25,000 members of the national fire service are equipped with protective garments made from NOMEX III. And many military aircraft pilots and car racing drivers wear overalls made from NOMEX III.

## Kevlar - A milestone in fibre technology.

When KEVLAR was developed by Du Pont, it set entirely new standards in fibre technology. Never before had a fibre been so light and yet so strong, as

well as corrosion-proof, heat-resistant, self-extinguishing, non-magnetic and electrically non-conductive. And it retains its useful properties from -40°C to +180°C.



A policeman's protective vest made with KEVLAR.

Du Pont has now developed its second generation KEVLAR, the "Hx" Series, with properties even more outstanding. KEVLAR is used, for instance, to make bullet- and fragment-resistant vests for police and armed forces, and cut-resistant jackets for fencers as well as industrial workers.

## Innovative technology means progress.

KEVLAR, NOMEX and TYVEK are produced by the Engineering Fiber Systems division of Du Pont, which also developed TEFLON\*, TYPAR\*, CORDURA\* and high-strength Nylon. From house and home to air and space, these products have opened up new perspectives in countless areas. Du Pont is one of the world's leading research-oriented companies, with 39 production plants and laboratories in Europe alone.

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DU PONT



## UK NEWS

# UK ruling backs retrospective pensions verdict

By Eric Short

THE European Court of Justice in giving its historic decision which established the principle of sex equality in company pension schemes, never intended that it would take 40 years to bring about that equality.

This reasoning was the basis of the decision last month by Mr John Bells, chairman of the Manchester Industrial Tribunal in the case of Barber v Guardian Royal Exchange, that a Mr Alan Roscoe had been discriminated against on grounds of sex when on retirement last May at age 60, he received a reduced pension, compared with a woman of that age, from his employer, the Bolton-based engineering company, Hick Hargreaves.

The UK pensions industry accepts the European Court decision unreservedly that company pensions are pay within the provisions of Article 119 of the Treaty of Rome and therefore have to be equalised.

However, there are different interpretations on the retrospective application of the judgement, which stated that it only applied to pension entitlement after the date of the judgement - May 17, 1990.

Hick Hargreaves took the view that since the pension was based on years of service, pension entitlement related to that pensionable service.

Therefore in the case of Mr Roscoe it contended that it need only equalise benefits relating to the few days between the date of the judgement and Mr Roscoe's retirement.

However, Mr Bells rejected this interpretation, claiming that if this argument was right "this would mean there would not be enforceable equality in relation to pension rights for

up to 40 years. We cannot believe that the European Court of Justice contemplated this for one moment."

Mr Bells upheld Mr Roscoe's argument that entitlement occurred when the pension became payable and ordered Hick Hargreaves to ensure payment.

This decision could be an embarrassment to the National Association of Pension Funds, which, backed by Counsel's opinion, have advised members that the interpretation of the retrospective aspects of the Barber judgement are similar to those views held by Hick Hargreaves. The decision of Mr Bells, if applied to all cases, could cost the UK pensions industry as much as £130m a year in extra costs.

An industrial tribunal decision only applies to the particular case. But it is understood that there are a number of cases of alleged discrimination in pension payments waiting to be heard by tribunals.

Not only does an Employment Appeals Tribunal decision create a precedent in law. The Tribunal could refer the matter to the European Court for a decision on the retrospective element of the Barber judgement. However, Mr Bells' decision did hold one ray of hope for employers. He said: "We believe that the European Court of Justice intended to protect pension fund trustees from claims by those who had retired before 1981 May 1990."

Many retired men who retired before the Barber judgement are seeking equality in their pension payments from the date of the judgement. Such an interpretation could cost the industry an extra £300m a year and cause administration chaos.

# Four inch setback for 30 miles of Channel tunnel

Andrew Taylor looks at the implications for Eurotunnel of the Anglo-French safety commission's code

THE difference of less than four inches in the width of fire safety doors has created the latest headache for the Channel tunnel project which is already running substantially over its original budget. The group last November raised an extra £2.7bn to cover rising costs.

Eurotunnel, the publicly quoted Anglo-French group, which will operate the 30 mile rail tunnel between Britain and France, warned yesterday that changes in the design of fire doors was likely to lead to a delay of up to six months in providing a full service for car and coach passengers.

This had been planned to start from June 1993 when the tunnel is due to open. Sir Alastair Morton, Eurotunnel's chief executive, said a limited service might be available to start until September. A full service could be delayed until December 1993.

This would substantially reduce the group's revenues during the peak summer holiday season.

The problem has been caused by the insistence of British and French authorities that the width of the fire doors separating the double deck shuttles be widened from 28 inches to 32 inches. The design of the fire doors for single deck wagons for coaches and other large passenger vehicles have been similarly modified.

The ruling by the Channel tunnel intergovernmental safety commission has meant that the Canadian, Belgian and French manufacturers of the shuttle wagons may not be able to deliver all of carriages by the time the tunnel is due to open.

Sir Alastair said Eurotunnel was discussing with Bombardier of Canada, BN of Belgium and ANF of France the possibility of introducing bonus payments to encourage the shuttle wagon manufacturers to make up any lost time caused by the design change.

The three companies are contracted to provide 128 wagons including 18 carriages for loading cars and a similar number of wagons to carry coaches and other larger passenger vehicles.



BORDER CROSSING: earlier this year workmen open a gate between England and France 100 meters below sea level

contracted to provide 128 wagons including 18 carriages for loading cars and a similar number of wagons to carry coaches and other larger passenger vehicles.

The need to complete the project as quickly as possible to start earning revenue to repay bank borrowings meant that designs had to be completed and contracts placed before the safety commission had ended its deliberations.

The intergovernmental commission has also warned Eurotunnel that the design of its semi-enclosed wagons to carry heavy goods vehicles would be unacceptable if it was submitted in its present form.

Breda and Fiat of Italy have been contracted to build the carriages. Eurotunnel argues

that smoke detection and ventilation systems in the rail tunnels will be adequate to cope with a fire on one of the open sided wagons.

The group said discussions were continuing with the commission. It said: "Until these

issues are resolved there remains the risk of additional cost and delay."

The French state owned railway, previously has said the construction of a high speed rail link between Paris and Calais in northern France may be delayed by up to five

months. The various delays could mean that the Channel tunnel could be carrying much less than its proposed throughput when it opens in 1993.

Plans for a fleet of special international express trains

linking British provincial cities with Paris and Brussels have already been halted by technical and financial problems. In addition, the night trains intended to run between Britain's regions and the continent have still not been ordered and appear unlikely to

be ready in time.

This leaves the so-called Three Capitals trains - the expresses planned to run between London, Paris and Brussels - as the only pure

mainline passenger trains still planned to arrive on schedule. But delivery of the prototype of these trains is also several months behind schedule, raising fears that the rest of the fleet will be delayed.

Eurotunnel yesterday played down the likely impact on its opening revenues as a result of delays. It says any additional costs had already been taken account of in contingency provisions.

The prospectus issued by the group to shareholders last November forecast that Eurotunnel expected to raise reve-

nue of £393m, net of sales costs, during the final six months of 1993.

Sir Alastair Morton said yesterday that about £100m of this was expected to come from through trains between London and continental Europe operated run by British Rail and SNCF. These trains, despite delays in completing high speed links would still remain very competitive with airlines. Revenue forecasts for this traffic therefore were unlikely to be substantially affected.

Of the remaining £293m about 60 per cent, or about £176m, was expected to come from car and coach passenger traffic. Assuming that a limited service would be available from September the total revenue risk at worst is to be no more than £100m. It could be much less if delivery of shuttle wagons could be brought forward. This analysis however assumes that there will be no delay in starting a full shuttle service for heavy goods vehicles.

Sir Alastair said that the delay in starting a full service would not affect the long term profitability of the project. This was still on target to make its first profit in 1993. At worst the projected gross dividend yield over the life of the project would decline from 15.5 per cent to about 15.3 per cent.

The cost of the project has increased from £4.8bn in 1987 to £6.8bn. The group however said yesterday that the two rail tunnels which will connect Britain to France will be completed in May and June this year - six months ahead of the revised schedule.

Savings however will not offset the loss of revenue expected as a result of the delays in providing rolling stock.

Eurotunnel's share price which had opened at 505p before yesterday's statement had slipped to 488p by the close.

Let. Page 34

## MOTOR INDUSTRY

# Lucas signs deal to supply components for Toyota plant

By Paul Cheeseright, Midlands Correspondent

LUCAS is joining the list of big UK motor component suppliers to Toyota, the Japanese car manufacturer which is building a new £700m assembly plant at Burnaston in central England.

The automotive subsidiary of the engineering group said yesterday that it had signed prototype contracts with Toyota for rear drum brakes, batteries and wiring harnesses.

Toyota has selected more than 80 per cent of the 150 component suppliers for the Burnaston plant and said that it would have a complete list in two months time. Half the suppliers are in the UK and half in continental Europe. Apart from Lucas, the British suppliers include GKN and Triplex, part of the Pilkington group. Japanese suppliers include Nippondenso.

All suppliers are subject to prototype contracts. Their products will be subject to testing once trial production starts at Burnaston next year. If that testing is successful Toyota will sign purchase contracts. Toyota's expansion in the

UK, allied to that of other Japanese manufacturers - Honda at Swindon in western England and Nissan at Sunderland in the north east - is an important factor in widening the European components market. But the technical demands of the Japanese groups and the growing presence of Japanese component manufacturers have set off a process of restructuring among European component groups.

By 1995, Toyota will be buying annually about £700m worth of components of which 85 per cent will be of European origin. By mid-1993, the group expects 60 per cent of its components to be European-made.

With the selection of component suppliers nearly complete, Toyota is now putting more emphasis on the purchase of plant equipment. One Midlands supplier to have emerged is Versum International. But the search for equipment suppliers is international. By contrast, the last phase of purchasing for Burnaston, involving goods and services used in the running of the plant, will be concentrated locally.

# Rover Group to invest £24m at Swindon site

By John Griffiths

Rover Group is to invest £24m in a second advanced car body panel press at its Swindon pressings plant, bringing total investment in such equipment to £58m.

The first press, capable of producing panels more than twice as rapidly as conventional equipment, is due for delivery at Swindon in July and should be operational next year. The second will be brought into use in mid-1993.

The presses are intended to produce body panels for external customers as well as Rover's range of vehicles.

The most important external customer for the plant is expected to be Honda, which is due to start production at its own car production plant near Swindon from the end of next year, building up to annual output of 100,000 cars a year. No contracts have yet been signed, although the two companies - which have 20 per cent cross-shareholdings - are understood to be in negotiations.

The Swindon pressings plant already numbers both Renault and Rolls-Royce among its customers.

The investment was described yesterday as a vote of confidence in the Swindon plant, at a time when it has been undergoing redundan-

cies, mainly because of falling production at Rover's Cowley facilities, which produce the Maestro, Montego and Rover 800.

The Montego and Maestro are due to be phased out of production in the early 1990s, when the Cowley South car assembly plant is closed.

Rover recently announced that another 120 jobs were needed at Swindon in addition to 326 redundancies announced last November.

© Jaguar, the Ford-owned luxury car maker, returned to full production yesterday, after two months of working one week on and two weeks off because of depressed demand worldwide.

The move reflects the lowering of stocks to more acceptable levels rather than any significant upturn in demand. Jaguar, like most other luxury car makers, has been hit by severe sales downturns in its major markets, notably the US and the UK.

The end of short-time working follows by a few days a disclosure that Jaguar is seeking further voluntary redundancies among its 9,000 assembly workers in addition to 1,000 jobs lost through just-completed early retirement and voluntary redundancy programmes.

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Repayment: April 5, 2001, at par  
Listing: Düsseldorf and Frankfurt/Main

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## Anglo-Irish meeting to welcome new talks

BRITISH and Irish ministers meet in Belfast today for what is expected to be the penultimate Anglo-Irish Conference meeting before talks start on the province's political future, writes our Belfast Correspondent.

Some unionists, who favour retaining links with London, are reported to be irritated that a further conference meeting is planned next month to formally signal the suspension of Anglo-Irish meetings for a set period while inter-party talks take place.

The view among unionists is that since agreement on a talks formula has been reached, Mr Peter Brooke, the Northern Ireland Secretary, and Mr Gerry Collins, the Irish Foreign Affairs Minister, should have been able to conclude business today.

Both sides are likely to express satisfaction with the talks deal.

Under Mr Brooke's plan, the province's constitutional parties will discuss arrangements for governing Northern Ireland before he decides when Dublin ministers are brought in to discuss North-South relationships.

The third strand in the talks process, towards the end of a three-month period, will be discussions between the UK and Irish governments, possibly leading to a new deal to replace the Anglo-Irish Agreement.

Dates and venues for the inter-party talks are still being finalised but Parliament Buildings at Stormont, on the outskirts of Belfast, appears the most likely option.

While the impending talks will figure highly during today's conference, the meeting has a full routine agenda. Security will be discussed and Mr Jeremy Hanley, Northern Ireland's new Health Minister, is expected to make his conference debut during talks on health issues.

● A Fermanagh woman was forced to run half-a-mile with a bomb by the IRA yesterday. The woman was forced to place the device outside the Belleek RUC station. No-one was injured when the device exploded minutes after it was planted.

## Interest rate cuts fail to boost consumer demand

By Rachel Johnson, Economics Staff

CUTS in interest rates failed to give an immediate boost to consumer demand, according to government figures released yesterday.

February's figures for consumer credit and retail sales, published by the Central Statistical Office, indicated that the recession was still entrenched.

They added weight to arguments for further easing of borrowing costs while sterling remains high and strong within the European exchange rate mechanism.

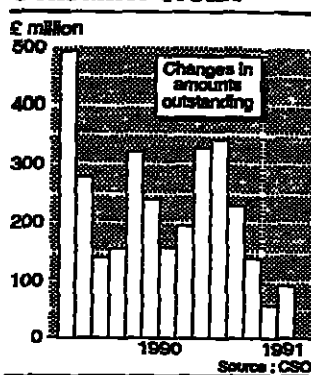
The government started a series of interest rate cuts in mid-February to bring base rates to 12.5 per cent from 14 per cent.

The CSO announced that the amount of new credit advanced to consumers in February was £2.6bn, after £2.5bn in January.

It was the smallest monthly advance for 14 years. Over the three-month period, new credit totalled £11.8bn, after £11.5bn over the previous three months.

Net credit growth - which accounts for credit repaid - is showing an even sharper drop. From a £242m peak in October 1990, the increase in the

Consumer credit



amount outstanding on consumer credit agreements with building societies, finance houses and on bank credit cards fell to £8bn in February. In February 1990, net credit was growing at almost three times this rate.

"These figures imply there has been no resurgence of consumer confidence after the end of the Gulf war," said Mr Don Smith, economist at Greenwell Montagu, the investment house. "Consumers are now scaling back borrowing as well as repaying credit card debt."

Weak demand conditions also showed up in a survey carried out by Infolink, the independent credit reference agency, and retail sales figures. Infolink said that finance houses were experiencing demand falls of 10 per cent for the second month running as consumer confidence showed "no sign of recovery" and that recent base rate cuts had had no immediate effect.

Only in the home loans sector were figures slightly up on last year, reflecting the tentative hope that the housing market has finally bottomed out, it said. Demand for credit in the retail sector was 6 per cent down on the year.

This tallied with the latest government estimate of retail sales. After reporting last week that retail sales volumes were flat in February - after an initial estimate of 1 per cent growth - the CSO announced yesterday that volumes actually declined by 0.1 per cent between January and February.

This confirmed the initial scepticism with which the provisional figures - hinting at a retail recovery - were greeted at the time.

## Stoy Hayward angry as London institutions force audit switch

STOY HAYWARD, the UK's tenth largest audit firm, yesterday expressed its anger and disappointment at the conduct of unnamed City institutions which have forced one of its quoted clients to move its audit to a Big Six firm, writes David Waller.

Stoy, which has attracted criticism in recent months because a seemingly large number of its audit clients have collapsed, has been dropped as auditor by Amber Day Holdings, a quoted clothing retailer.

Mr Philip Green, chairman of the retailing company, said yesterday that a number of large City institutions had expressed their concern about Stoy and that although he was satisfied the firm had done a good job, he had given in to

this pressure from the City.

Major shareholders in Amber Day, where pre-tax profits rose from £55,000 to £3,02m between 1988 and 1990, include the Prudential, with a 7 per cent holding, and Midland Montagu and John Gove, with just under 10 per cent each. None were prepared to comment yesterday.

Mr Paul Hips, Stoy's senior partner, said the firm was "angered and disappointed" that major institutions should use their position to undermine our role as auditors without justification and with no discussion with ourselves.

He added that he would seek a meeting with any institutions which had reservations about his firm. "We will seek reasons for their reservations and we will seek to reassure

them," he said.

Stoy, one of the fastest growing medium-sized firms of accountants in the 'eighties, has attracted bad publicity following the failure of a spate of its audit clients. These include Polly Peck International, Sock Shop, the Levitt Group and Homes Assured.

The firm was also auditor to Astra Holdings, the munitions group being investigated by the Department of Trade and Industry.

Further bad publicity came in November last year when its affiliate in the US became the first large accountancy firm to go bankrupt. The firm has asserted that it is satisfied with its audits of the above companies and believes that corporate failure is being unfairly blamed on auditors.

## BRITAIN IN BRIEF



### Seamen end pay dispute on N-ships

Industrial action involving ships carrying nuclear waste between Japan, Italy and the UK has been halted after agreement has been reached on a 12.1 per cent pay increase for merchant navy officers.

The officers last month rejected a 9 per cent pay offer from James Fisher and Sons which manages the six ships on behalf of Pacific Nuclear Transport, in which British Nuclear Fuels has a majority shareholding.

Officers, who voted by eight to one for industrial action, decided that when ships returned to the north-west port of Barrow-in-Furness they would refuse to take them out.

British Nuclear Fuels, the largest UK single earner of Japanese Yen said the deal was reached after negotiations with Numanst, the officers' union.

### Poor report for science teaching

A quarter of first year science teaching in British primary schools was unsatisfactory last summer term, according to an official report.

Insufficient resources, the lack of suitable staff and inadequate classroom space all hindered the teaching of the country's national curriculum science.

The findings come in the first evaluation by HM Inspectorate of Schools of Key Stages 1 and 3 for science since the national curriculum was launched in Autumn 1989.

The results are based on visits to 308 primary, 55 middle and 231 secondary schools in 87 local education authorities during the school year 1989-90.



### Cost of barrage across the Mersey rises to £1bn

The cost of a proposed electricity-generating barrage across the River Mersey (above) has risen from £880m to just over £1bn - a 14 per cent increase - according to a report by the consortium planning to build it. The consortium - the Mersey Barrage Company - plans to dam the Mersey between Liverpool and Birkenhead in north-west England forcing the river through turbines designed to produce enough electricity for three quarters of the area's needs. But opponents, mainly in the shipping and petrochemical industries, claim it will disrupt shipping and commerce around the Mersey river estuary.

### Minister rejects poverty study

A European Commission study reportedly showing a high level of poverty in Britain has been dismissed by the government.

Mr Nicholas Scott, social security minister, said the survey was based on arbitrary figures.

The survey said a greater proportion of the population in Britain was living in poverty than in any other EC country. Of all the people in the Community defined by the study as poor, one in five was said to live in the UK.

### Labour updates policy review

The opposition Labour party is to publish a further general policy statement next week, to update the work of its policy review.

The document, due to be approved by the National Executive Committee, Labour's ruling body, will take account of changes over the past year, such as the party's re-launched industrial policy and Britain's entry into the European Exchange Rate Mechanism.

### Drilling plan at Hadrian's Wall

Plans to allow an oil company, Arco British, to drill for oil near Hadrian's Wall in northern England has been criticised by conservationists.

Northumberland County Council has given permission for an oil rig to be erected about 50 yards from the 2,000-year-old Roman remains. But critics fear it could lead to other drilling operations.

English Heritage, the conservation organisation, said yesterday "This is a world heritage site and ranks in importance alongside the pyramids of Egypt."

### Abta seeks insurance cover

Insurance cover of £7m is being sought by the Association of British Travel Agents this week to give it added protection against any further collapse of UK travel companies. The cover will be in addition to a levy of Abta's 3,700 members to pay for a series of holiday companies which have gone bankrupt without adequate protection.

### Superleague for soccer clubs

The English Football Association has unveiled plans for an 18-club premier division of the country's top soccer clubs.

A meeting of the Football Association (FA), the game's governing body, has decided it should establish a Premier League within its own administration despite strong opposition from senior members of the Football League, which administers the four divisions of football clubs in England and Wales.

It has decided that the so-called Superleague, known officially as the "FA Premier League" should start in season 1992-93.

The FA is convinced that a pruned-down premier division, featuring the country's richest clubs, would help to breathe new life into an increasingly unwieldy competitive programme which has hampered the development of the English national team.

Arsenal, the big north London club, has backed the plan. Its executive Mr Ken Friar says the proposals will "ensure a successful and healthy football industry".

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## SOUTH AFRICA

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FT SURVEYS

## FT LAW REPORTS

# A digest of cases in Hilary term

### ARAB MONETARY FUND v HASHIM AND OTHERS

(FT, February 28)  
 BY agreement an organisation was set up known as the Arab Monetary Fund, which was to have independent juridical personality and the right to litigate. The United Arab Emirates (UAE) was an independent sovereign state and by its constitution, a treaty entered into by the UAE became binding on and within the UAE, after confirmation and ratification by decree. It was alleged that the director general of the fund stole about \$60m from the fund which he then laundered through the respondent banks. The statement of claim was struck out at first instance and in the Court of Appeal on the ground that the fund lacked the capacity to sue. Allowing its appeal by a majority judgment the House of Lords held that although a treaty could not become part of UK law without intervention of parliament, by coming to the UK courts recognised a corporate body created by the law of a foreign state recognised by the Crown.

### K/S NORJABL A/S v HYUNDAI HEAVY INDUSTRIES CO LTD

(FT, March 5)  
 THE defendants sought to have the arbitrators dismissed as not fit and proper persons to act when they had stated, after their appointment, that they could not make a binding commitment in 1992 for three months and be wholly uncured for fees. In the circum-

stances, the Court of Appeal held, the commitment sought by the parties subsequent to their appointment was of such an extent as justified a request to consider a payment of a commitment fee and did not of itself amount to misconduct - still less did it warrant removal. However, if without the concurrence of the defendant, an agreement were now to be concluded between the plaintiff and its arbitrators or a third arbitrator, that would probably constitute misconduct and would at least be undesirable because of the imputation of possible bias.

### ITALIA EXPRESS

(FT, February 15)  
 ON THE present appeal the question was whether legal professional privilege could be claimed for documents which were not previously in a party's possession, which had not come into existence for purposes of litigation, but which had been obtained by his solicitors for that purpose. The court must not encroach on a litigant's right to seek and obtain legal advice under the seal of confidence, nor on his and his legal adviser's right to prepare for and conduct his case without revealing the effect of that advice. But it was hard to see how those rights were infringed if a party was obliged to produce

an original document which was in existence before litigation was in the air, and obtained from a third party for purposes of the litigation, but which the third party could be compelled to produce at the trial without ground for objection. The fact that a solicitor had obtained a potentially important pre-existing original document from a third party should not enable the solicitor's client to exclude that document from the forensic arena. There would be a real threat to the interests of justice if the law were otherwise.

### RE INSTITUTE OF INDEPENDENT INSURANCE BROKERS

(FT, February 19)  
 FORD Motor Company and General Accident operated a scheme under which each purchaser of a new Ford Fiesta, Escort or Orion was provided with free motor insurance for one year. The scheme aroused much hostility among insurance brokers and intermediaries. The Independent Insurance Brokers (IIB) wrote to about 12,000 insurance brokers and intermediaries recommending that they should cease placing business with General Accident from January 1 1991, and make every effort to re-broker existing business. The boycott was to last initially for six months, and would be reviewed. Granting

an application by the director general of Fair Trading for an interim order restraining the IIB from the boycott, the Restrictive Practices Court held: (i) there was no reasonable prospect of IIB persuading the court that the boycott was necessary for public protection; (ii) it could not be shown that GA's measures had been taken in order to restrict competition; (iii) GA did not control a preponderant part of the market; (iv) the boycott directly discouraged competition and (v) was likely to cause material detriment to GA pending a final court order.

ing the exercise of the intrusive power conferred by that section. In the absence of any proof to the contrary, credit ought to be given to public officers who have acted *prima facie* within the limits of their authority (Earl of Derby (1886) 12 4 Exch 222). However, when seeking a commissioner's consent under section 20 (7), the Revenue was absolutely bound to make full disclosure of all facts within its knowledge. Failure to make full disclosure would almost inevitably nullify the notice.

### SECRETARY OF STATE FOR TRADE AND INDUSTRY v LANGRIDGE

(FT, February 22)  
 UNDER section 6(1) of the Directors Disqualification Act 1986, a court can make an order against a director of an insolvent company where his conduct made him unfit to be concerned in the management of a company. Section 16 (1) provides that a person intending to apply for the making of a disqualification order shall give not less than 10 days' notice of his intention. In the present case, the secretary of state failed to appreciate that he had not given the length of notice required by s.16(1) which had to be calculated exclusive of the days on which notice was given and proceedings issued. He applied for leave to start new proceedings

out of time, but his application was struck out. In allowing the secretary of state's appeal against the striking out, the Court of Appeal stated that failure to serve a proper 10-day notice was a procedural irregularity which did not render the application for a disqualification order void or voidable. The provisions requiring service of the 10-day notice were thus to be construed as directory rather than mandatory.

### GALLIC LEASING LTD v COBURN

(FT, February 27)  
 GALLIC Leasing was a member of a group which included five other companies, each of which, during the accounting period, sustained trading losses capable of being surrendered to another company in the group for relief from corporation tax. Gallic Leasing's accounts stated that nothing was payable on its assessment, stating that "profits will be covered by group relief". No details were furnished and the accounts of other companies in the group did not show that any relief were to be surrendered. Rejecting the contention that a valid claim had been made, the Court of Appeal stated that section 66(1) of the Income and Corporation Taxes Act 1974, specified a two-year limit in which a claim must be made. If Gallic Leasing's contention was

right that there was a sufficient claim within that period if it notified the Inspector, without further particulars, it would deprive the statutory time limit of real effect.

### THE BAIONA

(FT, March 21)  
 THE shipowners had a demurrage claim against the charterers but were out time in appointing their arbitrator, who, under the charterparty, was to be nominated within three months after final discharge. Granting their application for extension of time on the ground that otherwise undue hardship would ensue under the Arbitration Act 1950, section 27, Mr Justice Webster stated that the total delay of nearly two months was attributable to the shipowners as their fault because it was their solicitors who failed to pay due heed to the time-bar. But it was not simply a case in which they had been doing nothing at all.

On the contrary, they had been pursuing the charterers' solicitors in correspondence and the delay could not be categorised as grave. Moreover, although the court took into account the shipowners' potential claim against their solicitors, it did not attach any considerable weight to it because of the added difficulty of pursuing a secondary claim against them instead of the primary claim against the original defendant.

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## TECHNOLOGY

## Philips' light bulb is a gas

Having to change a light bulb in the home is irritating enough. But changing one that dangles over a swimming pool or illuminates a motorway tunnel can be difficult and dangerous.

One answer is to develop a light bulb which lasts for years without wearing out, a task which Philips, of the Netherlands, claims to have achieved.

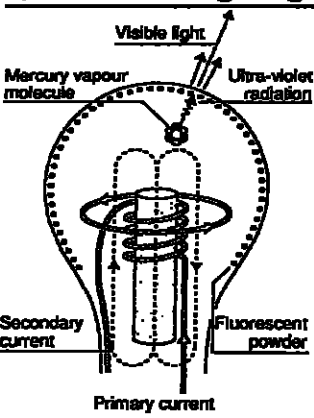
Aimed squarely at the commercial market, the QL induction lighting system uses the same gas discharge technology found in today's fluorescent tubes. But it eliminates the need for electrodes - which are the first parts to wear out, says Iain Logan, senior project manager for QL induction lighting. Instead, the lights use induction coils.

As a result the lifetime of the light is determined by the durability of the electronic control box that accompanies the bulb. Philips estimates that each unit will last for 60,000 hours which means each light would burn continuously for nearly seven years.

The electronics box converts the mains voltage into a very high frequency current, operating at 2.65 megahertz. This current travels into the bulb and around a ferrite core, producing a secondary current. This excites the mercury gas molecules in the bulb, causing them to give off ultra-violet radiation which lights the bulb's fluorescent powder coating, so producing visible light.

Della Bradshaw

## QL Induction Lighting



The Amlux building towers over the Higashikurō district of Tokyo like a blue and black striped rocket: a 14-storey, 720m (236m) testament to what Toyota, its creator, says is the start of a "new age" in the design, distribution and retailing of motor cars.

Of more modest size and cost, if not architectural style, Mazda's 12.3m "M2" building - perhaps most kindly dubbed plate-glass Doric - is starting to take shape across the city. The functions of the two buildings differ in extent, but not in concept. The aim of both is to take the car makers deep into the hearts and minds of their customers, to establish precisely what these customers want or need and subsequently to find the best ways of fulfilling their wishes.

The concept should take the Japanese industry another stage closer to tailoring products more finely to car markets which are fragmenting into niches under the pressure of consumer preference, aided by the flexible vehicle manufacturing systems that emerged in the mid-to-late 1980s.

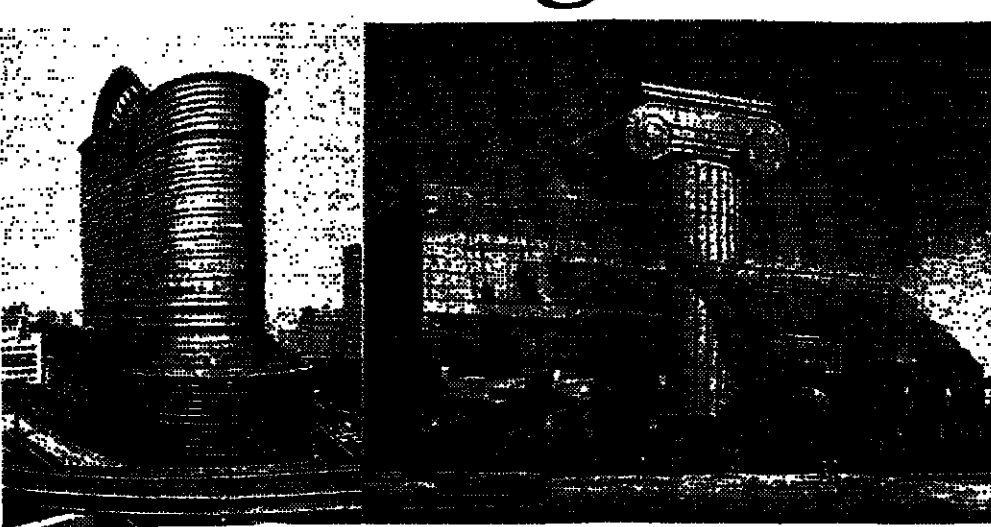
Since it opened in late September, 1m people have visited Toyota's motor sport achievements. The ground floor display includes an exhibition, using hologram figures, of the car production process.

Most significantly, there is a vehicle design studio. Powerful computer systems, normally used only by research and development engineers, have been adapted to offer a "menu" of styling and other parts, thus allowing members of the public to spend as much time as they like designing their own vehicles on screen, and, in the process, providing Toyota with insights into potential customers' "ideal" vehicles.

Several floors display nearly 100 different Toyota models in "lifestyle" settings. There is also a "sneaky" cinema which emits appropriate odours to accompany movies about Toyota and its cars. Finally, there is a two-way information centre. Here, visitors wishing to acquire specific information about the company, its dealers or products - or expound at length on what they think Toyota should be doing or making - have an attentive audience of note-taking Toyota staff. There is no attempt by

Toyota and Mazda are involving customers in the development of niche markets, says John Griffiths

## Buyers move into the driving seat



A 'new age' of design, both in architecture and vehicles, is expressed by Toyota at its Amlux building (left) and by Mazda at its M2 complex in Tokyo

the latter to sell the cars.

The entire complex is dedicated, in a subtle way, to involving potential customers with all aspects of Toyota, and obtaining their views on how the company should respond to their vehicle requirements.

Mazda's M2 complex takes the process considerably further. Like Amlux, M2 has been set up as a separate Mazda subsidiary, M2 Incorporated. It is establishing a network of consumers who will stay in close touch with product planners through M2-organised events and seminars.

Helped by these opinions, M2 will plan and develop vehicles aimed at niche markets. Most remarkably, however, Mazda plans to take a step unprecedented in the world motor industry: to produce and test market two or three new model lines a year, each in volumes as low as 100.

Mazda views the project as vital "seed corn" in an increasingly competitive world car market, where companies reluctant to make heavy commitments to innovative product ideas and development will be the eventual losers.

A measure of the importance

attached by Mazda to the operation is that it is being placed under the control of Michinori Yamamoto, senior managing director responsible for Mazda's R&D activities worldwide.

In this manner Mazda hopes it will be able to test in other "niches" the success it has already had with one such product, the Miata sports car. Launched in 1989, the Miata sells in its tens of thousands around the world, and has proved the folly of once world-leading UK manufacturers in abandoning the volume-built "affordable" sports car market.

The first project is expected to emerge from M2 this year. The centres provide striking evidence that competition between manufacturers inside Japan is as fierce as their drive into overseas markets.

Despite slow sales in recent months, seen as primarily linked to the Gulf war, Japan's vehicle market continues to grow rapidly, buoyed by an economy which has seen rises in gross national product of 4 per cent a year or more recently, with a 6 per cent rise expected for 1990.

While Japan's overall market for cars, vans and trucks

last year was up 7.3 per cent on 1989, the figure disguises faster growth in car sales - of 15.85 per cent. This follows growth of 18.5 per cent in 1988 and 13.5 per cent the previous year.

Prior to 1988, Japan's car market had been growing relatively slowly. However, taxation reforms that year acted as the catalyst for a sharp acceleration in sales, fuelled further in 1989 by another package of reforms in which a consumption tax of 3 per cent replaced former commodity taxes imposed on vehicles of between 15.5 and 23 per cent.

Rising disposable incomes fuelled by Japan's soaring economic growth, as high land prices put home-buying out of reach of most people, are considered significant factors. And with the level of car ownership low by western standards, Japanese car makers think there is still room for further growth.

For Toyota, Japan's largest vehicle maker, there is the perceived need to retain its dominance of the domestic market. Last year it had a 37 per cent

share of total Japanese car sales, down from 39.58 per cent a year earlier.

For Mazda, the incentive is to build on the big gains it has made with niche products such as the Miata and its larger Eunos coupé. Although it is still a relatively small player in the Japanese market, Mazda made the biggest gains of any domestic producer last year, with sales leaping by just under 35 per cent and its market share to 7.8 per cent.

Japan has a total of 11 vehicle makers, and western observers have been questioning for a decade how much longer this number can be accommodated. Senior industry figures such as Masayuki Sano, Nissan Motor Company managing director, suggest that there is no reason why all should not survive.

The smaller companies such as Daihatsu, he points out, are concentrating heavily on other market niches, notably mini-cars, with engines of less than 650cc. Even this market is fragmenting into niches of its own, with minicar shapes ranging from sports cars, through tiny coupés to cross-country "leisure" vehicles.

Even though the bigger manufacturers are pursuing market niches of their own, says Sano, the explosion in the minicar market - 1.5m were sold in Japan last year - should help underpin the smaller manufacturers.

The Amlux and M2 operations are only the most striking and visible signs of far-reaching changes in the industry, encompassing not just smaller production lines but extending reforms in retailing and distribution.

One of the most seminal changes is the least visible. A few years ago, door-to-door car salesmen, unique to Japan, accounted for most sales. Now, says Toyota's Komiya, they are a dying phenomenon. The Japanese motorisation is very recent compared with the west. Twenty-five years ago very few people knew about cars and the expert salesman at their door was necessary. Now we have a second generation that has travelled and that knows all about cars. They like to look at them, touch them, check them out - and that means in a showroom.

Now, he says, the door-to-door men account for perhaps 20 per cent of sales and the figure is falling. In part, this is the result of social changes. "Ten years ago," says Nissan's Saito, "there was always someone at home. Now, everyone works."

## Ceasefire looms in standards battle

By Louise Kehoe

Executives from more than one of the computer companies taking part in today's planned announcement of a new "standard" for the next generation of microprocessor-based computers say it is little more than a publicity stunt. Other participants see it as a watershed event that will shape the future of desktop computing through the 1990s.

Competitors, in contrast, warn that this announcement is designed merely to obfuscate the fact that computer buyers have already chosen the "winners" in the desktop computer battle and that today's grandstanders are a bunch of losers.

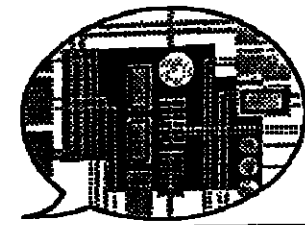
So what are we to make of it when 30 or so computer industry executives, representing some of the largest companies in the industry, stand up in New York and Brussels today to declare their support for a common hardware and software specification that could be the basis of future high-performance desktop computers or, for that matter, mainframe-class multiprocessor systems?

Leading the charge will be Compaq Computer, Digital Equipment, Microsoft, Mips Computer and the Santa Cruz Operation. They will be joined by a dozen or so supporters including Olivetti, Bull and NEC.

Certainly it is significant that Compaq Computer will endorse Mips Computer's latest Reduced Instruction Set Computing (Risc) chip as a potential "platform" for future computer products. When Microsoft acknowledges that the R4000 will be the first non-Intel microprocessor for its next generation "portable" version of the OS/2 operating system, that too will no doubt raise eyebrows.

But neither company is ready to abandon or even reduce its support for Intel's X86 family of microprocessors. They are both, in effect, hedging their bets. Compaq's recent equity investment in Silicon Graphics, a maker of graphics workstations built upon the current generation of Mips Computer chips, underlines its strategic direction.

Some have mistakenly construed Compaq's move to mean that it is about to enter the engineering workstation mar-



## TECHNICALLY SPEAKING

ket. What Compaq really has in mind is a business-oriented high-power computer that will take advantage of Silicon Graphics' high-performance graphics technology and perhaps the raw processing power of the Mips Risc chip.

Microsoft's role is more defensive. The industry group has not chosen a single operating system for its "Advanced Computing Environment". Instead it is backing both Microsoft's OS/2 and a "unified" version of AT&T's Unix, to be developed by the Santa Cruz Operation.

The highest potential winner in today's events is Mips Computer. Mips Risc chips are a distant second in the Risc workstation market to Sun Microsystems' Sparc chips. With IBM and Hewlett-Packard gaining ground in the Risc workstation market, Mips badly needs supporters.

Computer buyers viewing this latest industry drama may recall the last time a computer maker attempted to link itself with an operating system developer to establish a standard for desktop computing. When AT&T and Sun Microsystems joined forces to develop a standard form of Unix it caused an industry schism.

Today's announcement may be equally controversial within the computer industry and equally confusing to potential computer buyers. As one industry executive outside the group lamented, customer confusion has delayed purchase decisions, creating problems for all computer makers. The danger is that the formation of yet another powerful group promising industry-wide standards will serve only to further confuse and delay a return to strong growth in the computer market.

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## FT SURVEYS

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File No : 117 ISB/IB/275  
Order No :  
Date of Issuance : 22.4.1991  
Bid Submission Date : 11.6.1991

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3. Interested eligible Bidders may obtain further information from and inspect the Bidding Documents at the office of: TURKISH ELECTRICITY AUTHORITY General Management Commercial Affairs Department İnönü Bulvarı No: 27 Kat: 1 Bahçelievler Son Durak ANKARA/TURKEY Tel: 42145 tel tr

4. A complete set of Bidding Documents may be purchased by any interested eligible Bidder on the submission of a written application to the above office and upon payment of a non-refundable fee of 200 USD or 800,000 TRYL at the following address: TURKISH ELECTRICITY AUTHORITY General Management Department of Finance İnönü Bulvarı No: 27 Kat: 4 Bahçelievler Son Durak ANKARA/TURKEY

Those Bids submitted by the Bidders who did not purchase the Bidding Documents shall be rejected.

5. All bids must be accompanied by a bid security in an acceptable form of not less than 3% (three percent) of the bid price and must be delivered to the above office on or before 12.00 hours on 11.6.1991.

6. Bids will be opened in the presence of those Bidders' representatives who choose to attend at 14.00 hours on 11.6.1991 at the office: TURKISH ELECTRICITY AUTHORITY General Management Procurement Commission İnönü Bulvarı No: 27 Entrance Floor Block A Bahçelievler Son Durak ANKARA/TURKEY

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FINANCIAL TIMES SURVEY

# MANAGEMENT EDUCATION & TRAINING

Tuesday April 9 1991



The 1990s are likely to see a shake-out of business schools in the UK. Demands for more sophisticated courses and teaching methods are forcing a reassessment of programmes. Simon Holberton reports on new approaches to management education

## MBAs at the crossroads

AFTER a decade of growth at breakneck speed the business school, especially in Britain, is at the crossroads. The motive force behind the rapid expansion of management education and development services in the 1980s was labour market deregulation and rapid economic growth. The former returned to management its "right to manage", the latter showed up the extent to which management was ill-equipped to meet that challenge. But by the end of the 1980s and the early 1990s there were many signs that the users of business schools - companies and students - were requiring a more sophisticated programme of courses. The market for management education and, especially, development is moving at a rate which is leaving many schools floundering. Once a near monopoly supplier of education and development services for business, the business school is finding that the market for these services is fragmenting. Some large companies, such as Motorola, are assuming a



JOHN BATTEN

far greater responsibility for the provision of these services as they seek to cope with the deficiencies of the education system in general and management training and development in particular. The business schools have also seen consultants moving into the field of training and employing more technologically imaginative solutions than are generally applied by the schools. At the same time, the masters of business administration - the core service which the school offers - is being questioned; so too, is the quality of the business research being produced by business school academics. In Britain and the US business school academics have been examining the way they organise management education and considering their role in the 1990s. The search for relevance is now at the top of the agenda for every school's director, dean or principal. In the US there is evidence of a growing impatience, tinged with irritation, over what Stanley Shapiro, dean of the College of Business at Simon Fraser University in

Vancouver, has called the "third generation idiot syndrome". This describes the phenomenon, in some north American business schools, where a 25-year-old graduate student studies under a 28-year-old assistant professor who wrote his PhD dissertation with a 32-year-old associate professor - none of whom has worked in industry. Shapiro's criticism finds an echo in a report last summer sponsored by the US Graduate Management Admissions Council. It pointed to three trends: accelerating rates of change and complexity in technology, globalisation of markets, communications and human resources; and increased demographic diversity. These trends required, the report argued, a reformulation of the MBA degree and a new set of faculty priorities. It also required a departure from present teaching and research practices in which some see "the pedantic sterility of a second class science - one that is too refined to be applied to the problems of society as complex as our own". In Britain, this lesson is being learned, too. Cranfield recently published a survey of its alumni to mark the 10th anniversary year of its executive MBA. While the skills which Cranfield's MBA graduates had acquired were impressive, the survey highlighted the need for greater tuition in "people management skills", ethics and political management, together with international and technology management. Similarly, the London Business School has recently completed a survey of 650 alumni and a number of companies as part of a comprehensive reorganisation of its two-year full-time MBA. The findings reveal the weaknesses of the LBS and of present management education in the UK. LBS's students said they enjoyed their stay at the school but their most worthwhile experience was meeting others and the enduring networks which that interaction fostered. They said there was too much emphasis on financial engineering, while there was not enough taught about marketing, organisational behaviour and human resources management. The companies told the LBS they did not require functional specialists. They wanted graduates who could appreciate a broad range of managerial activities and issues, and who had a taste for ambiguity. They also wanted them to have perspectives on business drawn from other companies. According to Peter Williamson, the LBS professor charged with redesigning the school's MBA, it will take two to three years before the new course will be fully in place. But at that time it should resemble an "hour glass": its initial emphasis will be general - managing the external environment, government, ethics, environmental issues, markets, people, control and measurement - then move on to techniques and tools to put these in context, and then bring the two together in applications. "We used to teach the building blocks and then the context," says Professor Williamson, "we're just reversing the sequence. It's just more appropriate to start from that perspective."

What makes it appropriate is the evident secular trend towards seeing business problems and, by extension, management education and development, in holistic terms. As Professor Hugh Murray, of City University Business School in London, notes, the pedagogical model of the typical business school has been singularly inappropriate to the development of managers. "As practitioners in law and medicine advance in their careers they increasingly specialise; as managers progress in their careers they increasingly have to generalise," he argues. Professor Murray says that business schools in Britain have failed to understand this and have been misled by their ill-judged adoption of the curriculum, structure and values of the standard American MBA. For Tom Cannon, director of the Manchester Business School, the growing emphasis on the need for a more rounded approach is a welcome development. MBS has from the outset stressed the whole as distinct from the part (or function), a pedagogy "based on the twin cycle of learning: knowledge acquisition and knowledge application". For Mr Cannon "business in the 1990s is not wanting functional specialists. Business is being conducted in smaller units, the functions are being integrated and brought together; the emphasis is on managing the whole." But to those who see management as something more akin to a behaviour study as distinct from something that can be learned, like the rules of the road or the anatomy of the human body, there is still much for the business school to do. "There is not a great deal of theoretical underpinning to what [business schools] offer," says Professor Ian Mangham of Bath University's Management Centre. [Management education] "is not about how people interact in companies but more about finance and strategy built around case studies. And case studies are far removed from what actually happens in companies." At last count there were some 113 institutions in the UK offering an MBA. In the face of economic slowdown and greater discrimination on the part of companies and students, many suspect that the 1990s will witness a shake-out. The key requirement for users will be quality and value-added from management education and development. "We are being questioned about quality by companies and potential students," says Mr Cannon. "Companies are doing detailed work and they are knowledgeable about alternative programmes and discriminating in what they buy. The students come also with views, and MBA students are good researchers. The market is becoming more discriminating." The solution many business schools are opting for is to form partnerships with companies. The recent annual conference of the European Foundation for Management Development was devoted to the partnership theme, with sessions on the creation of strategic alliances, programme development, staff exchanges and research. A move to get closer to the client holds out the prospect of a more responsive teaching institution, one which is in tune with what its marketplace needs. But such a move may also change the schools' relationship to their clients. Things are not going to be quite the same as they were.

**IN THIS SURVEY**

- Diane Summers examines the arguments over separate training for women; Simon Holberton discovers that most directors receive very little formal training for the board **Page 2**
- Lisa Wood looks at qualities required for international managers; Profile: Motorola University **Page 3**
- Gary Mead meets an Olympic sportsman who coaches managers; Profile: Management Charter Initiative **Page 4**
- Profiles: Manchester Business School and Satellite Management International **Page 5**

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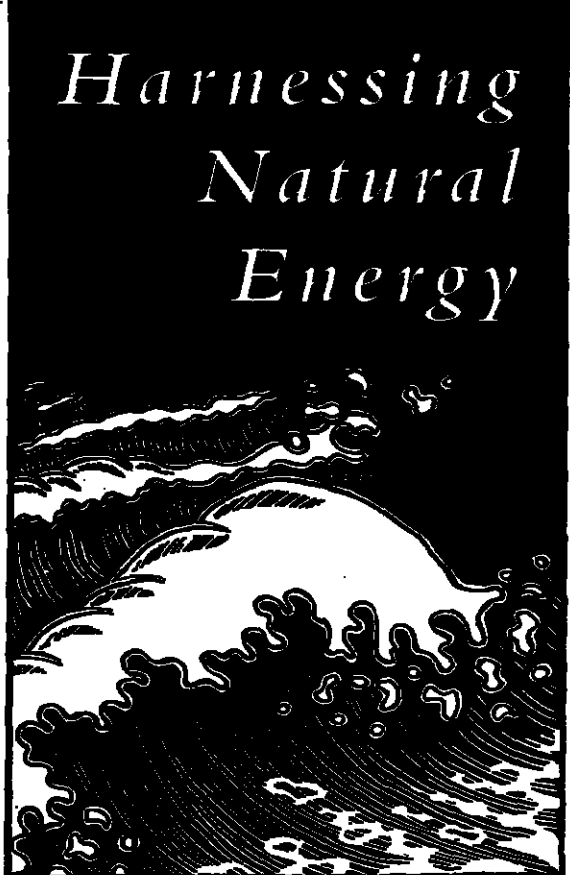
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## MANAGEMENT EDUCATION AND TRAINING 2

Diane Summers examines the arguments for and against separate training for women

## 'Glass ceiling' stops female managers reaching the top

MALE AND female managers have many more similarities in their personalities, goals and behaviour than they have differences. Why, then, bother with the apparent artifice of separate management training for women?

The main argument for women-only management training focuses not so much on the differences between the sexes but on the differences in their experiences: female managers face obstacles at work that their male colleagues simply do not have to experience. These obstacles form what has come to be known as the "glass ceiling" - a term coined in the US to describe the way

complex and no organisation can hope to provide a level playing field for female employees - continuing external social and domestic pressures make that impossible. However, women's management training, particularly if it forms part of a wider equal opportunities programme, is one practical step an employer can take to improve the performance of female employees and to ensure their retention. What, then, are the specific work-related problems of women that make separate management training appropriate? Ms Susan Vinnicombe from Cranfield School of Management, together with Ms Nina Colwill from the management faculty of the University of Manitoba in Canada, have studied the issue and conclude that:

- Women are more likely than men to suffer from stereotyping and sex discrimination, both of which have a negative impact on their careers;
- Women rarely have female role models in senior positions in their organisations;
- Many women in male-dominated fields feel they are operating in an alien world, in which the rules of power and politics are difficult to grasp. They may also work alongside men who do not share or empathise with their values.

These work issues - together with women's personal concerns about children, domestic responsibilities and partners' careers - are rarely raised in mixed-sex groups. This is partly because, as many



Specialist programme: the Pepperell Unit in session at the Industrial Society in London

Trevor Humphries

studies have shown, men tend to dominate group discussion, to set the agenda and to interrupt more frequently than women. While men are found to express their feelings more openly in mixed-sex groups, women express theirs more easily in an all-female context. Vinnicombe and Colwill point out:

In an ideal world, they conclude, there would be no need for training programmes for women in management: "Hopefully the day is approaching

when... trainers have no material to discuss; when power and influence and household responsibilities are equally distributed between women and men; when the salary gap between men and women has closed; and when sexual harassment has ceased to exist. For the time being, however, the need for special courses for female managers is a continuing reality."

There are inherent dangers in separate provision, not least of which is the risk of marginalisation. Activities pursued by

women have traditionally been accorded lower status than those followed by men. The argument goes that women could find themselves restricted, because of scarce management training resources, to low-status women-only training.

A vital point here, say Vinnicombe and Colwill, is to ensure that support for women's training is clearly articulated from top management so that it is not trivialised as the "girls' day out". Even more important, women-only training

must be seen as an adjunct to, rather than a substitute for, more traditional organisational and occupational training. This last point is a particular cause for concern, for women, overall, receive less training than men. A recent discussion paper from the Equal Opportunities Commission points out that, among younger workers, men are one-and-a-half times more likely than women to have had job-related training. Of male graduates, 52 per cent received training in their first job after graduation, compared

with only 42 per cent of female graduates.

This pattern seems to continue. Henley management college, for example, has only 10 per cent women students on its masters in business administration (MBA) degree courses. Nearly 70 per cent of MBA students receive some form of company sponsorship, "which may indicate that it is employers, rather than the women themselves, who are reluctant to push their female employees up the ladder," says the college.

London Business School - which claims, with 27 per cent, to have one of the highest percentages of women in any European institution on MBA courses - is concerned that the figure drops to 5 per cent for executive programmes. It has set up a working party, which includes Mr Joe Palmer, group chief executive of Legal and General, and Ms Yvette Newbold, company secretary of Hanson, to examine how more companies can be encouraged to develop and support senior women managers. LBS, along with the other business schools, offers women's scholarships and specialised options. Manchester Business School has set up a women's enterprise unit which will run courses and will also carry out research and develop links with similar schemes throughout Europe. A "portfolio for the woman manager" at Manchester provides five courses in two-day bursts of residential training. Numerous independent con-

sultancies are now providing in-house women's courses for organisations as well as external programmes of varying duration. Among the longest-established of the specialist programmes is the Industrial Society's Pepperell Unit development course for women. This runs six times a year and costs about £1,200 per place for a week's residential course.

At the slightly blusher end of the market, for a modest £99 (VAT and lunch excluded), Inform Seminars will tell women managers, according to the course blurb, how to "put an end to gossip, hush-hush and personal attacks; increase your respect and

It is vital to ensure that support for women's training is clearly articulated so that it is not trivialised as the 'girls' day out'

establish credibility as the boss; and develop an image that says 'credible', 'authoritative' and 'professional'."

Small wonder that men can sometimes feel threatened by the idea of women-only training: such secrets of the union verse ought not to be restricted to just one sex. As Vinnicombe and Colwill point out, those setting up women-only programmes need to be prepared to face accusations of sex discrimination and perhaps even to offer male-only training, too.

Simon Holberton discusses qualifications of directors

## Training goes by the board

THE euphemism is "professional development" but in plain language it would be called training. Less than 10 per cent of directors receive it but as the recent spate of bankruptcies and insolvencies shows, it is about time boards of directors looked to their own training needs.

A recent guide to a director's responsibilities points out there are now 49 criminal sanctions in the Companies Act (1985) which affect directors. The penalties range from a £400 fine to an unlimited fine, and six months to seven years imprisonment. The Insolvency Act (1986) adds further responsibilities and penalties. For fraudulent trading a director can be fined up to £2,000 and jailed for up to seven years.

The governance of companies is becoming an issue from which directors can run but from which they can no longer hide. Yet few, according to survey data, bother to spend any time at all in formal training. A study by the Institute of Directors published last year estimated that only 8 per cent of directors in Britain have had any training for their board appointment. The study showed that the way they learn about their responsibilities is informal and unstructured; they appear to "pick things up" as a result of other activities.

Furthermore, what formal training they have received appears to be concerned mainly with the management of a company rather than with the direction of a company. For John Harper, head of professional development at the IOD, this reflects the way in which people become directors.

There are two main routes to the boardroom. The first is the manager who is appointed to the board of his or her family company. Such a person combines three roles: those of owner, manager and director. "A lot find it difficult to differentiate between those roles,

and conflicts present themselves when one person is all three," says Mr Harper.

The second route to the boardroom is through promotion. A professional - an engineer, accountant, marketer - is good at what he does and is appointed to the board. Typical of the findings of the IOD's survey, he learns by copying those already on the board.

Yet both of these groups find that they have to learn a different role. While management is typically described as a triangular structure, with the managing director or chief executive at the summit, a board is better thought of as a circle.

According to Harper, the main problem newly-appointed directors have is differentiating between direction and management. This leads to these poorly functioning boards not managing their time effectively. A lot get bound up in the day-to-day running of the company and turn the board meeting into just another management meeting. They do not discuss the real issues - issues of a more long-term policy nature. "A manager is responsible for results within the context of policies and objectives laid down by his superiors," says Mr Harper. "He works within given conditions and those given are set by the board. The board sets the company ethos, the way it treats its employees, customers and suppliers."

Yet for all this there appears to be a growing recognition for the need for the training of directors. A recent survey of the attitudes of big companies to independent directors by the PA Consulting Group and Sunningdale Park Management Centre, found that nearly half of the respondents thought directors needed training.

Among the benefits of such training would be:

- A better understanding of what each individual can contribute and how that contribution could be made;

- Improved teamwork between independent directors and executive directors;

- A more balanced and focused discussion of business issues; and

- The opening up of the position of independent directors to a wider spectrum of high-calibre managers.

But problems still persist. One of the biggest is the consti-

tution of the board. There are still too few independent directors on the boards of companies. This problem may be compounded if a dominant owner is in the chair. In this case, says Mr Harper, the company may "become too owner-oriented and not enough taken into account of other stakeholders".

Too few chairmen are

approaching the issue with an open mind. The PA/Sunningdale survey showed that 70 per cent of non-executive appointees came to the board room via the "old boy" network.

- 1 Becoming a director? What you need to know, Coopers & Lybrand Deloitte, March 1991, £10. Plumtree Court, London EC4A 4BT.
- 2 Professional Development of and for the Board, IOD, 116 Pall Mall, London SW1Y 5SD.
- 3 Non-Executives in the Board Room, available from PA Consulting Group, 125 Buckingham Palace Road, London SW1W 9SR.

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## MANAGEMENT EDUCATION AND TRAINING 3

Lisa Wood discovers what qualities are required for an international manager

## Search for 'worldly-wise' company executives

THE QUEST for the elusive new international manager is one which has started in virtually every industrialised economy.

The search has been made urgent by the advent of the single European market in 1992 as well as the growth in the 1980s of corporate global aspirations.

It is a development which is stretching companies' existing employees, according to a report on global human resource strategies by the Ashridge Management Research Group, published by the Economic Intelligence Unit.

The report says: "Firms are already encountering shortages of the high-quality people they require. One UK firm bent on international expansion was worried that its growth is already stretching its systems and its management resources. It pointed in particular, to a

lack of sufficient competent international functional specialists."

The report goes on to say that other companies were having difficulties releasing experienced people from existing operations in order to resource and lead new international ventures. "There are indications that a dearth of internationally-skilled people may be an important constraint on firms' international ambitions and that the development of the international manager will be an important priority for the future."

So what makes an international manager and are any nations better at breeding them? According to Saxton Bamfylde, the head-hunting company, the Netherlands, Belgium and Scandinavia are the best seed beds.

Mr Paul Evans, professor of organisational behaviour at

INSEAD, the European business school at Fontainebleau, near Paris, shies away from national genetic profiles. Neither does he believe that the necessary ingredient is the ability to cope with a lifestyle that involves working in Madrid one day, Paris the next and Bonn the day after.

He says that jet-setting between international operations is more likely to create a business equivalent of the over-packaged tourist. Rather, he believes that the person capable of being an international manager is one who is comfortable in managing diversity.

It is an opinion supported by the Economic Intelligence Unit's research. In its survey it asked companies to choose the five most important characteristics needed by international managers in their organisations. The report says: "The significant thing about their replies is that, in contrast to the relatively lower priority assigned to 'hard' or functional skills, four of the six top characteristics identified are 'soft' skills, emphasising the human skills involved in managing people from other countries and the manager's ability to handle unfamiliar situations."



People involved in the development of the Sierra car have to be aware of requirements in different countries

Strategic awareness was described by one company in the report as the necessity of managers to have a global view of their own contribution. The report said this awareness must therefore be underpinned by a global outlook. Rhône-Poulenc, for example, says its employees must think world and not France. General Electric speaks of the need for managers to understand world trends.

Ford of Europe, a company which has boasted the development of international man-

agers for more than 20 years, says that its managers are globally-minded before they become global operators. Mr Stuart Hamer, Ford of Europe's new director of education and training, says: "A graduate, for example, who becomes involved in any key aspect of our business will become involved quickly in matters affecting one or more countries. The Sierra car, for example, that you buy in the UK is the same car that sells in Britain, Finland and Portugal and therefore people involved

in the car's development have to be sensitive and aware of the market requirements in those different countries."

Clearly, says Ford, a critical part of the development of an international manager is assignment to different countries.

From the companies' answers to the EIU survey it appears that the only effective way to develop international skills and perspectives is through direct international experience, either through participation in international task

forces or, more importantly, through working and living abroad. "Such experiences open peoples' minds to the fact that things are done differently elsewhere and encourages them to think in a wider context."

According to the survey, the proportion of managers with international experience ranged from 1 per cent (or less) in some UK companies to 80 per cent in one Swiss company. The EIU says generally it appeared that in many companies only 5-10 per cent of man-

agers were likely to have international experience.

Developing the international company's management resource is a demanding exercise, with many conflicting issues resolved. Should there be an elite given international experience as part of their grooming for top jobs or should it be offered to a wider group who form the backbone of a company? Does the company favour local managers over expatriates? Can the cost be justified?

If these questions are resolved companies then have to devote considerable resources, and effort, into preparing managers for international postings. Language training, overseas visits, in-house management courses and general management training at business schools are all important ingredients of this process.

Mr Hamer, of Ford of Europe, says that for Britons an inability with languages has always been a disadvantage for the international manager. He says: "We encourage our international managers to learn the language of the country to which they are assigned. Some do well but others are not as successful."

Key characteristics of the international manager (% respondents who ranked a characteristic as among the five most important)	
Strategic awareness	71
Adaptability in new situations	67
Sensitivity to different cultures	60
Ability to work in international teams	58
Language skills	56
Understanding international marketing	48
Relationship skills	46
International negotiating skills	38
Self-reliance	27
High task orientation	19
Open non-judgmental personality	19
Understanding international finance	18
Awareness of own cultural background	2

Source: EIU

## PROFILE: Motorola University

## Electronic manufacturer's degrees of excellence



William Wiggens: change must start at the top

OVER the past decade, Motorola, one of the world's leading electronic and communications equipment manufacturers, has won a reputation for first-class quality products, broken into the Japanese telecommunications market, and won the prestigious US Malcolm Baldrige National Quality Award. But it has not rested on its laurels. Motorola aims to achieve its goal of "Six Sigma", or zero defects, quality by 1992.

The company seems a shining example of the struggle for ever-greater quality and success. But that was not always the story. It took a long, determined, well-funded education and training programme to boost its fortunes. Today, that programme has evolved to such a degree that the title (bestowed in 1989) of "Motorola University" does not have a pretensions ring.

Motorola now requires that every employee and manager spend a minimum of one week a year in training. The university operates the programmes, which cost the company \$70m last year, or 3 per cent of its payroll. It even offers courses to its suppliers and buyers.

In some cases, the courses are in conjunction with bona fide, degree-giving universities and technological institutes. At its corporate headquarters in Illinois, for example, Motorola works closely with Northwestern University's Kellogg School of Management, rated the number one business school in the US. Although for training its overseas personnel, it has agreements with the Université de Technologie de Compiègne in France and the Asia Pacific International University in Macao. It is in discussions with the universities of Edinburgh and Manchester in the UK. The cost of the training and education programme is borne gladly by Motorola, which had an independent auditor of the effort report that it received a \$35

return for every \$1 spent, even when time away from the job for training was included.

The company has also enjoyed a total of \$1.5bn in cost avoidance and increased cash flow for the three years 1987 to 1990 and it attributes this gain in significant measure to the training that has brought higher quality control.

The road to Motorola's rewards for creating a successful training and education programme is littered, however, with misconceptions, false starts and mistakes. Yet, through trial and error, the company itself learned much.

In 1979, then chief executive officer, Robert Galvin, now chairman of the executive committee, saw that Motorola's employees needed to upgrade their skills to keep pace with the rapid changes taking place in the electronic and telecommunications industries. He set out with the modest goal of instituting a five-year training

plan that would introduce workers to new technology and teamwork. He also set up a Motorola Executive Institute to give 400 managers the equivalent of an MBA in four weeks.

By 1984, it was clear these efforts had failed and Mr Galvin returned to the drawing board. He and his training managers discovered that what was missing was the essential element of recognition of the need for change - at the top as well as at the bottom.

Mr William Wiggens, the president of Motorola University and the company's vice-president for training and education, is emphatic that change must start at the top. While this adage now seems unsurprising, it took Motorola the better part of the first five-year training effort to realise that managers conceptually understood the new quality systems, but their behaviour was not changing.

The management also dis-

covered to its dismay that many of its line workers could not read or do simple arithmetic, making basic remedial education necessary.

Starting over again, Motorola tried to get through the message about change by shifting its curriculum and its approach. It began focusing on manufacturing technology and teaching a universal language of quality within the company. It also stopped inviting managers to participate and ordered them to do so.

By the late 1980s, people had caught on. Older employees and some retirees played a key role in persuading their junior colleagues. They had witnessed the change from transistors to microchips and knew that change can be mastered.

Overcoming complacency seems to have been Motorola's most hard-won achievement. Retooling its employees' skills was an easier task than retooling their attitudes.

Mr Wiggens said that over the past decade or so the company has undergone several key "mindset changes".

■ You cannot buy your way out of the problem. Throwing money at training and management problems does not work.

■ There is real value in employee loyalty. Unlike some other companies which simply sack the old workers and brought in new, more skilled ones, Motorola believes it is cheaper to retain employees than to hire new people.

■ You cannot have quality products without quality people. Employees must know how to recognise problems early and solve them.

■ There must be a change of attitude. Management and all employees together must sense that they are all responsible for the fate of the company.

"It is not just a question of fixing the other guy," he said.

Barbara Durr

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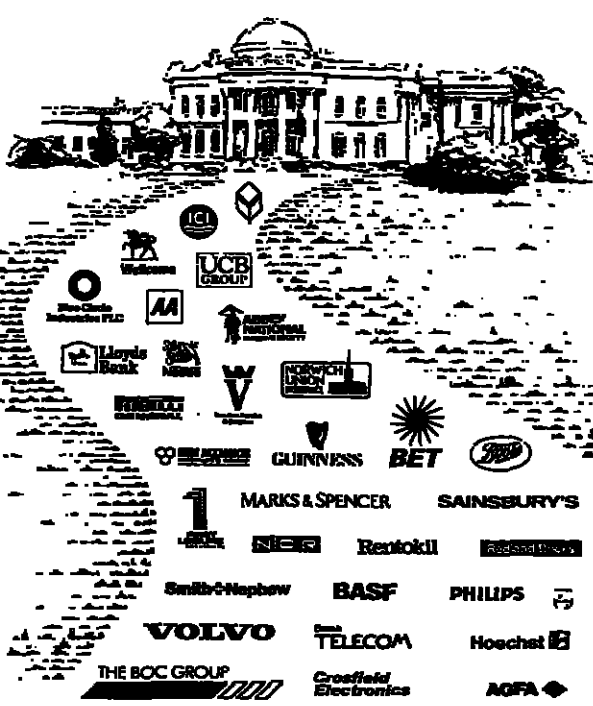
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## MANAGEMENT EDUCATION AND TRAINING 4

Gary Mead meets an Olympic sportsman who coaches managers

## Progress by leaps and bounds

BUSINESS managers enduring the recession will, by now, be thoroughly sick and tired of hearing the sagacity of the smug in old phrases and sayings such as "save the pennies and the pounds will look after themselves". But one management education course, Performance Coaching, can hardly avoid running foul of neatly-turned aphorisms to describe its aims and underlying spirit.

The basic philosophy of Performance Coaching might be described as "look before you leap", thanks largely to one of its chief teachers, David Hemery, who at 46 must surely still be one of Britain's most famous and enduringly popular athletes. Gold medalist in the 400 metres hurdles in the 1968 Mexico City Olympics, Mr Hemery is still performance-oriented; only now his attention is much more occupied with the achievements of others.

Hurdling is an excellent analogy for business management; surmounting hurdles is what management is all about, says Mr Hemery. And Performance Coaching, to which Mr Hemery now devotes 75 per cent of his working life, is all about injecting team spirit and self-esteem into lacklustre staff achievements.

Unlike many sports personalities, David Hemery is also a bit of a thinker. Last year he published "Winning Without Drugs" in which he argued that techniques of visualisation, relaxation, and improving mechanical efficiency, can lead to athletic excellence as much as use of illegal steroids.

Proper use of the adrenal glands, stimulating the right amount of adrenaline at the right time, can lead to competition-beating performances - and also opens the door to a whole host of business world analogies, which Performance Coaching plays upon.

Performance Coaching depicts itself as a management system, "using methods that

**David Hemery is fond of saying that 'the mind is a key' which can unlock obstacles in the way of motivation**

have produced outstanding results in the sporting arena" and transferring the same techniques "in a simple and effective manner into the world of business".

Performance Coaching is backed by The Grass Roots Group plc, a leading motivation company, and provides two basic types of courses; a "client specific programme" tailored to defined needs at any location; and regular open courses at the National Sports Coaching Centre at the 12th Century Bisham Abbey near Marlborough, on the Thames.

Originally, David Hemery's coaching courses were specifically aimed at amateur sports men and women, backed by an educational trust. The chairman and founder of The Grass Roots Group, Mr David Evans, attended one such course. He

was so taken with it that he offered to subsidise the sport coaching, in exchange for which some of the techniques and training used on those courses would be adapted and deployed for use with jaded, confused and tired business executives looking for ways to improve their own and their staff's performance.

Performance Coaching now operates an open course once a week on average, with companies such as ICI, Barclays and Midland banks and even the Kent police in attendance. What they go to learn and experience for themselves is a short course - two days, usually, costing £485 per individual or £500 for two - in the use of mind as a tool for improved efficiency.

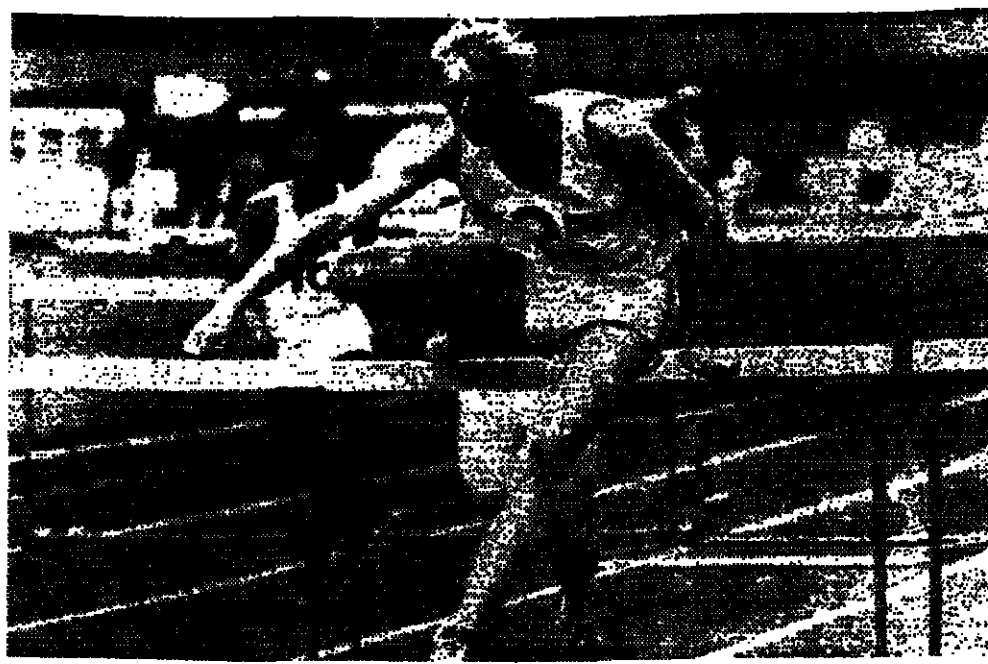
David Hemery is fond of saying that "the mind is a key" which can unlock obstacles in the way of motivation and, by extension, success, whether it be in sport, business or personal relationships. He says that the aim of his course is to "assist others by asking questions. The course is based on the notion that those who are best, in whatever field it may be, are those who are both the most aware in that area and who take responsibility". In that way enthusiasm and commitment are sparked off, to the all-round benefit of individual and company. While the courses do have a small physical element to them - such as organising races between groups fixed to the same set of skis, co-operation team thinking and co-operation - the bulk of the time is spent

in posing, considering and answering questions.

David Hemery believes that management can no longer "rule by fear"; that what he calls "the old carrot-and-stick approach - threats and/or the promise of more money" has been proved to no longer work as a technique of improving employee efforts.

"The advance," he says, "the final step, is this one of self-responsibility." He agrees that the raising of self-awareness and the generation of willingness to take responsibility is, essentially, a very common-sense target. But he adds that "even I, who have been teaching this for five years, am still sometimes surprised at my own blind spots."

He mentions the cautionary tale of daily telling his small son not to drop his overcoat on the kitchen floor immediately after arriving home from school. "Suddenly I realised that I could be saying the same thing and still getting nowhere for months. I asked myself the question, 'What am I trying to do?' The next day I then asked my son, about to drop his coat on the floor, 'Where else could you put your coat?' Since then my son has found all manner



David Hemery: surmounting hurdles is what management is all about

of useful and sensible places to put his coat at the end of the day, and I have found a solution to something petty but exasperating." It is precisely that kind of question-posing which is at the heart of the

courses being run by Performance Coaching. Mr Hemery argues that one reason for persisting in a course of fruitless action - as evidenced by his coat-dropping anecdote - is that "it takes time for a culture to change. We are in an analytical, telling culture, where people in authority lecture us. There is a place for that but our simple step-by-step approach with a sequenced order of questions for problem-solving, means that the individual is brought into involvement with whatever issue it might be. That creates self-awareness and self-responsibility."

At the end of the philosophising, managements are uti-

mately interested in improved performance. Hemery agrees that pinning down tangible results and rewards from the courses is not easy, but he offers a concrete example which suggests that Performance Coaching might be working.

Last year the Fleet Air Arm approached Mr Hemery's course to see if it could assist it in its performance at the annual Royal Tournament, an armed forces' extravaganza where, among other entertainments are various competitive feats of team-work, discipline, skill and sheer muscle.

The Fleet Air Arm's team managers were downhearted at their team's prospects; training was poor. All the teams have nine weeks in which to prepare for the various events. At the end of the course, the Fleet Air Arm's squad had practised 30 per cent less than in previous years; but on the night of the Tournament they won every trophy, the first such total whitewash in the 104 years of the Tournament - a sporting achievement which reflected more than a touch of glory on an Olympic gold medalist.

Performance Coaching has three other presenters besides David Hemery MBE; the others are Lynn Davies MBE, who won the long jump gold medal for Britain in the 1964 Tokyo Olympics; Sir John Whitmore, 1965 European Touring Car Racing Champion; and David Whitaker OBE, who coached the British men's hockey team to its Olympic gold medal at the Seoul Olympics in 1988. The course organisers can be contacted through Training Division, 281 Glossop Road, Sheffield S10 2EB, telephone 0142-700321.

## MANAGEMENT CHARTER INITIATIVE

## Standards of competence

ARE YOU a real manager? If so, can you prove it on paper? That debate lies at the core of the Management Charter Initiative, which is now more than three years old and beginning to point to some tangible achievements.

"Against the promises of the past, we've now actually started delivering things," says Mike Taylor, acting chief executive who was seconded from Shell. After a long period of deliberation, "we've moved away very dramatically from being a talk shop".

The Management Charter Initiative (MCI), formally launched in July 1988, commits its members to a code of practice designed to boost the extent of leadership and management training across the country. More than 850 British companies, public sector agencies and institutions have signed up.

However, not everyone is so enthusiastic. "I'm all for management training," says Professor Leo Murray at Cranfield School of Management. "But I am thoroughly disappointed by what has happened at MCI after all this time. It doesn't seem to have had much impact on British industry."

The organisation was originally inspired by a series of depressing research findings on the state of British management, published in the mid-1980s. Work by the National Economic Development Office, Professor Charles Handy and others in the academic world pointed to a systemic lack of management training. "They were very condemnatory," says Mr Taylor.

Lord Young, then in charge of the Department of Trade and Industry, threw down the gauntlet. John Banham, director-general of the Confederation of British Industry, and Bob Reid, chairman of Shell and now at British Rail, were among those who picked it up.

But they decided no existing body could do what was required, and hence founded the National Forum for Management Education and Development, the parent body of MCI. "Our aim was to improve the quality, quantity, relevance and accessibility of management education," says Mr Taylor. "Those elements are still the driving force."

The most important achievement of the MCI, according to Mr Taylor, has been the development of management standards linked to judgments of the competence of individuals. "It is the first ever definition of the managerial role in the UK," he says proudly.

Occupational Management Standards I and II, for junior

and middle management, have now been published. An additional version for supervisory staff is due out at the end of April, while a more senior strategic-level equivalent is also under discussion. The aim is to highlight a series of "units of competence" at each level of management, made up in turn of a series of "elements".

In Management I, for exam-



Mike Taylor

ple, one of the nine units of competence is to "seek, evaluate and organise information for action". Its elements include obtaining and evaluating information to aid decision-making, and recording and storing information. In Management II, a third element is added: forecasting trends and developments which affect objectives.

Mr Taylor stresses that competence goes beyond the traditional evaluations offered by academic courses - measuring knowledge, understanding and ability - to assess what people are able to do with these skills. They provide a framework for management teaching in colleges as well as at work.

MCI's Mr Taylor also points to the organisation's role in the development of "APL" - the accreditation of prior learning - which is formulating through a number of pilot projects. The idea is to assess competence based on work experience and through the use of professional evaluators.

The Charter's third achievement has been to establish local networks across Britain - now numbering 51 - to bring local organisations committed to managerial training into contact with one another, and with other bodies such as the government's Training and Enterprise Councils.

Safeway, the food retailer, has used the MCI competencies to help plan a new phase of in-house training programme - including a certificated course for 300 management trainees, and a pilot diploma recently launched which will

run over a four to five-year span. "Everyone likes to have standards, and things to be measured against and offered feedback on," says Peter Cox, director of human resources.

He says the guidelines provide benchmarks, and have helped the company move quickly towards a new structure for its management training. Safeway applied them in its own way to meet internal requirements, and was helped by its existing commitment to training and assessment.

However, MCI has a number of critics. Some say the idea of assessing competence is of limited or no use. Even when they grant it significance, they argue the organisation never consulted widely on how it might best be measured.

Professor Murray argues that none of the criteria is particularly original or significant. "Basic skills can be taught. But the ability to codify competence reduces dramatically up the managerial scale," he says.

Andrew Kakabadse, professor of management development at Cranfield, argues that most executives know their limitations and problems. The best ones are also often not very good at identifying what skills are most significant to effective management. What they need is people to help them implement their ideas, not to interfere by testing their competence.

He sees little difference between the MCI standards and the core elements in existing business school and management training syllabi. A certificate of managerial competence might at best act like a reference: "It could get you into an interview, but I suspect it will do very little more."

MCI's local networks may be a far more significant contribution to emerge than attempts to quantify competence, although their future has yet to be clarified now that TECs are up and running.

It will be some years yet before the first managers trained and certified according to the MCI guidelines can truly be assessed to see where they stand against their peers.

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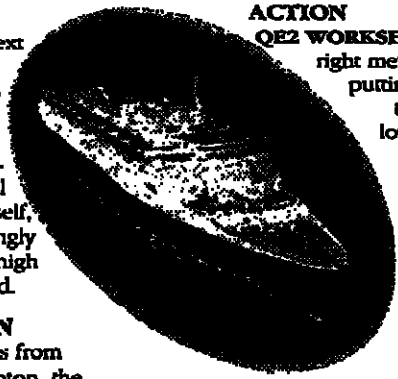
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## PROFILE: Manchester Business School

## A finger on the pulse of industry

THE DESIRE to produce functional managers capable of handling the process of change has been the cornerstone of the Manchester Business School's (MBS) educational philosophy since its launch in 1965. This northern pragmatism, developed with an international perspective, has provided a counter-balance to the proliferation of management theory. The school's fundamental belief is that people learn best by doing things.

For MBS students, this means course work dominated by projects, an approach which has been refined through collaboration with industry. Although the school is a national institution (around half its MBA students come from overseas), it is acutely aware that it is one of the few such institutions in the north. Regional responsibilities have helped shape educational policy; local companies are crucial in providing students with "real" projects.

By adopting a non-thematic approach to teaching, the

school believes it has certain advantages over those who rely on case studies. The champions of the project-led method argue that it allows students to put their fingers on industry's pulse and that new management issues emerge from real situations - well before the theorist arrives on the scene.

Professor Tom Cannon, the school's director, is particularly keen on what he terms "the double cycle of learning" - the acquisition of knowledge and the application of that knowledge. Without one, the other is diminished.

"We have to recognise that managers do not stop learning when they leave business school. The MBA is two years out of a business career that could last over 40," he says.

"One of the weaknesses of management systems everywhere is that we are not trained to learn from what we do. We make the same mistakes again and again."

The project approach has other advantages, he says. It breaks down barriers between

academia and industry, and also creates a team spirit. One of the most successful examples is the school's International Business Programme, under which teams of students are contracted by outside companies to examine a real international business opportunity. The team travels abroad and tackles the problem as an integral part of the MBA course; learning and application become sides of the same coin.

The debate about method is part of a wider debate about the kind of manager which business schools ought to produce. Professor Cannon believes that business is changing so fundamentally that a new breed of manager is necessary. This modern manager will be flexible and able to understand the relationship between various management disciplines.

Corporate Responsibility is used to support the argument. Now something of a hand-wagon concept, it has been recognised at MBS for a number of years. The school has a

chair of corporate responsibility endowed by the locally-based Co-Operative Bank, but the debate about the necessity of the subject has been left behind. The emphasis is now on the broader perspective, treating the subject as one with obvious links to other issues.

"We teach corporate responsibility from an issue perspective, drawing together all its dimensions," says Professor Cannon. "We constantly emphasise the way things go together. You cannot over-emphasise the unitary nature of management."

According to Professor Cannon, managers need effective strategies, but often substitute blind faith. The best managers are those who can manage change and recognise that there is a time scale to change.

"It is all very easy for a company chairman to talk about his policy towards the environment, but, if the control and financial systems are not in place, right down the line, then

the grandiose statements are worthless."

The need for "general managers with a wide portfolio of skills" is a consequence of events like the growth of information technology, and of business itself reassessing operational methods. He argues that organisations are becoming smaller as markets fragment, and that structures within even the largest companies are beginning to reflect this.

"There are those who believe we are going through a new kind of industrial revolution; but what you come out with will not be what you went in with," he says.

"For instance, my own concern is not competition from London Business School; I know how to compete with them."

"My problem is to compete with the academics, the small groups offering seminars, who are picking up a nice piece of our work."

"Operating in today's markets is more like guerrilla warfare than a field campaign, and



Tom Cannon: keen on what he terms the "double cycle of learning"

companies need guerrilla fighters."

In spite of the confidence of its director, Manchester Business School's survival in its present form is by no means certain. The paradox is that at a time when organisations are becoming smaller, there is a body of opinion which doubts that the school can meet future challenges without growing much larger. It has only 65 members of faculty.

The easiest route to expansion would be to merge the school with the management and accountancy departments

of the University of Manchester and the University of Manchester Institute of Science and Technology (Umist). This would create a full service business school double its present size.

Professor Cannon does not think it will come to a formal merger, but accepts the inevitability of greater collaboration between the three bodies. A part-time MBA course jointly run with Manchester University is the first fruit of this emerging partnership.

The Manchester Business School still has considerable

faith in its ability to produce efficient managers. The main problem is that industry's goal posts are moving from year to year. Professor Cannon believes that the philosophy of management is undergoing a massive shift, which educationists are struggling to define.

He says: "One of the most quoted definitions of management is 'getting things done through people'. I think in future that this will change to 'getting things done with people'."

Martin Regan

## PROFILE: Satellite Management International

## TV link-up rules out those grand business junkets

MODERN mass communications have produced a global village, but only in the run-up to the 21st Century are corporations beginning fully to grasp the possibilities that technological invention can lend to their management style.

At the forefront of satellite technology exploitation are such companies as Satellite Management International (SMI), one of Europe's leading providers and organisers of large-scale satellite television events and private television networks.

SMI is a division of British Aerospace Communications (BaeCom), the communications services subsidiary of British Aerospace. In October 1988 BaeCom was granted a licence by the Department of Trade and Industry, permitting it to operate a one-way point-to-multipoint space satellite communications service, and it now operates a service throughout western Europe.

Mr Tom Phillips, SMI's sales and marketing director, says that "since June 1990, when BaeCom took over SMI, turnover has doubled - it will be between £3m and £5m this year."

SMI's main business is the servicing of corporate clients with private television networks. The UK has no more than 10 such networks (against more than 70 in the US), and SMI accounts for six of these, including Norwich Union, Digital, Federal Express, BMW, Texas Instruments and Bupa. For Norwich Union, SMI provided an hour's worth of satellite TV - a Budget day special, beamed into 28 of the company's branches, including a live phone-in to a studio presenter.

Besides its company-dedicated services, SMI provides ad hoc single event productions, such as a live pan-European programme on January 23 this year, when 2,500 people from Stockholm to Valetta listened to the actor John Cleese deliver a paper on "Creativity in Management". Beamed from the Grosvenor House hotel in London, John Cleese's speech, 12 European cities, where guests could follow up his presentation with questions.

One of the main applications where Mr Phillips hopes that SMI and other business television networks will come into their own is in their ability to do away with the grand - and grandly expensive - business junket, at which middle managers and upwards expensively entertain themselves while



Tom Phillips: TV link is the answer when you cannot travel

imagining that they are doing business.

Mr Phillips cites an example that SMI dealt with only last month. "A fairly typical travelling roadshow, where senior executives of a company were planning to visit eight of its outlets over a week or so. At each site they would address between 200 and 500 staff. The real cost of that visit is not just the hotels and so on, but the time spent away from the office by those managers, plus many other factors."

That consideration makes one hour's worth of private satellite television, at £7,000 to £10,000, quite attractive. SMI undertakes to provide production, transmission via satellite,

and all necessary reception hardware, with everything encrypted to standards of which, according to Mr Phillips, the Ministry of Defence or the Central Intelligence Agency would be proud.

SMI's first client, the motor manufacturer BMW, uses the satellite link to put itself in touch with its 165 or so franchised dealers in the UK. One hour a week, with the aid of a small dish, a BMW dealer - and only a BMW dealer, aided by a decoder - can receive information on new products, sales and profits, in fact everything relevant to the business of selling a BMW car.

Mr Phillips believes that SMI - and no doubt other companies which will soon be joining a market that seems almost certain to expand - offers a service which complements the normal business meeting. "Of course, you've still got to see the whites of their eyes," he says. But at the same time, "events like the Gulf War, when there is a security crisis and businessmen and women are not travelling anything like as much as usual, see a dramatic rise in the amount of customer interest. When you can't travel, for whatever reason, having your own dedicated private television link is a perfect answer if you need to contact your staff."

The development of corporate TV networks in Europe so far lags behind that of the US. But with technology working towards smaller chips, dishes and satellites, its cost is bound to plummet in the next decade. By the turn of the century, managers may well be operating from home, armed with their very own personal mobile dish, choosing to "see the whites of their eyes" only if absolutely forced to do so.

Gary Mead

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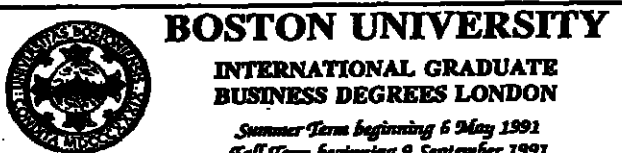
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The focus of all AIF programs is strongly international. All sessions and handouts are in English language. For its courses, the AIF has selected the best available instruction from all over the world like G. Beebower, D. Galai, J. Goolinga, R. Hengsten, P. Hietala, P. Hillion, M. Jorckhart, J. Lakonishok, D. Le Baron, A. Neuberger, L. Reuter, E. Sorocutan, Th. Vermaelen, C. Viallet, J. Walter, Ch. Wolff. They are associated with major, prestigious academic institutions, business schools and financial institutions.

A program in tune with the market

The carefully planned program is based on a combination of conceptual analysis and practical tools, including case studies, training sessions, workshops, invited practitioners and a panel presentation at the end. To ensure maximum educational impact, the AIF teaches in small groups and arranges for active participant involvement within a compact schedule. Practical sessions will include the use of PCs and relevant software simulations.

Location

The AIF is located in the City of Amsterdam. Here, well equipped study areas are available to accommodate course participants. On-site visits to Financial Institutions in Amsterdam and some other European Financial Centers, e.g. London, Frankfurt, are included in each course.

Further information and registration

Courses are on a full time, non-residential basis. Fees range from ECU 7000 to ECU 8700 per person, including all course material, lunches and the excursion abroad. For your convenience, the AIF has arranged special rates for hotel accommodation in the City. For further information, please contact: Amsterdam Institute of Finance, Herengracht 205, 1016 BE AMSTERDAM, The Netherlands. Telephone +31 20 5208555. Telefax +31 20 6229446.



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Aimed at practising managers in the age range mid 20s to early 40s, this three-year programme is designed to enhance the management skills of those expecting to enter, or newly appointed to, senior management positions. The programme begins in January and is taught over three residential weeks and 14 separate days each year.

For more information contact Mr F. A. Francis, ext 7027.  
The Management School, Imperial College, 53 Prince's Gate, London SW7 2PG Tel. 071-889 5111



## MANAGEMENT: The Growing Business

## Fingers on the button

Have you ever tried phoning your own company, especially near closing time, with an unusual request, to see how you are dealt with? How was your call handled? What impression were you left with? Would you call again?

This test of how well your business comes over on the telephone is suggested in Better Business, a guide\* to getting more out of your telephone and fax machine, produced by the CBI and STC Telecommunications.

Does your switchboard sound like Sugar Cupcakes Ltd or is it more like Aggressive Valves Ltd?

Good afternoon, Sugar Cupcakes. Can I help you? I think Mr Johnson might be able to help. I'll put you through. I am afraid Mr Johnson isn't in. Can I take your details and ask him to call you? I'll ask him to call as soon as he returns.

Compare this with: Yeah! Damn (Oh Dave, is Jim in?). The bloke who does that isn't here. Can you call us back?

Have you ever trained your staff to take incoming calls? The guide asks. Do your staff understand the right system if they are not to lose business opportunities, the guide suggests.

Many businesses do not expand their telephone system to cope with increased sales. A florist with a single telephone was losing business because the owner could not answer it while serving customers in the shop while her two assistants in the workshop were too far away to respond. The florist installed a system which allowed calls to be taken in the shop, the workshop or the stockroom upstairs.

The guide contains sections on how to make use of computer communications, fax and electronic mail and mobile communications.

\*From STC, Tel 0800 222726 and CBI, Tel 071 379 1400. £2.50 to members, £5 to non-members.

Charles Batchelor

First you learn how to turn on the calculator. The so-called "Township MBA" course - taught to South Africa's aspiring black entrepreneurs, the hawkers and hairdressers of Johannesburg, the traders and dressmakers of Cape Town - is nothing if not basic.

"Remember: always charge MORE than you bought your goods for. In this way, you can be sure to make money for yourself," a course workbook instructs students.

Decades of apartheid - with its racial bars to business, restrictions on property ownership and poor non-white education - have stifled both the skills and the spirit of enterprise in black South Africa. Some business sectors thrived in the late 1980s as various state controls were relaxed; the black taxi industry now carries over 1m passengers a day, and is believed to employ 300,000 people, directly or indirectly.

But most black small businessmen lack even the most basic business skills. Trident Training (a small Cape Town-based educational trust), and the Small Business Development Corporation, funded by government and private sector business, are now trying to fill the gap with the "township MBA", aimed at training grassroots entrepreneurs.

Participants learn skills like operating a calculator - Trident estimates that 49 out of 50 new students have never before used one - costing, merchandising, and managing cash flow.

Tony Davenport, the Rhodesian-born ex-missionary who pioneered the Township MBA course, calls them "survivalist entrepreneurs": people who start their businesses to escape unemployment. Some aspire to riches, but not many.

Government officials believe there may be as many as 4m people involved in the so-called "informal sector" of South Africa's economy - self-employed people whose economic activity is largely unrecorded in the country's official statistics - nearly as many as are employed in the formal sector. No one would deny the rapid growth of employment in the informal sector. The pavements of Johannesburg, formerly a pristine and empty, are crowded now with nutting mothers selling guavas and green peppers, boreworts rolls and bead necklaces; in Soweto, welders capitalise on unrest by fitting security gates to township houses; in Khayelitsha,

Patti Waldmeir reports on a course designed to teach business basics in South Africa's townships

## Always charge more than you paid for it

near Cape Town, traders sell pre-fab shacks to squatters.

As the full horror of South Africa's unemployment problem has come into focus - from 1985-89, the formal sector absorbed only 12.5 per cent of new entrants to the labour force, down from 73.6 per cent in 1985-70 - government officials, academics and businessmen alike grasp at the hope that the informal sector can feed the unemployed.

But Davenport sees the informal sector as the only way out: "The best way to solve the unemployment problem is to stimulate the self-employed, because these people are climbers. All they need is for rungs to be put in the ladder."

Participants in the Township MBA course - MBA stands for "managing business activities" - must already be in business (black business basic necessity) and must be able to read and understand very simple English. The course, which costs Trident about £300 (£50) per person to run, is free to participants. Costs are paid by a bursary trust funded by business. So far, some 1,000 people have been trained by Trident in the Cape Town area, and the same course is now being used by the Small Business Development Corporation in Johannesburg and other centres.

Trident takes a 2-down-to-earth approach to cash flow management: first take a lock-up cash box (or cake tin, shoe box or plastic box); label four plastic bank bags for "loan repayment", "money for my business", "savings", and "money for me"; start a savings account.

Confusing terminology is avoided: participants are taught how to decide how much money to put in each bank bag each week; they are encouraged to save at least one quarter of the amount left in the "money for me" bag at month end.

Those who complete the course may be eligible for a loan; £500 on average. But repayment problems have been severe, says Davenport, high-



A coal merchant in Soweto: the best way to help unemployment is to stimulate the self-employed

lighting perhaps the most serious problem affecting black small businessmen. Lack of access to capital. Because blacks have until recently been barred from owning freehold property, most have no security to offer lenders; administration costs on small loans are high, and the repayment record of many black small businessmen has proved poor.

"Some people have genuine difficulty, but others simply feel they have no obligation to repay," says Davenport. Now he is piloting a scheme with Standard Bank which is aimed at giving recipients an incentive to repay: £100 will be loaned initially, with £105 to be repaid three months later.

If the £105 is paid on time, a further £200 will be loaned, with £210 to be repaid three months later, and so on. Davenport admits that Trident's loan programme has not been a success, but the impact of the training programme is also difficult to gauge. Trident provides mentors to continue advising those who finish the course, but follows only 5 to 10 per cent of former participants

people things for nothing, like cigarettes."

Madikwa, too, says her business is more profitable now, but when asked whether her sales have increased, she grossly underestimates the total - probably because she is applying for a loan to increase her product line to include hardware items. Unfamiliar with business and bankers, Madikwa apparently thinks that she will not get a loan if she demonstrates past success.

Michael Magade, 48, is one of Trident's most successful graduates: his spa shop, hidden down one of the steepest dirt tracks which criss-cross this huge squatter camp, makes a net profit of £1,400 a month, on sales of £5,600. "Before I attended the course, I just bought and sold. Now I've learned about customer relations," he explains. "The course taught me to apologise to the customer. I don't have what he wants," Magade adds, noting that lessons on cash flow, price competition, and promotion were also useful.

He eagerly displays ledger-books bound in green and filled with the precise hand of an accountant, and explains that he has invested the shop's profits in the purchase of a Khayelitsha petrol station, as part of a 38-member syndicate.

But business in South Africa's townships is not quite that simple. Magade has prospered not only through skill, but through connections; he is an associate of the township's mayor. In an area controlled largely by rival gangs, alliances with the mayor, who heads one of the most powerful gangs, ensures custom for Magade's shop. As Davenport observes, "business in the informal sector is 'relational', not 'transactional', and we must take that into account."

Critics of the programme question the wisdom of teaching relatively complicated book-keeping methods to people who are sometimes only semi-literate; indeed, they ask whether it is possible to teach people to make money. The rise of an enterprise culture among blacks has been prevented so systematically over decades, skills training is surely required. Davenport is confident that his "survivalist entrepreneurs" will take it from there. "There is a strong spirit of free enterprise in the black community," he insists. With the skills to exercise it, he hopes black small businessmen will soon be able to make a significant contribution to economic growth.

## In brief...

■ A call for the creation of a Business Samaritans service to provide telephone counselling to businessmen and women in difficulties has been launched by David Grayson, managing director of operations at Business in the Community (BIC), the umbrella organisation of the enterprise agencies in Britain.

The Business Samaritans would provide help out of office hours and at weekends. A survey of enterprise agencies carried out by BIC showed a 25 per cent increase in demand for counselling sessions as a result of the recession.

This upsurge has occurred at a time when the agencies' own finances are under pressure. Extra government funds should be made available through the Training and Enterprise Councils to help small businesses survive the recession, Grayson said.

■ A former Soviet army barracks south of Budapest in Hungary may be converted into workspace for 75 businesses as part of a project which is being advised by a London enterprise agency, Hackney Business Venture.

The barracks is central to the development of the Enterprise Organizational Foundation, formed a year ago by a consortium of local interests in the town of Keellesh.

Paul Chaplin, chief executive of the Hackney agency and consultant to the project, has recommended a total investment of £350,000, half to come from the Hungarian authorities and half from UK sponsors. This would fund the workspace, credit guarantees to small businesses, training and advice.

Contact Paul Chaplin, 227 Mare Street, Hackney, London E8 1HB. Tel 081 533 4599.

■ A manual to help tutors develop entrepreneurial skills among older students has been produced by Durham University Business School (DUBS).

Enterprise in Vocational Education and Training is intended for students of 16 years and over and is designed to be compatible with the main curriculum followed by the students.

For further information contact Mike McLean, DUBS.

Mills Hill Lane, Durham City, DE1 3LE. Tel 081 374 2242.

■ A training course designed to help the small but established companies in the London area to grow more quickly is to be held over five weekends between April 19 and June 22.

Topics covered by the Accelerated Growth Programme include business planning, marketing, people management and personal development.

Contact Enterprise Training Centre, 63-67 Newington Causeway, London SE1 6BD. Tel 071 403 0300. Fee £1,750.

■ Three out of four small businesses believe that the best way of improving their relationship with their bank manager would be for the bank to invoice for bank charges.

At present bank charges are simply deducted from the account.

Investing topped a list of improvements suggested in a survey carried out by the Forum of Private Business. Reduced interest charges were proposed by 75 per cent of respondents followed by improved criteria for making loan decisions (58 per cent).

Respondents were asked to suggest three improvements.

■ A former Edwardian depositary building in north Kensington, London, is being converted into 48 small business units of between 220 and 1,400 sq ft each with rents of £2-£16 per sq ft. A further block in the Pall Mall Deposit will provide 18 light industrial units of 400 to 900 sq ft.

Refurbishment of the building, which has been bought jointly by London Industrial and English Estates, is due for completion in July 1991.

Contact London Industrial Tel 071 247 7614.

■ Buy-outs in a recession is the subject of a two-day conference to be held in London on July 2 and 3. The conference will consider whether mezzanine finance still has a role to play in buy-outs, if large deals are still possible and the problems associated with the financing of a corporate restructuring.

Contact BRL, IBC House, Canada Road, Blythe, Surrey KT14 7JL. Fee £545 + VAT.

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Telephone 0793 618822

John C. Rendell Tel/Fax 4134840073 or 47255876

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## ARTS

## Sensual still-lives

William Packer reviews Euan Uglow

An exhibition by Euan Uglow is always an occasion for London's art world, and his latest, *Ideas* 1982-84, just opened at Browne & Darby (19 Cork Street W1: until May 4), is at least as intriguing as any of its predecessors. He is, quite simply, one of the most distinguished painters of the figure that Britain has produced since the war. With Francis Bacon, Frank Auerbach and Lucian Freud, he stands in a narrow and elevated company. For his scrupulous attention to the visible fact and its realisation on the canvas is closest, perhaps, to Freud, but yet they could hardly be more different. Each has arrived at his present position by his own distinct route.

In Uglow's case, it was by way of the *Stude* under the aegis of that proponent of exact measurement, William Coldstream. But again the two artists could hardly have been more different: where the elder painter would always struggle to sustain the self-imposed system of measurement and remeasurement to register each shift in the perception of the real and objective world, the younger would both accept and transcend such limitations. There too, visible in the work, are all the marks of reference and registration, but not carrying with them any sense of failure, indecision and frustration.

Rather they supply the abstract formal structure, the spatial matrix within which the visible object may be fitted and tested, and the changes that occur through the long process of the painting properly monitored and registered. It is a nice irony, that in the devising and mastering of such a method, to the end of establishing the object and permanence of things, their essential mutability and the passage of time emerge as central preoccupations. The model stoops and bends and returns to the same mark; the flower droops; the fruit slowly shrivels in the bowl.

But this is not an exhibition of Uglow's work with the live model, that now constitutes his principal and already substantial achievement. It is instead a retrospective of his work with still-life, that has been its constant undercurrent. The trouble is that while these paintings are not exactly secret, appearing as they have over the years in ones and twos, they might all too easily suggest something little more than an adjunct to the main body of the work, a mere relaxation and diversion.

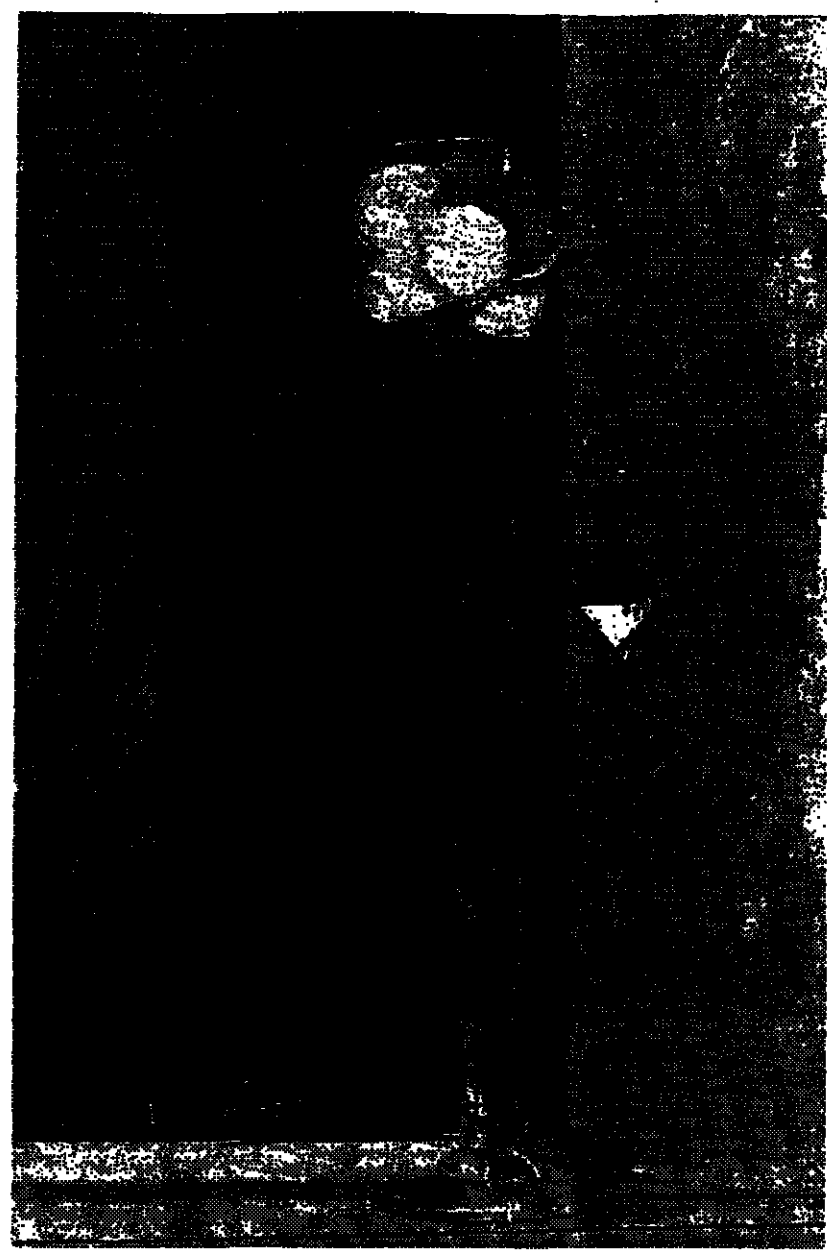
The contrary is almost the case. On entering the gallery, what we confront is a body of work, sustained now over nearly 40 years, that to any viewer innocent of the artist's larger engagement with the nude female figure must propose that here we have perhaps the most distinguished painter of still-life since the war. But it is not really a case of an either/or, of the figure against the still-life. While it might be useful, this once, to be reminded of the existence of this work as a distinct corpus, it works at a more fundamental level to proclaim the essential interdependence of the two.

To those of us more familiar with the major nudes - and it might have been useful to have been allowed the sight of just one of them - thoughts of the comparable status of the model as object, the figure as still-life, are inescapable. And as for the still-lives themselves, their most intriguing quality is an immutability of physical richness, succulence, sensuality - a quality more usually conjured up by the image and imaginative presence of a woman, remote pictorial convention though she may be.

As in the figure paintings, so in the still-lives, the space is the same: simple, shallow, frontal, eminently contrived. The wall or screen behind shuts off and encloses this little world, as though it were a stage on which the creative imagination may propose anything. But that stage must be occupied by a positive, that space articulated. In this respect Uglow's pictorial logic is unfailing, perspectives immaculate, relationships established, precise and credible. It is not by chance that he has called this show *Ideas*, for the formal games, contrivances and devices he finds irresistible.

The camellia in the tall thin vase, the single pear on the table, the classical statuette head - such ideas return to him again, and again, after many years. But it is not so much the idea as the image, and the direct fascination he has with the object itself, just as with the model as she sits there before him in the common space of the studio, that is surely the truer interest. Being less cerebral, more intuitive, hardly makes it less profound.

The truth would seem to be that in Uglow we have the classical and the romantic temperaments combined at a critical equivalence, his romanticism disciplined and the more poignant for



Camellia, 1981, by Euan Uglow. Oil on canvas

its constraint, his classicism the determining quality, yet ever moderated by his sensibility. The classicist might wish to parade his cleverness from time to time, but the romantic often diverts him, even runs away with him unawares. And it is in the still-lives that we see the grip relaxed, the touch no less exact but lighter, the paint looser,

more seductive and ambiguous, if only by a degree, the colour sharp, juicy, piquant. Just so do we think of Zurbarán perhaps, of Fantin-Latour, of Chardin above all, for the gentle, sharp physicality of that observation, though it be only of still-life, that is paradigm and metaphor of life itself. Memento mori.

## Russian Spring

ROYAL FESTIVAL HALL

Festivals follow festivals on the South Bank with hardly a pause for "non-thematic" pleasures. Now we have entered a Russian Spring and been invited to celebrate the belated cracking of the deep ice of Stalinist ideology, and examine the cultural-historical consequences of the thaw. A Hayward Gallery exhibition, *The Twilight of the Tsars*, and a literature series called *The Revolution of the Word* complement the far-reaching and well-devised musical investigations of the Russian Spring itself, which opened over the weekend with two concerts at the Royal Festival Hall.

Later concerts will focus attention on the youngest generation of Soviet composers to win acclaim in the West (Sofiya Gubaydulina, Elena Firova, Dmitry Smirnov) and on such neglected and fascinating figures of the post-Revolutionary decade as Alexander Mosolov, Sergei Protopopov and chief novelists, Nikolay Roslavets. But to begin with we heard from the Soviet Union's two senior composers, the establishment of whose Western reputations essentially pre-dates perestroika - Edison Denisov (b. 1929) and Alfred Shnitke (b. 1934).

The latter is Shostakovich's aesthetic heir, a composer of limitless technical resource, audacious innovator and pas-

sionate ironist; able to generate with his own means the sort of sustained bleak intensity and wild satire that are the twin characteristics of Shostakovich's music. The satire of (*Kein Sommerloch*), the first item on the London Philharmonic's programme on Saturday night, is, however, less wild than weird and wry. The ambiguous title was a warning to the audience of the 1988 Salzburg premiere that this would be no Mendelssohnian reverie. As in Angela Carter's short story, *Overture and Incidental Music for "A Midsummer Night's Dream"* (set in a cool and sneaky English summer), Shnitke's wood "is, of course, nowhere near Athens; the script is a positive maze of false leads".

The unlikely first sounds are from a violin-and-piano duo at the back of the second violin, the bassoon at the back of the cellos. Their quasi-Schubertian minuet is passed round the orchestra and subjected to all manner of delightful, witty transformations. In close canon it becomes the basis of a harp and "tumbling strings" effect. The brass occasionally flatten it; and it ends like an innocuous farewell flute solo.

Under Kurt Masur's direction the brief and brilliant piece came off superbly. Throughout the concert the

LPO's playing had crisp detail and glowing freshness, ensemble was rarely less than spectacular. Shnitke's huge, bold, searching Cello Concerto No. 2 (1988) received a triumphant British premiere in which the staggeringly assured soloist was Natalia Gutman, for whom the work was written. (But the cello's amplification at the close seemed kitschy, whether specified by the composer or no.) Tchaikovsky's fourth symphony in the second half had passionate dark drama, recklessly fast tempi, and knife-edge precision.

Edison Denisov's first mature orchestral piece *Peinture* (1970) was the compelling 12-minute opener of the BBC Symphony's concert, conducted by Andrew Davis, on Sunday night, which also included Tchaikovsky's *Pastorale* symphony and a flawlessly accomplished soloist, how tedious account of Shostakovich's second violin concerto by soloist Dmitry Sitkovetsky. Influenced in its technique by the work of Denisov's painter friend Boris Barsh, *Peinture* was notable for Ligeti-like webs of dense polyphony, a climactic outburst from three timpanists, one to a drum; and a pair of depths-sounding solos for contrabassoon.

Paul Driver

## Towards the Millennium

ROYAL FESTIVAL HALL

In each successive year from now until 2000, the South Bank's *Towards the Millennium* series is to celebrate a successive decade of our century - not only by re-playing essential masterworks, but by delving for those that got missed out. Friday's concert by the City of Birmingham Symphony Orchestra offered Rakhmaninov's 1909 Third Concerto, doubtless for safety, and some particularly intrepid delving which brought up Josef Suk's Symphony No. 2 (1904-6), the "Asrael". In the event, the expectations I had proved to be all wrong.

There are fine, serious pieces by the Czech composer (born 20 years after Janáček, among them a visionary cantata called *Under the Apple-tree* which made a considerable impression on records a few years back. The Second Symphony was Suk's response to personal grief he began it as a memorial to his father-in-law Dvořák, but in mid-composition his wife also died ("Asrael" is the Angel of Death). The result was this five-movement, hour-

long symphonic elegy, predominantly slow, much of it generated from a ubiquitous "motto"-theme. For all the sensitive care that Simon Rattle and the CSO lavished upon the work, it seemed too anchored to an expressive monotone, and too starved of symphonic energy, to justify its length.

Perhaps I just didn't succeed in tuning to the right wavelength for this music. For all that I could hear, Suk's music is his grief-stricken mood, transformed his basic material regularly and diligently, added some small imaginative touches in the orchestration, supplied some contrasting quicker passages that go nowhere in particular, and concluded - after an interminable time - with a routinely "etereal" ascent in a major key (*Zarathustra* close). There is some play with odd, pungent chord-sequences, but they barely rattle the surface of a blandly tonal score. More sympathetic listeners may well think me cloth-eared.

Against the expected new

depths of the Suk symphony, the Rakhmaninov concerto might have been intended to illustrate the persistent 19th-century hangover - particularly with Cécile Ousset at the piano, since she reveals so brilliantly in the devices of late 19th-century pianism. But not only was this the new, romantically flexible Ousset (the ice-princess who now reveals a melting heart), but the conductor Rattle was bent upon setting Rakhmaninov's boldest flights in bold relief - his genuinely daring harmonic moves, the creatively spare orchestration, the sharp structural surprises.

Ousset was in quite wonderful form, and all the "pianistic" stuff was masterly. The whole performance was stretched out between extremes: from a rigorous *adagio* start to a triumphantly reckless speed for the thudding-tune in the Finale, and for the peroration an operatic *rubato* on the grand-scale, just a notch short of rapturous parody.

David Murray

## Anowa

THE GATE THEATRE

The new production at The Gate starts and ends with some West African tribal dancing with special reference to fertility rites. For a good two hours in between, however, *Anowa* is a thoroughly well-written conventional play that draws quite heavily on Shakespeare, notably *Macbeth*.

The piece is about childlessness. Anowa is the Ghanaian girl who is said to have turned down 30 husbands. She goes off instead with a handsome stranger called Kofi. The couple bear no children, not perhaps because Anowa is barren, but because Kofi consumes his manhood in the pursuit of wealth and the acquisition of slaves.

As the play develops, Kofi becomes more and more like a king or emperor, even wearing

a crown and sitting on a throne. Anowa becomes more and more estranged, though there is no suggestion that Kofi has been using the slaves for anything other than work. That is where the unmistakable echoes of *Macbeth* come in. She wonders about like a mad woman; he has his form of estrangement as a man who cannot turn back on the venture he has begun. In the end, Kofi shoots himself and Anowa drowns herself - both offstage.

There are other themes. The lasting effects of slavery is one of them. So is the meeting of black and white, or perhaps domestic and foreign, cultures. Not least, *Anowa* raises the question of how an intelligent woman can cope with a predominantly male-oriented society. "I like you and the way you are different," says Kofi, "but sometimes you are too different."

Some of the touches, like the introductory and closing music, are distinctly West African. But do not go to see *Anowa* looking for something exotic. What will strike you is not how different it is from developed western culture, but how similar. It is a very well-constructed, thoughtful piece. Anowa is played with superb self-control by Joy Ellis-Ridwan, as is Kofi by David Harwood. The play is directed by Dele Charley and was written by Ama Ata Aidoo as long ago as 1970. It is part of a season of women's theatre sponsored by NatWest.

Malcolm Rutherford

## Dawn Upshaw

WIGMORE HALL

On Saturday we had a solo recital at last from Miss Upshaw, who has been picked up greedily everywhere else while British scouts were asleep at the switch. Describing this young American soprano as your ideal soubrette wouldn't be far wrong, if taken in the most complimentary way. The voice has a disarming, "natural" openness, a silvery ring up top, (but also a soubrette's appealing huskiness at the corners of phrases), a candid middle - and true pitch. Furthermore, she has an open-armed address, (literally, she enacted every song with unabashed gestures), palpable intelligence and the professional energy of a musical comedy star.

She is a hands-down winner, and tickets for her performances are going to be hard to find. Part of her poignant appeal lies in seeming to have reached a miraculously early prime: one thinks, "Can this possibly last?" But probably it will, she is too clever an artist to let a fresh, pretty voice serve as her trump, as her choice of programme showed. Little of it was standard recital fare - the only evergreen was Schubert's "Ave Maria", which came merely as the clue to a song of his whole "Elder" set (after Scott's *Lady of the Lake*).

There was obscure Schumann (the *Mythen-Lieder* after Burns and Byron), Strauss's songs for the mad Ophelia, a new song-cycle by the American John Harrison, guaranteed to be rebarbative in popular terms, and a final Rakhmaninov group some way outside her established range. Full marks for enterprise, though against Gilbert Kalish's open-lidded piano in Rakhmaninov she found herself facing her timbre a bit. An alert, even menacing accompanist, Kalish had very definite ideas - odd ones for Schubert and Schumann, who sounded stiff and dry under his fingers.

Miss Upshaw's wholehearted eagerness was never damped, in the Harrison cycle, on poems of sour maturity by Michael Fried, she compensated for her innocent tone with astringent drama. These are intricately wrought songs, as much for the piano as for the voice, or so it seemed. Kalish was determinedly forward with their bright, spiky pattern-making. At any rate, we were left in no doubt that this enchanting singer has no intention of resting on her soubrette laurels. Goodness knows what she may get up to next.

David Murray



Wilhemina Fernandez and Damon Evans in 'Carmen Jones' which opened at the Old Vic last night and will be reviewed in tomorrow's paper

## INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

## AMSTERDAM

Concertgebouw 20.15 Vernon Handley conducts Netherlands Philharmonic Orchestra in music by Kurt Weill and Ermet Toch. Thurs to Sun: Gidon Kremer is soloist with Berlin Philharmonic (2614 383)

## BERLIN

Staatsoper unter den Linden 19.00 Wolfgang Rennert conducts Il trovatore with cast led by Monica Pick-Hieronimi, Rosemarie Lang and Bruno Sebastian. Tomorrow: Sparzanos. Sat: Reiner Goldberg sings Tannhäuser (2004 762). Komische Oper 19.00 Harry Kuper's production of Idomeneo. Fri: Die Zauberflöte (2292 555). Deutsche Oper 19.30 Stefan Soltes conducts Der fliegende Holländer with Jose van Dam as the Dutchman and Sabine Hass as Senta. Tomorrow: concert performance of I Puritani. Fri: Otello (3410 249). Schauspielhaus 20.00 Peter Rosel and Santiago Rodriguez play music for two pianos. Thurs and Fri: Aldo Ceccato conducts Berlin Staatskapelle (2272 261)

Philharmonie Kammermusikkolleg 20.00 Peter Kechinich conducts Berlin Philharmonic Orchestra in music by Kurt Weill and Ermet Toch. Thurs to Sun: Gidon Kremer is soloist with Berlin Philharmonic (2614 383)

## COLOGNE

Philharmonie 20.00 Hiroshi Iwaki conducts Gurenich Orchestra in Schoenberg's orchestration of Brahms' Piano Quartet, with Mikhail Rudy soloist in Mozart's Piano Concerto No 21. Tomorrow: Tzhanakian, Vladimir Ashkenazy and Lynn Harrell play Brahms piano trios. Thurs: Justus Frantz plays Mozart piano concertos. Fri and Sat: Cellidache conducts the Munich Philharmonic. Sun: Viktoria Mullova plays Viennetemps and Chausson with Orchestre National de Lille (2801) Schauspielhaus 19.30 Tanz-Forum production of Count Dracula choreographed by Jochen Ulrich, music by Samuelina Tahija. Also Fri, Sat and Sun (221 8400). Opernhaus A complete cycle of Der Ring des Nibelungen begins on Fri with Das Rheingold, followed by Die Walküre on Sun, Siegfried on April 21 and Götterdämmerung on April 28. Hans Wallat conducts, with Robert Hale as Wotan, Nadine Polaski as Brünnhilde, Deborah Polaski as Brünnhilde, Hanna Schwarz as Fricka and Hartmut Walker as Alberich (221 8400)

## FRANKFURT

Alte Oper 20.00 Neville Marriner conducts Academy of St. Martin-in-the-Fields Stravinsky's Firebird, Michael Tippett's Water out of Sunlight and Brahms' Violin

Concerto, with Anne-Sophie Mutter. Thurs and Fri: Dmitri Kiznerko conducts Frankfurt Radio Symphony Orchestra (1340 400)

## THE HAGUE

Auditorium 20.15 Netherlands National Ballet in Romeo and Juliet, music by Prokofiev, choreography by Toer van Schayk. Thurs till Sat (360 4930)

## LONDON

MUSIC Covent Garden 19.00 Gennadi Rozhdestvensky conducts revival of Andrei Tarkovsky's production of Boris Godunov, with a cast led by Paata Burchuladze, Gwynne Howell, Robert Tear and Eva Randova. Also Thurs and Sat (240 1066)

Royal Festival Hall 19.30 Walter Weller conducts Philharmonia Orchestra in music by Rossini and Mendelssohn, with Maria Jose Pires soloist in Mozart's Piano Concerto No 28. Tomorrow: Orchestra of Age of Enlightenment. Thurs: Andrew Davis conducts BBCSO. Fri: Rattle conducts Philharmonia at Melandale (928 6900)

Theatre This week's shows include Carmen Jones, Oscar Hammerstein's Bizet-inspired musical set in the US in the Second World War, directed by Simon Callow (Old Vic), English Shakespeare Company productions of Coriolanus and The Winter's Tale directed by Michael Bogdanov (Aldwych), Ian McKellen as Richard III (National), and the acclaimed RSC Opera North production of Show Boat (London Palladium). Phone Theatreline: Plays 0836 430959 Musicals 0836

430960 Comedies 0836 430961 Thrillers 0836 430962

## MADRID

Auditorio Nacional de Musica 19.30 City of Madrid Chamber Orchestra plays Pachelbel's Chaconne and music by Teleram, Boccherini and Vivaldi. Thurs: Mozart quartets. Fri, Sat and Sun: Dvorak's Stabat Mater (397 0100)

## MUNICH

Staatsoper 19.30 Ballets by Béjart, Balanchine and Hans van Manen, also Thurs. Tomorrow and Fri: Il barbiere di Siviglia. Sat: Werther with Agnes Baltsa and Francisco Araiza. Sun: Cranko production of Romeo and Juliet (221316)

## NEW YORK

MUSIC Metropolitan Opera 20.00 Plácido Domingo conducts Tosca with cast led by Teresa Stratas, Neil Shicoff and James Morris. Tomorrow and Sat: I Puritani. Thurs: La Clemenza di Tito (362 6000)

## THEATRE

This week's shows include A Room of One's Own, with Eileen Atkins starring as Virginia Woolf in an adaptation by Patrick Garland of her book calling on women to declare their independence, talent and freedom to control their own destinies (Lamb's Theatre), The Males, all-male production of Jean Genet's modern classic about two sisters who try to escape their lowly position in life through a deadly game of make-believe (House of Candles), the comedian Jackie Mason's one-man show (Neil Simon) and Candida, G B

Shaw's play about a suburban London woman who must choose between her husband and an 18-year old poet (Playhouse 91). Ticketron (246 0102) answers inquiries and sells tickets

## PARIS

Palais Garnier 19.30 Opera Ballet in Nijinska/Nijinsky programme, including L'Après-Midi d'un Faune with decor and costumes by Leon Bakst and The Rite of Spring in Nijinsky's original choreography. Thurs till Sat (742 6371) Opéra Bastille 19.30 Philippe Auguin conducts Robert Caron's production of Manon Lescaut, with Diana Soviero in title role and Vassile Moldoveanu as Des Grieux. The production runs till May 4, with further performances on Thurs and Sat (401 1616) TNP-Châtelet 19.00 Piano recital by Catherine Collard. Tomorrow: Boris Berezovsky, Tchaikovsky prizewinner (4028 2840) Salle Pleyel 20.30 Jo Marin conducts Ensemble Orchestral de Paris in all-Mozart programme, with Jane Anderson soloist in Esquisses jubilate (4561 0630). Tomorrow, Thurs and Fri: Stanislaw Skrowaczewski conducts Orchestre de Paris (4563 0796)

## ROME

Teatro dell'Opera 20.30 Il trovatore with a cast led by Aprile Millo and Dolara Zajic. Also Thurs and Sat (463641)

## ROTTERDAM

De Doelen 20.15 All-Mozart programme with Amsterdam Mozart Players. Tomorrow at 12.45:

lunch concert with Rotterdam Philharmonic conducted by James Conlon. Thurs, Fri and Sun: Conlon conducts Mahler's Third Symphony (413 2490)

## VIENNA

Staatsoper 18.30 Horst Stein conducts Der Rosenkavalier with Gwyneth Jones as the Marschallin and Kurt Rydl as Ochs. Tomorrow: Cav and Pag. Thurs: Jenůfa. Fri: Adriane aux Naxos. Sun: Lohengrin (51444 2260) Musikverein 19.30 Vienna Schubert Trio plays piano trios by Haydn, Smetana and Urbaner. Thurs: Arts Quartet. Fri, Sat and Sun: George Cleve conducts Vienna Symphony Orchestra (505 8190) Konzerthaus 19.30 Gerhard Schütz accompanied by Meira Farkas plays violin sonatas by Mozart, Schubert and Brahms. Tomorrow: piano recital by Ingrid Haebler (7124 6860)

## WASHINGTON

Kennedy Center Concert Hall 19.00 Lorin Maazel conducts National Symphony Orchestra in Sibelius' Fifth Symphony, with Viktoria Mullova soloist in Viennetemps. Thurs and Sat: Massel conducts Wagner, Druckman and Mendelssohn (457 4800)

## ZURICH

Tonhalle 20.15 Marek Janowski conducts Tonhalle Orchestra in Shostakovich's Tenth Symphony, with Frank Peter Zimmermann soloist in Prokofiev's First Violin Concerto, also tomorrow and Thurs (201 1580)

## European Cable and Satellite Business TV (all times CET)

MONDAY TO FRIDAY Eurosport 0900-0930 International Business report CNN 0500-0530 Moneyline 0900-0930 Moneyline 1230-1300 CNN Market Watch 1330-1400 Business Day 2000-2030 World Business Today - a joint FT/CNN production with a review of the day's major business stories 2300-2330 World Business Today 0100-0130 Moneyline Superchannel 0700-0830 Financial Times Business Report A five minute business briefing broadcast three times between 0700 and 0800 2130 & 2330 (Wed only) Financial Times Business Weekly SATURDAY CNN 0900-0930 Moneyline 0900-0930 World Business Today - a joint FT/CNN production 1500-1610 Moneyweek 1800-1930 World Business This Week 2110-2140 Your Money SUNDAY Superchannel 1800-1830 FT Business Weekly CNN 0710-0740 Moneyweek 1500-1610 Your Money 0900-0940 Moneyweek 0900-0910 Inside Business



Tuesday April 9 1991

## Reshaping the exchange

THERE ARE few, even in the upper reaches of the Labour party, who would nowadays argue with the proposition that there is a strong public interest in the maintenance of a healthy securities market in London. Whether there is a comparable public interest in the survival of London's International Stock Exchange is a rather different question. Yesterday's decision by the exchange's council to seek shareholders' approval for radical reforms of the constitution and governance of one of the City's oldest institutions is one more acknowledgement of a fundamental truth. In today's world of high technology and competitive deregulation there are many others who would happily take over any or all of the exchange's functions at the drop of a hat. Small wonder the council at last acknowledged that the managerial habits of a club are no longer appropriate.

### Justifying existence

The key regulatory function of authorising those who deal in the securities market has been lost to a new watchdog, The Securities Association. The globalisation of capital flows has turned other countries' exchanges and other people's settlement systems into competitors. The victory of the screen over the floor has done away with the exchange's role as a landlord. In short, the exchange has to justify its own existence to survive; and that means speaking not only to the member firms, but to a wider group of users.

## Ups and downs in Japan

NOT FOR the first time, Japanese politics seem to be in turmoil. A senior member of the governing party has resigned and the prime minister appears under renewed threat. All this happens the week after what look like inconclusive, even pointless, talks with the US president during another rocky period in trans-Pacific relations and the week before what ought to be a momentous first visit to Japan by the president of the Soviet Union, from which a new bilateral relationship might emerge.

But, not for the first time, it is far from clear whether all this matters very much. Japanese politics provide constant delicious intrigue and scandal but the ship of state generally seems to sail purposefully on regardless. The latest drama may prove to be no exception.

The main conclusion from Sunday's local elections is that the ruling Liberal Democratic Party, internally riven as it may be, is as solidly entrenched in power as ever. Though egg-beaten as a result of its spectacular misadventure in Tokyo, it scored significant nationwide gains. Even the incumbent winner in Tokyo carries the LDP banner. There was nothing even to approach the desire for change fleetingly apparent in the 1989 upper house elections, when the LDP, besieged by the Reform Party, took a desperate hammering.

Nevertheless, the LDP did sustain the largest individual casualty - Mr Ichiro Ozawa, its secretary general, who resigned in order to take responsibility for the party's backing the wrong horse in Tokyo. Mr Ozawa will probably rise again after a decent interval, but his temporary demise is instructive in the nature of internal party politics.

### Younger generation

He represents, though not exclusively, the younger generation which was supposed by now to be taking over the party from the mostly insular elders who have run it since 1974. While a conventional dealmaker domestically, he has shown an interest in international initiative and accommodation - with the US, the Soviet Union and Japan's Asian neighbours. He may

(and an astonishingly top-heavy \$3 only a short while ago). The proposed new membership would incorporate up to five members of the exchange's executive management team. The intention is to recruit representatives of the big investment institutions, listed companies and one of the big banks, alongside leading figures from domestic, international and private client firms.

### Better decisions

This is scarcely a streamlined board by modern corporate standards. But it will not doubt be further stimulated by the need to make better decisions. The council is also to extract better decisions from higher quality representatives of member firms and the other users of the exchange's services. In due course this will presumably call for a widening of the membership of the exchange, whose voting shares are entirely in the hands of securities houses.

The reduction in numbers and the increased representation for users of the exchange's services are welcome. So, too, is the more businesslike approach to setting strategy. Yet these reforms, however radical, will not in themselves be sufficient to guarantee future survival. The success of London's SEAQ International dealing system, through which a high proportion of cross-border equity trade takes place, is a tribute to the ability of the exchange to live on its wits. Moves under way to segment the market to reflect more accurately the different interests of institutional and retail investors make good sense.

But here, as with the planned changes in the composition of the council, worries will continue to be expressed about the extent to which the voice of smaller investors will be heard. And the successful introduction of the Taurus settlement system remains an overwhelmingly important test of the stock exchange's international competitiveness. The proposed changes in the council are a tribute, as much as anything, to the potent discipline of liberalisation. It is a remorseless discipline that will call for yet more radical change before long.

### No alternative

Mr Toshiki Kaifu, the prime minister, is of small account in independent political terms. He has survived for as long as he has mostly because of the absence of clean, alternative successors. It has long been assumed that he would go in the autumn. The only risk was that he might be ditched early, but this is less likely now that Mr Ozawa has taken responsibility for the Tokyo debacle. Still, it is now more likely than it was - though not necessarily more likely than not - that the next prime minister will be an ancient, such as Mr Takeshita, Mr Kiuchi Miyazawa or Mr Michio Watanabe, for example. Postponing the generational handover would be a pity.

However, politicians do not run Japan and matters as important as relations with the US and the Soviet Union would never be left exclusively to them. This absence of substantial political input can be a weakness, as well as a strength, in the conduct of external affairs. There is a large political content to relations with the US, where Japan is unpopular, and also with the Soviet Union, where it is far from clear that Mr Gorbachev can rise to the political opposition of Mr Boris Yeltsin and the Soviet military to any deal that returns sovereignty of the four Kurile Islands, part of the Russian Federation, to Japan.

Mr Ozawa is among those able to offer an external political awareness to these delicate equations not necessarily possessed in the same measure by bureaucrats, businessmen and the insular old guard. It is, therefore, a pity that he has to go as a result of a domestic political mistake at a particularly intriguing time in Japan's external affairs. It will make it harder for Washington and Moscow to read Japan right, at least in the short term.

### German tank

When Walter Seipp became chief executive of Commerzbank 10 years ago it had just become the first of the leading German banks - it is the smallest of the big three - to miss a dividend since the second world war. This year, as he steps down, it will be the only one to raise its payment. Unusually if not uniquely among German bankers, 66-year-old Seipp has a nickname: 'Walter the tank', a product of his gravelly-voiced outspokenness and tough business approach. He has not been afraid to criticise the Bundesbank for raising interest rates, or rival Deutsche Bank for its costly acquisition of Morgan Grenfell, the UK merchant bank, and its decision to put the Soviet Union on its risk list. Walter the tank will be a tough act to follow. Taking on the job in May is Martin Kohlhausen, 55, who is very much of an unknown quantity outside the bank. No less forceful than Seipp in private, the tall, slim Kohlhausen, a person's son, has kept a low public profile, apart from the time he defended the bank's third world debt role at a church debate in Frankfurt.

### Consolation

The authors of the ill-fated Shatalin plan - a 500-day crash course in market economics - have just been given the Soviet Union's first ever prize for economic reform. In a touching ceremony at the recently named Exhibition of National Economic Achievements, the 13 radical economists led by 56-year-old Professor Stanislav Shatalin, Grigory Yavlinsky and Nikolai Petrakov, each received a cordless telephone for their labours on the radical economic reform programme. 'The country cannot live without the 500-Day Plan. I'm sure we'll return to it,' said Shatalin. Along with Petrakov, he resigned as an adviser to President Gorbachev after the

It is a commonly held view that road traffic congestion in Britain has reached crisis proportions. This cannot be so: for if today's traffic levels constitute a crisis, what would remain for the congestion to come?

The Department of Transport forecasts that total traffic (that is, vehicle miles) on UK roads will grow by between 83 per cent and 142 per cent by 2025. If enough new road space were provided, this growth could theoretically be accommodated. But under the government's already massively expanded £12bn road-building programme, only 2 per cent will be added to total road capacity by the end of the century.

Against that background, and given the planning and environmental constraints in a country as densely populated as Britain, it seems inconceivable that enough road space could be provided to meet the forecast traffic growth, even if the necessary funds were available.

The implication is clear. Either Britain's roads are to become gradually more congested until they reach the point of paralysis and people voluntarily abandon their cars, or people are going to have to be restrained from using their cars.

Britain is not unique in suffering from traffic congestion; but as a country with one of the world's highest ratios of vehicles to available road space, and yet having one of the western world's lowest ratios of cars to population, its problems loom particularly large.

The main factor underlying rising traffic levels in Britain, as elsewhere, is economic growth. There is a direct correlation between economic activity and demand for transport. As more goods and services are produced and consumed, more transport is needed to carry them. With more time and money on their hands, people shop more, travel more, and go out to be entertained more.

Exacerbating the rise in road traffic is the human race's love affair with the motor vehicle. People want to buy and own cars because of the freedom and mobility they bring. The number of cars in use in Britain rose by 33 per cent between 1980 and 1989, but saturation point remains a long way off: 35 per cent of UK households still have no access to a vehicle.

Meanwhile, people are not only buying cars, but using them more, and for longer journeys. Rising car ownership has allowed urban development to become more dispersed, so people now live further away from where they work, shop and enjoy their leisure.

Recent concern over the speed of traffic growth has focused on the environmental implications of the consequent increase in exhaust emissions. This is undoubtedly a serious issue; nevertheless, it is one capable of resolution.

In the short term, people can be encouraged to buy cars with smaller engines, and manufacturers can speed up the process of making cars more fuel-efficient. In the longer term, advances in technology may provide alternative fuels which emit less carbon dioxide than petrol. The problem of road capacity, however, is intractable. While technological innovations such as electronic car navigation systems could enable road space to be used more productively, it is just as likely that these developments will make driving simpler and safer, thus opening up car ownership to a still larger section of the population.

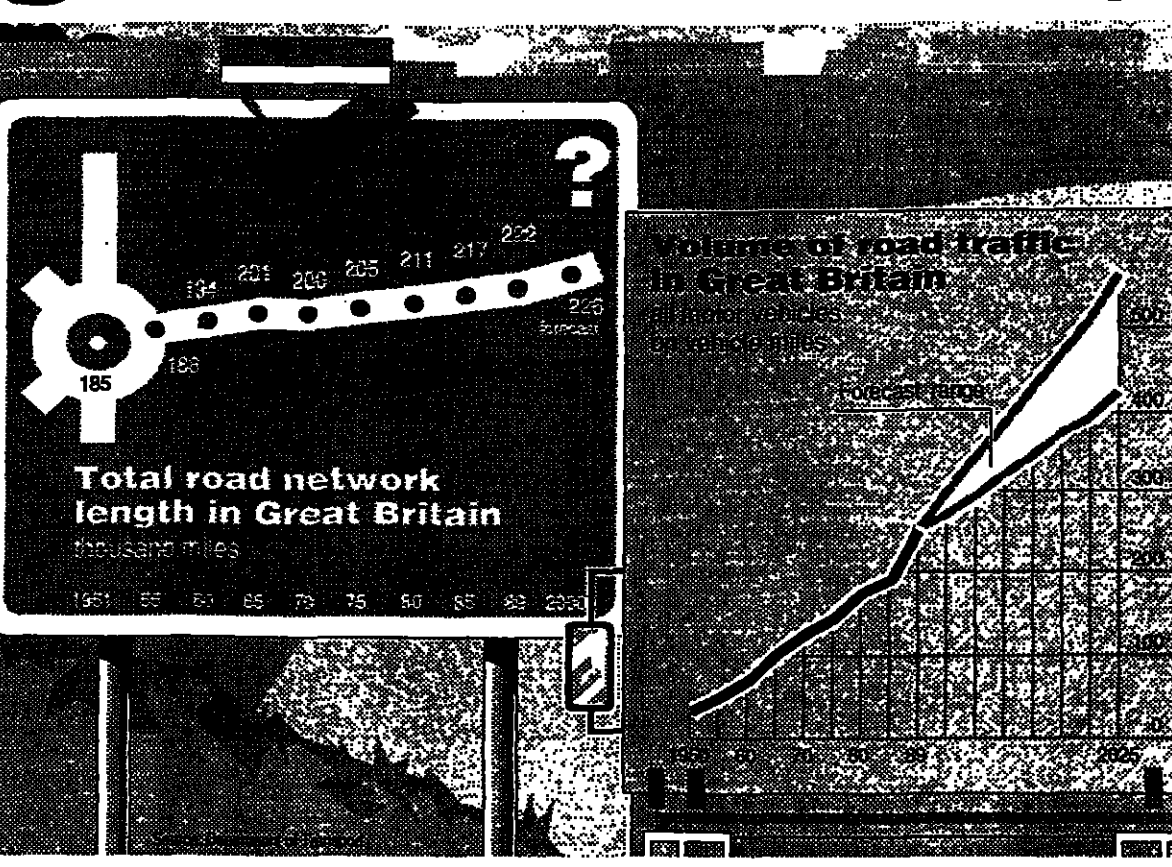
There are several possible responses by the government.

One is to do nothing. Road capacity could stay as it is and congestion could be left to ration the available space between users. (This is what happens in London, where no significant roads have been built for more than 30 years.)

To the extent that it is simple and cheap, this is an attractive option.

Unless people are eventually restrained from using their cars congestion on UK roads will become paralysis, argues Richard Tomkins

## Pile-up in the great car economy



However, congestion increases accidents and also produces an unacceptable diminution in the quality of life. The do-nothing option also fails the test of economic efficiency because it favours those with time to waste in traffic jams instead of those who need to get somewhere on time.

Congestion costs fall particularly heavily on industry by delaying deliveries and wasting employees' time. According to a much-quoted estimate from the Confederation of British Industry, congestion is already inflicting a cost to the economy of £15bn a year.

The second option - currently favoured by the Department of Transport - is to adopt an incremental approach, eschewing grandiose strategies but rather tackling traffic congestion as it arises with selective road-building and road-widening schemes.

The virtue of this approach is that it is based on sound market principles. Congestion is a signal to build a new road, the department points out, just as a queue at a supermarket check-out is a signal to install a new till.

The flaw in this policy, as today's levels of traffic congestion bear witness, is that it self-evidently does not work. A new till can be provided in days, and if it is not, shoppers can go elsewhere. But a trunk road takes 10 years to build, and in the meantime those needing to use it have no alternative but to sit in lengthening traffic jams on existing roads.

More fundamentally, the policy is outdated in that it looks back to a

time when people believed that road capacity could expand indefinitely. Few outside the Department of Transport believe that this is any longer possible. Further road-building has already been ruled out in London and many other urban areas, and the construction of inter-urban roads is becoming increasingly incompatible with environmental concerns.

A similar objection applies to the third option: embarking on a vast programme of road-building aimed at

meeting all foreseeable demand. Even if the environmental objections were overcome, it would put a colossal burden on the exchequer and could be self-defeating in leading to the generation of still more traffic.

If the options for increasing the supply of road capacity are becoming exhausted, it follows that the alternative is to suppress demand. Changes in land use policies - bringing homes closer to shops and jobs - could have important effects over the long term,

but it is to a market-led approach that the transport industry, economists, and some politicians are beginning to turn.

Their argument is that road transport is in a mess because the market is not working properly. A socially efficient market is one which distributes resources according to the wishes and needs of the community, and a necessary condition of such a market is that the price of a good is equal to its marginal social cost. This marginal cost must include not only the cost borne by the individual, but also the costs which the individual imposes on society by consuming it.

In road transport, the market is defective because once a vehicle has been bought, taxed and insured, the marginal cost to the individual of using it amounts to little more than the cost of the fuel consumed. To society, the costs in terms of congestion, noise, pollution, and the injuries resulting from accidents are much greater. But because individual motorists are not required to incur these costs, the price they pay to drive is too low, and they drive too much.

To change this, it would be necessary to charge road users the full cost of their road use on a pay-as-you-go basis. One very small step towards this objective, shunned by the chancellor in last month's Budget, would have been the incorporation of vehicle excise duty into fuel tax. But ultimately, the process would have to go much further. User charges would have to reflect the costs to the community of pollution, con-

gestion and accidents.

One way of introducing such charges would be to add them to the cost of fuel. This, however, would fall to distinguish between the rural dweller using deserted country roads, a heavy goods vehicle on a motorway, or a commuter driving into a congested urban area.

The more effective method would be a system of electronic road-pricing which clocked up charges according to the type of vehicle used, the competing demands on the road space it consumed, and the amount of environmental damage it inflicted. This would enable greater charges to be imposed on, say, heavy goods vehicles, which cause the highest levels of noise and vibration, or on private cars entering urban areas, where congestion is most severe.

The virtue of such a scheme is that it would put private cars and lorries on a fairer footing with public transport, which tends to inflict lower environmental costs and already operates on a pay-as-you-go basis. The proceeds of road-pricing could then be applied to improving all forms of transport - road as well as rail - in the most economically efficient way.

There are severe impediments to the introduction of road-pricing. Although the necessary technology exists, based on electronic devices in vehicles which respond to other devices at the roadside, it would be expensive to introduce, and enforcement would be impossible unless the system had public support.

An even bigger stumbling block would be political acceptability. Almost by definition, road-pricing would have to be unpopular to succeed. If prices were not so high as to deter people from driving to the places where they most wanted to go, congestion would not be alleviated and the system would fail.

Not surprisingly, therefore, governments throughout the world have preferred to procrastinate rather than to grasp this nettle.

A simple scheme is in operation in Singapore, where drivers have to buy a special permit to enter the city centre; but an experimental system in Hong Kong using electronic technology was abandoned in 1986 because of public opposition, and recent plans to introduce road-pricing in the Netherlands have foundered politically.

Yet, as traffic problems worsen, support for the idea is growing. A working group on transport set up by the European Commission concluded in a recent report that transport was too cheap.

"Everything must be done to ensure that the true price is always charged and paid for transport - everywhere," it said. "If not, demand will develop artificially and destroy any chance of solving the impending traffic crisis."

In Britain, too, there has been a change in attitude. The public transport lobby has hailed as a breakthrough the Transport Department's recent acknowledgement that forecast traffic growth cannot be accommodated purely by building new roads. And transport ministers, who a year ago were expressing outright opposition to the idea of road-pricing, now prefer to say it is an idea whose time has not yet come.

Meanwhile the city of Cambridge, strangled by congestion, is already planning to set up a computerised congestion-control system, charging motorists to use busy streets and applying the cash raised to the construction of a light rail network.

If Cambridge's plans proceed, it will become the first city in Europe to adopt a fully-fledged electronic road-pricing system. It is unlikely, however, to be the last.

The era is ending in which traffic growth can be accommodated by conventional means. Something will have to be accepted as the least of all evils.

## Animal appeal

London Zoo has been in trouble before, and even more dramatically so than it is today. Indeed, Zoo news - which meant the arrival of a rare creature - once ranked second only to murder as a public interest draw.

In the 1950s baby polar bear Brumas attracted 30 visitors. National newspapers employed full-time zoo correspondents, supplemented for big events by writers such as Chapman Pincher, later of spy story fame.

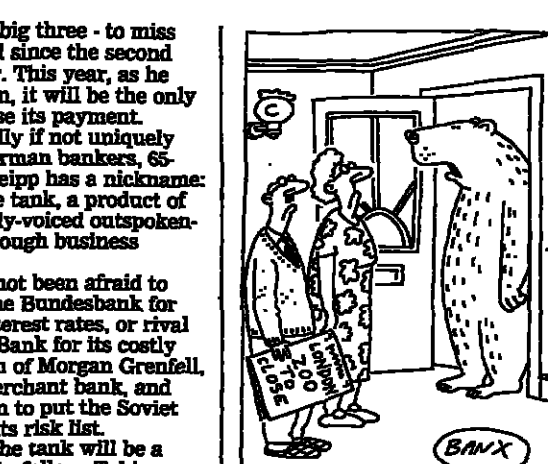
The trouble was that even then the Zoo lacked money. It was founded in 1826 first for the Fellows of the Zoological Society, and second for its inmates. The public came last, originally not being let in at all. When Lord Zuckerman became secretary of the Zoo's council in 1953, the fellows still resisted public admissions on Sunday mornings. Attempts to reform the Zoo against the fellows' wishes went all the way to the Appeal Court. Meanwhile, his search for a chief executive interested in parkland staff. Even the unions were cooperative: a senior union leader said of a pay dispute among keepers that he "fully appreciated that labour unrest could not be tolerated in an organisation concerned with the care of animals".

Israel Sieff and Simon Marks, then joint heads of Marks and Spencer, helped to mount the rescue, though it was the property magnate Jack Cotton who put up the bulk of the money - perhaps £3m in today's coinage. It did not last, alas, and times have changed.

### German tank

When Walter Seipp became chief executive of Commerzbank 10 years ago it had just become the first of the leading German banks - it is the smallest of the big three - to miss a dividend since the second world war. This year, as he steps down, it will be the only one to raise its payment. Unusually if not uniquely among German bankers, 66-year-old Seipp has a nickname: 'Walter the tank', a product of his gravelly-voiced outspokenness and tough business approach. He has not been afraid to criticise the Bundesbank for raising interest rates, or rival Deutsche Bank for its costly acquisition of Morgan Grenfell, the UK merchant bank, and its decision to put the Soviet Union on its risk list. Walter the tank will be a tough act to follow. Taking on the job in May is Martin Kohlhausen, 55, who is very much of an unknown quantity outside the bank. No less forceful than Seipp in private, the tall, slim Kohlhausen, a person's son, has kept a low public profile, apart from the time he defended the bank's third world debt role at a church debate in Frankfurt.

## OBSERVER



"Don't you remember? You adopted me in 1986."

Soviet leader withdrew his support for radical economic reform last year under pressure from conservatives. The professor and his colleagues, spanning three generations of economists, are now setting up a club to tackle reform issues. "We will never again be beaten on our own terrain," he vows. The prize was founded by one of the country's new private companies: ASKO.

### Men at arms

Vickers, a grand old name of British engineering, is a shadow of its former self. But that may be no bad thing in some ways, since Sir Colin Chandler, the next chief executive, is the nearest thing to Undershaft, Bernard Shaw's idea of a typical Vickers' arms dealer. To a traditional engineer, Chandler's past as a head of export sales at the ministry of defence, may seem less impressive than the fact that he started work on the shop floor as an apprentice at 15.

### For the record

Overheard in a City club: "I'm a man who stands by his convictions." "Really? - how many have you had?"

Havilland in 1956. It is a humble beginning he shares with current chief Sir David Plastow who served his time with Vauxhall Motors.

Nevertheless, Chandler's years at the MoD made him a prime attraction for Vickers - and many other suitors - when it became clear in late 1989 that there was little room for him to return to British Aerospace.

The big surprise of the reshuffle is that 59-year-old Plastow, who masterminded Vickers' recovery from the traumatic nationalisation of half of its business in the 1970s, is severing his links with the group entirely. He will hand over the chairmanship to Sir Richard Lloyd, a merchant banker a good four years older, and with no real industrial track record.

Plastow was the man responsible for seeing off Sir Ron Brierley, the antipodean corporate predator, and it will be interesting to see whether his departure triggers fresh takeover interest. One never knows, British Aerospace may be interested if only to enable Professor Roland Smith's team to upgrade their company cars from Rovers to Rolls Royces.

### Same old tune

Those who shudder at the thought of hand-clapping and evangelical songs at next week's enthronement of Dr George Carey, as the 103rd Archbishop of Canterbury, may be wondering whether Aldous Huxley has got it right yet again.

In the novelist's 1932 vision of a Brave New World, England's spiritual leader bore the title: Arch-Community-Songster of Canterbury.

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**OCTAGON**



# So much to do, so little time

The Treuhand has worked hard to privatise east German industry – but it will need more people and money to finish the job, says David Goodhart

## TREUHAND: Balance sheet to date



Birgit Breuel

<b>PRIVATISATION</b>	
Number of large companies	8,000
Already privatised	100
Number of smaller service outlets (bars, shops)	40,000
Already privatised	20,000
<b>STAFFING</b>	
August 1990	400
December 1990	1,000
April 1991	2,000
<b>FINANCES 1991 (current estimate)</b>	
Expenditure	DM 37bn
Servicing east German corporate debt	DM 12bn
Restructuring	DM 14bn
Income from privatisation	DM 9bn
Credit requirement	DM 23bn

It has ordered 400 companies to be closed. At least by the end of last year it had established a proper structure and attracted several dozen top west German businessmen to fill the senior positions. The number of staff rose to 1,000 from only 400 in August. These are spread over eight departments in the Berlin centre and 15 beefed-up regional offices responsible for all companies with less than 1,500 workers. Five of the Berlin departments have responsibility for a group of industries plus a more general function – for example Department One, headed by Mr Karl Schirmer, a former Daimler executive, controls the larger heavy industrial and service companies, and has overall responsibility for privatisation.

About half of the Treuhand's staff are west Germans but the organisation has had trouble attracting well qualified staff, especially for the middle-ranking jobs. Many of the bitterest complaints against the Treuhand have concerned the so-called "brotherhood" of former communist functionaries who are said to have established themselves in the regional offices. Since the end of last year those offices have all had west

German heads and six of the eight Berlin departments are headed by westerners with impressive backgrounds in McKinsey, the business consultants, and Grundig, the electronics group, among others. But considering the size and variety of its tasks (it has also been responsible for tens of thousands of state-owned service companies and cultural organisations, and for distributing public property between the different levels of public authority) the Treuhand has been understaffed, especially in the regions. Mr Rohwedder's fear that he might end up running a giant state holding company caused him to make too much of a virtue of finance ministry limits on finance and staffing. It turned out to be the task of managing, and investing in, the middle-ranking companies that could not quickly be privatised. The Treuhand has managed to find 40,000 west German businessmen to sit on the newly established supervisory boards of the 8,000 companies, but new executive management has only trickled east; indeed, about 80 per cent of east German bosses predate the revolution.

with the Treuhand, it has also taken too long to gather corporate information. Nearly half the companies have now published balance sheets but the final publication deadline was postponed from October 1990 to the end of June 1991, a full year after economic union. Mr John von Freyend of the Finance Ministry asks for patience and lists some recent progress: One thousand larger companies have been sold, 500 in the first two months of 1991, plus 20,000 service outlets. Treuhand offices now have computerised information about the companies that remain and a sales brochure (soon in English) with a few paragraphs on each company. Three hundred out of 1,000 points of prime development land, singled out for speedy sale, have already gone. A special team of 100 consultants is sifting through the few hundred corporate survival plans already presented. Mr Rohwedder made it a condition of staying on in the job last November that the Treuhand should enjoy a high degree of independence. But he probably overestimated the extent to which a clear distinction could be made between the Treuhand's market role and the state's regional support role. He realised this himself after the outrage that greeted the sudden closure of the Wartburg car factory and in March accepted closer co-operation with the five east German states. The Treuhand will become "more political", accepts Mr John von Freyend, probably (barring a surprise decision from Chancellor Helmut Kohl) under the leadership of Mr Rohwedder's deputy, Mrs Birgit Breuel, a former politician. But the shift in emphasis will have substance, too. Officials say that if the Wartburg decision could be taken again the closure would be more gradual and there now seems universal agreement that the four industries with especially high regional concentration – chemicals, textiles, ship-building and micro-electronics – cannot be left to collapse. This will require a takeover of old corporate debt and cash for new investment, together estimated at DM400bn over the next decade, and an expansion of Treuhand staff to more than 3,000. It will also, according to a Treuhand official, require the creation of a new type of manager – the company doctor – that scarcely exists in Germany. For, as Mr Rohwedder warned at his last news conference, handing the cash to east Germany's current managers could be equivalent to flushing it down the drain.

Joe Rogaly

## The law of the jungle



If London is to have a zoo it should be financed by admission fees, or private donations, or, as a last resort, the citizens of London. The latter may be difficult to arrange, as there is no London-wide elected authority that could do the job. Tough. The demand for a central government grant of £13m should be turned down. There is no case for taxing the Scots, or the people of Belfast or Birmingham or anywhere else in order to rescue the Zoological Society of London. It should find its own salvation. The zoo could reply, with justice, that it is managed by a venerable institution. The society was founded in 1826; the collection of animals was opened two years later. That probably makes it the oldest extant zoo, but not the world's first, which may be the House of Deer that served the pleasure of the Chinese empress Tz'u in 1150 BC, give or take a century or so. The London society undoubtedly commands immense prestige in the zoo world, for which reason its scientific and conservationist work ought to be supported. This it is, by the Department of Education, which channels £1.5m a year to the society's Institute of Zoology. Maybe it should be more. Also in the zoo's favour is the fact that it studies, preserves and breeds endangered species. What about the particular? What about the park? These do not have to be preserved on a 35-acre site at Regent's Park in the centre of London; many or most of them could surely be moved to the society's far more spacious Whipsnade Wild Animal Park, with its 600 acres. The Whipsnade says no, there are not the facilities. He has 3,000 animals; London has 8,000. Heaven preserve me from cynicism, but is it not instructive that the Zoological Society is losing a fortune at Regent's Park, while it is close to bankruptcy at Whipsnade? The truth seems to be that all but 80 or so of the large animals – say from antelopes upwards – have been moved to Whipsnade anyway, in anticipation of a fresh deal whereby Regent's Park becomes a repre-

sentational zoo, a city front for the country acres. Well, it may be said, you don't want our zoo to become theme parks or amusement palaces like, say, Chessington? Answer: certainly not – either in spite of or because of the fact that Chessington is the property of Pearson, owner of this newspaper. That flashy establishment is in the entertainment industry; the Zoological Society of London is in a more venerable sphere. The evidence from other countries is mixed. Tokyo's Ueno zoo is owned by the city council; about half its costs are covered by admission fees. Amsterdam's Artis zoo gets a grant from the city equalling about a quarter of its expenditure. Sydney's zoo manages and subsidises its zoo. So do New York, East and West Berlin and Frankfurt. The St Louis Zoo, in Missouri, gets the yield of a tax of 8 cents on every \$100 worth of property in the city. Sir Michael Sobell housed the great apes, a Mapin the terraces built in 1913 for bears and goats and called after the contributing family's name. Under pressure from the government it set up Zoo Operations Ltd, whose profits are co-terminous with the Zoological Society, and negotiated a licence to collect car park fees. All that is on the upside. But this is a quality outfit, and quality has its downside. Over the years, Regent's Park has used architects of distinction: Lubetkin and Tecton for the penguin pool; Sir Hugh Casson for this and Sir Peter Shephard for that. One result is that of its 65 structures 13 are now listed buildings, sitting on a royal park under a charter that says the Zoological Society alone shall have use of the said acres. That puts the Department of the Environment on the spot. If the acres are vacated, down to the last sidewalk, it may be stymied. Royal charters are not easy to undo. Perhaps the Zoological Society is banking on this threat as a means of shaking further millions out of the government, following the last "final" payment of £10m in 1988. Really, it should look elsewhere. It is a pity about the absence of a central London authority. The Conservatives keep establishing and abolishing them, usually because Londoners will insist on electing Labour councillors. I would not like to see the return of the preposterous Greater London Council, but a small strategic authority, headed by a proper mayor, should be able to channel tax money raised locally into great institutions in the capital. Such an authority, or a statutory tourist board, should also be the source of subsidies, if subsidies there must be, for institutions like Regent's Park. The London Zoo has half the box-office appeal it managed in 1950, when it attracted a record 3.03m attendances, but it remains a magnet. It gets fewer schoolchildren than in its best years, because the teachers find it easier to show them a video and the Education Department declines to finance out-visits. Perhaps it does need help, from the right sources. But the government is already subsidising a home for aged and befeared creatures in the House of Lords; that is quite enough.

## LETTERS

### Clearing banks courting crisis

From Mr J.W. Seabright.  
Sir, Are the clearing banks frustrating the good intentions of the government and encouraging the very corporate disasters they want to avoid? I own a small business and over the years I have borrowed money occasionally. The last occasion was three years ago when I was quoted an interest rate of 3 per cent over base rate (the highest I have ever been charged). Recently I approached my high street bank and was told that their loans are now "cheaper" than base rate; the best they could offer me for a secured loan of £20,000 for one year was at a rate of 1.5 per cent per month (annual percentage rate 19.5 per cent) plus a 1.5 per cent arrangement fee. This equates to 3.5 per cent over the present base rate. My bank manager was apologetic but said he had no discretion to go lower for businesses with a turnover of less than £1m. Fortunately I have an alternative source of finance, but many small businesses do not. The interest rate reductions seem not to apply to this clearing bank; do other readers have similar experiences? J.W. Seabright, chairman, Treuhand, "Wassend", Park Corner, Notting Hill, London, W1.

### Poor deprived of a good read

From Mr John Gillard Watson.  
Sir, Jackie Willechlag's condemnation ("Twilight of the enchanter", March 30/31) of the poor stuff listed by the Department of Education for seven-year-old readers appears to be justified by the selections and exclusions I have seen. But there is a further point only in school do the children of less well-educated working-class parents have any opportunity to read books worth reading. They are now to be deprived of that opportunity, but the children of the educated upper-class parents will still read good children's books. As ever, it is the poor and uneducated who suffer by the dogmas of the educationalists. Gratefully and gratefully, John Gillard Watson, 11 Beaumont Buildings, Oxford.

### Capitalism not the cause of Third World woes

From Lord Bauer FBA.  
Sir, The article "The challenge to capitalism" by the Bishop of Oxford, the Rt Rev Richard Harries (March 30/31) calls for comment. The prelate attributes misery and less developed countries (LDCs), notably Brazil, largely to external factors, especially the burden of debt service, which he says for some countries amounts up to 40 per cent of their annual income. This is fantasy. In 1986 debt service as proportion of the national income of the 17 countries listed as problem debtors by the World Bank was less than 5 per cent of the national income; for Brazil it was about 3 per cent. This could be less if the world's living standards appreciably. Most of these problem debtors are middle-income countries with recorded (and much understated) per capita incomes of well over \$1,000. The article tends to suggest that western capitalism has somehow caused the poverty and misery in LDCs. Yet in Asia, Africa and Latin America, the most prosperous are those areas and societies with the most commercial contacts with the west, and the poorest and most backward those with the fewest contacts. The bishop's article, like so

many similar writings, is calculated to promote feelings of guilt. Unlike the compassionate, guilt-ridden people are preoccupied with their own emotional state rather than with the results of conduct and policies inspired by this sentiment. The notion that the incomes of the well-off have been extracted from others is the most insidious of all economic misconceptions. It has served the purposes of despots from medieval rulers to Lenin and Hitler. It spuriously justifies restrictions on economic contacts between the west and LDCs – restrictions which are particularly damaging to the economic prospects of the poor. Within LDCs such ideas also facilitate brutal, barbarous policies towards productive but politically vulnerable groups, especially ethnic minorities, whose maltreatment not only causes acute suffering but also retards emergence from poverty in the country at large. Pascal wrote in the 17th century: "Travaillons donc à penser bien, voilà le principe de la morale." Let us labour at thinking clearly: herein lies the source of moral conduct. Peter Bauer, House of Lords, Westminster, W1.

### Surpluses are no answer to pensions pains

From Mr A.A. Jenkinson.  
Sir, Like Mr Charles Evers, I heartily welcomed your leading article, "Sex and the over 60s" (March 29), but how I wish Mr Evers had qualified the last sentence of his letter (Letters, April 3) which touched on a point you mentioned without elaboration. The awfulness of the situation is that, to the extent that there is retrospection in the Barber judgment, the problem of past service liabilities (and so a capital cost within the terms of SSAP 24) is present. If one tries to terminate a final salary scheme, or switch to some other kind of scheme, not only do such capital costs remain, but the uncertainties of the Barber judgment immediately surface. This becomes clear when one considers the entitlements of individual members in the existing fund unless, of course, someone chooses to crash through a change without regard to the Barber judgment and hopes that no one will raise any objection. Further, I find there are far too many observers who see the presence of substantial surpluses as the panacea to solve the problems. As you say, there are thousands of smaller schemes which do not enjoy such surpluses. Indeed, as the passing of the Finance Act 1986 recedes into history, and as dividend growth slows down, the proportion of schemes with no substantial surplus is rising. For such schemes, one of the points in favour of going to a common pension age of 65 is that it will help to finance taking on board the pension increase provisions of the Social Security Act 1990. Such is the irony of compulsory improvements in pension provision. A.A. Jenkinson, director, Noble Loumies, Norfolk House, Wellesley Road, Croydon, Surrey.

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## INSIDE

### Westpac warns of cut in interim dividend

Westpac, the Australian bank, has warned investors it will cut its interim dividend and that its earnings in the six months to March 31 will fall short of expectations. The deepening recession in Australia and depressed property markets in Britain resulted in a provision against property loans, particularly those held by its wholly-owned subsidiaries, AGC, and Bill Acceptance Corporation. Page 28

### Plastow to retire from Vickers



Sir David Plastow, chairman and chief executive of Vickers, the British tanks, cars and medical equipment group, will retire at the end of May 1991. He will be succeeded as chief executive by Sir Colin Chandler (left), managing director, while the new chairman will be Sir Richard Lloyd, currently the non-executive deputy chairman. Sir David will be chiefly remembered for his role in masterminding the merger of Vickers with Rolls-Royce Motor Cars in 1980. Page 33

### SEC probes conflicts of interest

An alleged breach of US securities law by Morgan Stanley in 1987 has provoked accusations of schizophrenia at the Securities and Exchange Commission and has raised an important question about conflicts of interest between firms and their clients. Patrick Harverson in New York looks at how, during times of market crisis, brokerage houses reconcile their own interests with those of wealthy clients who have borrowed from the firm using stock as collateral. Page 30

### Tough action for Rand Mines

Bad luck and poor management have dampened enthusiasm at Rand Mines, the South African mining group. Just a year before its centenary celebrations, the group is faced with the indignity of a large-scale restructuring — the sort of firm managerial action that critics have long been demanding. Philip Gavwin looks at the rationalisation which many view as a watershed in the group's fortunes. Page 27

### Hot tempers and a spice cartel

The nutmeg cartel, which controlled the world market for the spice for the past five years, has collapsed amid charges that the break-up had been engineered by US importers. The cartel, formed by Indonesia and Grenada, has been shaky for the past two years, following Grenadian allegations that the Indonesians had been selling below agreed minimum prices. Hopes of reviving the cartel, despite Grenadian government efforts, seem likely to fail. Canute James reports. Page 34

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### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Alcoa	905 + 36	Alcoa	560 + 12
Bois	886 + 8	Bois	586 + 21
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12

New York prices at 12.30pm.

LONDON (Pence)		STOCKS	
Alcoa	85 + 15	Alcoa	560 + 12
Bois	886 + 8	Bois	586 + 21
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12
Bois	825 + 20	Bois	445 + 12

## Glaxo fights for Zantac patent

By Charles Leadbeater, Industrial Editor, in London

GLAXO, Britain's biggest pharmaceutical company, yesterday fired the first shot in a battle over the patents on Zantac, its ulcer treatment, which is the world's best-selling drug.

The company has started legal action in the US against Genpharm Pharmaceuticals, a Canadian manufacturer of generic drugs, alleging infringement on one of the two main patents covering Zantac.

Genpharm, which is based in Toronto, has filed an abbreviated new drug application with the US

Food and Drug Administration seeking to manufacture a generic form of Zantac.

The applications set the scene for a protracted legal battle over one of the most lucrative drugs in the world. The outcome of the dispute will have a crucial bearing on Glaxo's future.

Zantac last year accounted for about half Glaxo's turnover of £2.8bn (\$4.9bn). About 56 per cent of Zantac sales are in the US. The total sales of Zantac are equivalent to the entire pharmaceutical turnover of Pfizer, the US group

which is one of the world's top 10 drug manufacturers.

A successful challenge from a generic drug producer could have a dramatic effect on Glaxo's revenues and profits in the latter half of the decade. It has been relying on profits from the ulcer treatment to fund a heavy research and development programme into new drugs. Generic drugs quickly eat into markets for brand-named drugs once patent protection breaks down or expires. In the past, it has taken only two years for generic drugs to capture half

the market. Genpharm's challenge to the Zantac patent comes far earlier than many analysts had expected. The complex legal dispute will centre on two patents which cover ranitidine, the substance from which Zantac is manufactured.

The initial so-called Form 1 patent expires in the US in 1985. However, Glaxo argues that this patent covers forms of ranitidine which it has never manufactured or marketed. Glaxo says the relevant Zantac patent is the Form 2 which expires in 2002. It covers a

crystalline form of ranitidine. Glaxo, which has been preparing for a challenge to Zantac for years, is expected to unveil one of the most sophisticated patent protection programmes yet seen from a drug company.

Genpharm would not comment on the dispute. However, London analysts regard it as a serious generic drug producer. It is used to fighting patent battles, and analysts believe it may be backed by larger generic producers such as American Cyanamid or Ciba-Geigy.

## UK landlords are in a vulnerable position, reports Vanessa Houlder

As letting boards in the UK's over-built property market, there have been better opportunities for footloose tenants. Cheap rents, generous concessions and abundant choice are the positive side to the recession that is hammering the property industry.

"Ask for the earth" is the advice to prospective tenants of one company which rents property in London. "We came up with a deal that surprised us greatly. We had no idea of the concessions that would be available," says its finance director.

"It is amazing," says a stockbroker who has had his rental costs after he threatened to give up his short-term lease on a building in the City of London. Just four weeks before the business was due to move out, the landlord persuaded it to stay by reducing the rent from £40 (£71) a sq ft to £20 a sq ft under a renegotiated short-term lease.

Privately, however, developers say that few potential occupiers have realised their true power. Whereas traditionally landlords have had the upper hand, they are now in a vulnerable position if they need to find an occupier. As well as cheaper rents, landlords are giving cash inducements, rent-free periods and allowances for fitting out costs.

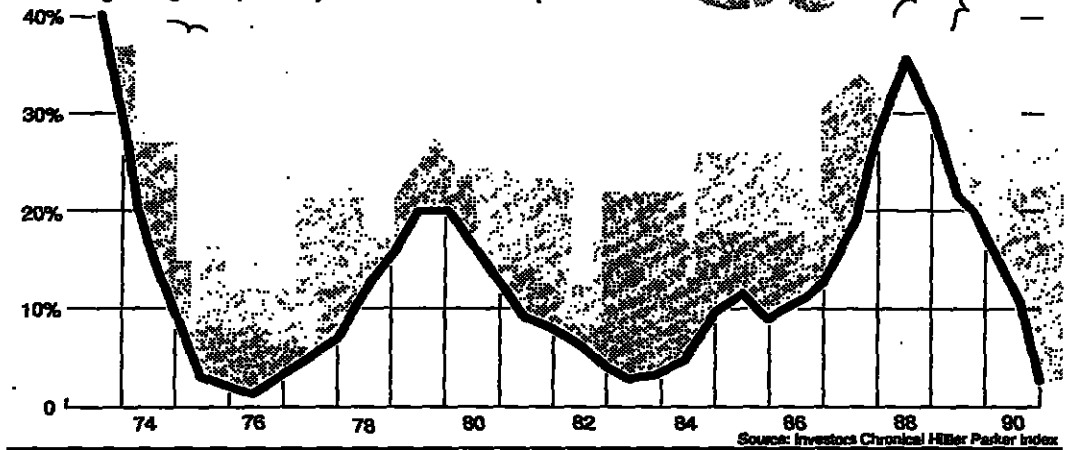
Not all developers are desperate — some top-quality shopping centres and office schemes are still reporting reasonable interest from tenants. In general, greater concessions are needed in the south of Britain than the north, and for office property. Office rents fell 6.6 per cent last year, compared to retail and industrial property, where rents grew by 1.3 per cent and 7.3 per cent, respectively. On average, annual property rents fell for the first time on record last year, according to Richard Ellis, chartered surveyor.

In the City of London, where vacancy rates are heading towards 20 per cent, rents have fallen an average 20 per cent from their peak in 1988.

Even the City's predicament is outstripped by that of the Dock-

## Tenants hold the key to office bargains

Rate of growth in rent charged  
For all types of UK property  
Percentage change over previous year



lands, an area on the fringe of London's financial district. South Quay 3, the largest building out of Canary Wharf in the Docklands, is being marketed for just £10 a sq ft — cheaper than new, air-conditioned property in virtually any city centre in Europe.

Any pressure on rents should come as a relief for tenants, who have been subjected to some of the highest rents in the world. Nonetheless, most tenants will find the effect of falling rents muted by the UK's rigid lease structure.

Tenants are typically locked into 25-year leases, with rent reviews every five years. The only benefit of falling rents to most occupiers is the likelihood of a less onerous increase at the next rent review.

Many tenants resent this. "The lease structure which prohibits an open-market rent is an anomaly," says one. "When we moved

in, in early 1987, £15 a sq ft was regarded as a reasonable rent in Smithfield (beside the City of London). Now it is worth £10 a sq ft if we are lucky."

The lease structure is unlikely to be swept away as long as the main buyers of property are insurance companies and pension funds, which value the security of income supplied by a UK lease. However, there have been some innovations. Rents are partially linked to turnover in some retail centres, and break clauses, which give tenants some choice about when they give up the lease, are becoming more common.

Leases could be further eroded where institutions are not the most important buyers of property. "The institutional lease has been imposed on a lot of property that is not of institutional quality," says Mr Geoff Marsh of AEA, a research company. "The log-jam in the existing sys-

tem has resulted in the paradox that tenants are stuck with old-fashioned offices while modern, air-conditioned ones stand empty."

Even in the current economic climate, there remains pent-up demand from the supply shortage of 1986-89 which prevented many companies relocating to more up-to-date buildings. A recent survey by the independent valuers, Jones Lang Wootton, suggested that a quarter of office users in south-east England wanted to move in the foreseeable future.

The survey also found that 55 per cent of future demand was for modern office buildings, which it said, had "severe implications" for the second-hand office market. It will also lead the take-up of new space. If there is limited demand for second-hand offices, companies will find it hard to assign their existing

## Banesto escapes Pta50bn provisions on share losses

By Peter Bruce in Madrid

MR MARIO CONDE, chairman of Spain's third-largest bank, Banesto, yesterday said that the bank would escape making provisions when it announces its first fully-consolidated results tomorrow.

The results will show a dramatic increase in profits despite earlier fears that it would have to make provisions of up to Pta50bn (\$484m) to cover heavy losses on the value of investments held by Corporacion Industrial, its recently-formed industrial division, following the invasion of Kuwait.

Mr Conde hopes the move will end seven months of uncertainty in the markets and relieve tension with the Bank of Spain. The Bank feared Banesto might have to make provisions of up to Pta50bn for 1990 after shares in many of the companies owned or controlled by Corporacion Industrial fell to well below book value

when Iraq invaded Kuwait in August.

Yesterday Mr Conde said that by strictly applying Bank of Spain accounting norms, Banesto would not have to make any provisions. It ended 1990 with consolidated group pre-tax profits of Pta7,450m, 45 per cent up on 1989.

Mr Conde said Banesto's interpretation of Bank of Spain norms greatly understated true profits.

A more thorough consolidation, taking into account the accumulated profits of all 3,000 companies in the industrial group, would raise the final banking and industry pre-tax profits to Pta93bn.

Mr Conde said Banesto was permitted under the Bank of Spain norms to disregard the share values of individual companies linked to Corporacion. What counted was stock in Corporacion itself, which had not suffered as badly as some of its

components. "This is the key," he said. The group's tax break almost Pta20bn when Corporacion was formed last year. It regarded the group as an active industrial manager, rather than a mere portfolio company.

It is not clear that the Bank of Spain agrees with this interpretation. A portfolio company would have to consolidate directly into Banesto's financial group. Mr Conde is consolidating the financial and industrial groups separately, and adding the two together. He said he was "simply following the rules".

Banesto, which cancelled the flotation of 26 per cent of Corporacion following the invasion, said it no longer planned such a move. However, analysts close to the bank expect further private placements after the sale of a 5 per cent stake to Germany's Dresdner Bank earlier this year.

## New chief at Commerzbank

By Andrew Fisher in Frankfurt

COMMERZBANK, Germany's third largest commercial bank, yesterday announced the appointment of Mr Martin Kohlhaussen as its new top executive to succeed Mr Walter Seipp, who is stepping down after a year of higher profits and an increased dividend.

Mr Kohlhaussen, 55, will take over after the bank's annual meeting in May. He will not be called chairman of the management board (equivalent to chief executive) like Mr Seipp, but board spokesman.

This is in line with the other large German banks, Deutsche Bank and Dresdner Bank, where the senior executive is regarded as first among equals.

Commerzbank had nothing more to say on the talks, expected to lead to cross-shareholdings between itself and Crédit Lyonnais, the state-owned French bank. Both banks are keen to take small stakes in each other after the Paris government's relaxation of controls on state-held concerns, although it is believed the final details have still to be worked out.

The link with Crédit Lyonnais, with which the German bank already co-operates as part of the Europartners grouping, is expected to be a main topic at Commerzbank's annual press conference tomorrow. Full results for 1990 will also be given.

Yesterday, it announced its parent bank net profit, up by 19 per cent to DM487m (\$261.7m), and a DMI rise in the dividend to DM10. This makes it the only one

of Germany's big three banks to raise its 1990 payment.

Deutsche Bank has announced an unchanged payment and Dresdner Bank is expected to do the same. Both raised their 1989 dividends, however, while Commerzbank stayed put.

All these securities having been sold, this announcement appears as a matter of record only.

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## INTERNATIONAL COMPANIES AND FINANCE

## Pearson writes down £71m cash investment in BSkyB

By Raymond Snoddy in London

PEARSON, the UK publishing, banking and industrial group, has written down its full £71m (£126m) cash investment in British Sky Broadcasting, more than a third of its £202m total commitment to the satellite venture so far.

The provision led to an extraordinary loss of £38.9m, partly offset by Pearson's £40m share of the gain made by Elsevier, when it sold its stake in fellow Dutch publisher Wolters Kluwer.

Pearson, publisher of the Financial Times, had pre-tax profits of £226.3m in the year to December, compared with £250.5m in 1989 - a drop of 10 per cent. Elsevier profits accounted for £32.3m in 1990.

Earnings per share fell 13

per cent from 67p to 58.5p with the 12.5p final dividend taking the total to 23.5p, an increase of 8 per cent.

As Pearson announced its annual results, Elsevier's 24m shares in Pearson, representing 8.8 per cent, were sold to a range of institutions.

In March, Pearson sold its 22.3 per cent stake in Elsevier for £314m after admitting that a hoped-for merger was now impractical.

Lord Blakenham, Pearson chairman and chief executive, said that, against a background of recession and war in the Gulf, "we are very pleased with the performance of the business." He said the decision to write down the £71m BSkyB stake had been taken because

of the company's conservative accounting policies.

Pearson remained "an enthusiastic shareholder" in BSkyB, convinced that it had "greater potential than all the terrestrial ITV companies put together".

Information and entertainment produced profits of £156.6m compared with £157.1m last year; oil services saw a 12 per cent profit rise to £30.2m; investment banking fell 14 per cent to £38.3m; and fine china fell 2 per cent to £22.5m per cent.

Newspaper trading profits dropped 19 per cent from £58.9m to £48m, reflecting the depth of the advertising recession. The FT group was down 18 per cent to £34.8m.

## Hoesch picks new chairman to succeed Rohwedder

By David Goodhart in Bonn

THE DISPUTE on the supervisory board of Hoesch, the German steel and technology group, over choosing a new chairman to succeed Mr Detlev Rohwedder, the assassinated head of the east German Treuhand agency, has been resolved in favour of Mr Kajo Neukirchen, currently chairman of investment goods group Klöckner Humboldt Deutz (KHD).

The supervisory board announced last night that it had reached a unanimous decision and that Mr Neukirchen would join Hoesch as soon as a date could be agreed with KHD. Mr Neukirchen has led KHD out of a loss-making three year patch.

The shareholder representatives on the board had originally wanted Mr Hero Brahm, Hoesch finance director, who also had the support of Mr Rohwedder, but he was blocked by trade union representatives who believed he had taken too hawkish a position in the metal industry employers organisation. Mr Brahm may now leave the company.

The supervisory board also announced yesterday that Hoesch sales had risen in 1990 from DM12bn (£7.1bn) to DM12.6bn but warned that earnings were lower, without giving any details.

Despite many years of diversification about half of Hoesch's profit still comes from steel and the weaker earnings reflect the weaker steel market.

## Générale des Eaux sees rise

Générale des Eaux, France's largest water distribution and public services group, estimates that net profits rose by slightly more than 20 per cent last year, writes William Dawkins.

Turnover rose from FF88.5bn (£17.4bn) in 1989 to about FF91.7bn last year, of which FF93bn - more than 25 per cent - was abroad. Consolidated net profits increased from FF1.83bn to more than FF2.2bn last year.

Despite the rise in turnover and orders, Mr Meinhardt said it had become harder to assess the outlook for the rest of the year. As well as the US and the UK, France and Spain were now among the industrialised countries showing economic weakness.

Mr Meinhardt expressed uncertainty about the trend later this year in industrial handling equipment, which accounts for half of Linde's business.

Linde plans to invest about DM200m in a new gas plant at Leuna, east Germany, and DM150m in Czechoslovakia, where it has taken a majority stake in Technopol, the country's biggest gas company.

wanted to pull out of printing to concentrate on publishing. Printing accounted for £190m (£478.7m) of VNU's annual turnover of £12.73bn last year. Among the division's customers are magazines such as The Economist, Time and Business Week, which print part of their weekly editions at a VNU offset plant in the Netherlands.

Mr Brentjens also said VNU

## VNU in talks on printing unit

By Ronald van de Krol

VNU, the largest Dutch publishing group, is holding "serious" talks with several companies in the Netherlands and abroad about selling all or part of its printing division.

The divestment, which would raise several hundred million guilders, could be completed within the next 12 months, Mr Joep Brentjens, chairman, said yesterday.

VNU said in November it

## Linde forecasts slower growth

By Andrew Fisher in Wiesbaden

LINDE, the German engineering group, expects slower growth in turnover and profits this year after a solid year in 1990, but will lift capital spending by 40 per cent to around DM700m (£412m), Mr Hans Meinhardt, the chief executive, said.

Turnover in 1991 should increase by between 5 and 10 per cent with profits also slightly higher, he added. Last year, group turnover rose 11 per cent to DM6.1bn, with pre-tax profits up by 9.5 per cent to DM479m, and net profits 14 per cent higher at DM212m. Net cash flow increased by 13 per cent to DM600m.

Linde has already proposed raising its dividend by DM1 to

DM15. Earnings per share were DM42.50 against DM42; without the dilution caused by a capital increase, the figure was just over DM46, a 10 per cent rise. Mr Meinhardt said domestic profits had gone up, but those from abroad had eased.

In the first two months of 1991, turnover rose 14 per cent to DM374m. The order backlog was DM5.5bn, 30 per cent up on end-February 1990. Linde booked a 16 per cent increase in new orders last year at DM7.4bn, helped by a 60 per cent jump in the industrial plant sector to DM2.3bn. This included a DM1bn contract, its biggest ever, from the BASF chemical group for an ethylene plant in Antwerp, Belgium.

## New top executive at Commerzbank

By Andrew Fisher in Frankfurt

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other large German banks, Deutsche Bank and Dresdner Bank, where the senior executive is regarded as first among equals.

Commerzbank had nothing more to say on the talks, which are expected to lead to cross-shareholdings between itself and Crédit Lyonnais, the state-owned French bank. Both banks are keen to take small stakes in each other after the Paris government's relaxation of controls on state-held concerns, although details have still to be worked out.

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ment and Dresdner Bank is expected to do the same. Both raised their 1989 dividends, however, while Commerzbank stayed put.

Commerzbank gave no indication of its policy on eastern European - including Soviet - debt risk, following Deutsche Bank's extensive provisions. However, analysts expect it to set aside funds for loans outstanding to eastern Europe without going to the same lengths as Deutsche, whose move on the Soviet Union was criticised by Mr Seipp.

## Laidlaw 'willing to negotiate'

By Bernard Simon in Toronto

LAILAW, the Canadian waste management group and largest shareholder of ADT, which last week alleged that Bernadine-based security and car auction group had manipulated its profits, is still prepared to negotiate a settlement, Laidlaw's chief executive, Mr Donald Jackson, said yesterday.

Mr Jackson said in an interview that although discussions with ADT's chief executive, Mr Michael Ashcroft, broke down over the weekend, "I'm hopeful that as a result of these negotiations Mr Ashcroft and I will redefine a relationship that's

productive to both of us in the future." He hoped talks would take place shortly.

Mr Jackson said the case filed last week in New York district court was not tactical litigation. The suit, filed by ADT's largest shareholder which owns a 24.4 per cent stake, aimed to gain Laidlaw direct representation on the ADT board and lead to greater disclosure of the company's financial affairs.

Laidlaw is understood to be satisfied with ADT's offer of three seats on an expanded 12-member board. However, it is

reluctant to drop its lawsuit until tighter corporate governance rules are formally written into ADT's by-laws. Laidlaw's relationship with ADT has hitherto been largely governed by a two-page standard agreement drawn up in April 1989 by Mr Ashcroft and Laidlaw's founder Mr Michael de Groot.

Mr Ashcroft, who is a director of Laidlaw, is expected to attend its board meeting in Burlington, outside Toronto, tomorrow. Laidlaw will issue its quarterly earnings after the meeting.

## MB-Caradon up at £101.7m

By Maggie Urry in London

MB-CARADON, the UK building products, cheque printing and packaging conglomerate, produced better-than-expected results yesterday, pushing the shares up 11p to 216p.

Pre-tax profits were £101.7m (£180.87m) for 1990 compared with £80.1m in the previous nine months, or £97.7m on a

pro forma basis for 1989. Group sales were slightly down on the pro forma figure at £695.5m.

The surprise in yesterday's figures was the performance of the building products side, which includes bathrooms, radiators and double glazing. This division pushed operating profits up 11.4 per cent to

£62.4m (against the pro forma figure) on sales only 1.7 per cent higher at £531.7m.

Mr Jansen said that CMB Packaging had a disappointing year. MB-Caradon has a 25 per cent stake in CMB following the merger of Metalbox Packaging and Caradon of France in 1989.

Lex, Page 24

## Yves Saint Laurent remains cautious

YVES SAINT Laurent, the French fashion and perfume group, saw a 12 per cent rise in net profits last year. However, it warned that a drop in airport duty free sales and the general recession were making conditions difficult this year, writes William Dawkins in Paris.

Net earnings rose from FF225m (£40.5m) in 1989 to FF252m last year, comfortably ahead of the forecast made at the time of Yves Saint Laurent's flotation on the second market in July 1989. Almost all of the gain came thanks to an 11.8 per cent - or FF25m -

fall in interest expenses.

Operating income fell by 5.5 per cent from FF562m to FF521 over the same period, mainly due to the fall of the dollar and the yen. At constant exchange rates, operating profit would have risen by 8 per cent, said the group.

## Eridania in L252bn rights issue

By Haig Simonian in Milan

ERIDANIA, the agro-industrial subsidiary of Italy's Ferruzzi group, has announced a L252bn (£202m) to L281bn rights issue to help finance expansion at Béghin-Say, the French sugar group it controls, and further growth in its own right.

The company said its results for last year, to be released later this month, were up on those of 1989, when consolidated net earnings amounted to L388bn on sales of L8,910bn.

The issue will help pay Eridania's share of Béghin-Say's FF33bn (£525m) growth plans in eastern Europe and to finance its own gradual push into consumer foods.

The complex rights issue, subject to approval next month, gives shareholders the choice between either one new savings share alone, or with a warrant, for every five savings or ordinary shares held.

The new savings shares will be priced between L4,500 and L5,200 next month, while the warrant has already been set at L1,500. The warrant will be valid to convert either existing or new savings shares into ordinary shares at any time up to July 1, 1994.

Montedison, Eridania's controlling company, has said it will take up or place its full rights, along with the associated warrants. Closing before the issue was announced, Eridania ordinary shares fell L180 to L7,250 while savings shares fell by L60 to L5,240 yesterday.

## The Seoul Asia Index Trust

International Depositary Receipts  
Evidencing Certificates in respect of  
1,000 Units in the Trust

NOTICE IS HEREBY GIVEN to Unitholders that The Seoul Asia Index Trust has declared a dividend in The Republic of Korea amounting to Won 131,000 per Certificate in respect of 1,000 units, payable on or after April 28, 1991.

Payments of Coupon No 1 of the International Depositary Receipts, will be made on April 28, 1991 against presentation of the Coupons to one of the Depositary Agents listed below, (in the case of Holders of bearer IDRs), or (in the case of Holders of registered IDRs) to the Holders that the Depositary is satisfied were on the Register on the Record Date - March 31, 1991:

## DEPOSITARY

Chase Manhattan Bank Luxembourg S.A.

5 Rue Plessier

Luxembourg Grand

L2012 Luxembourg

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Corporate Trust Administration

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New York

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U.S.A.

Chase Manhattan Bank (Switzerland)

63 Rue du Rhône

CH-1204 Geneva

Switzerland

The amount of dollars payable in respect of Coupons presented to an Agent of the Depositary by the Close of Business on April 25, 1991 and Holders on the Register on the Record Date shall be the net proceeds of the sale of the amount of Won for US dollars at the prevailing telegraphic transfer selling rate of US dollars for Won as quoted by a foreign exchange bank in Korea on the day on which the relevant transfer is made.

The dividend proceeds will be distributed to IDR holders in proportion to their respective entitlement and after the deduction of all taxes and fees, charges, duties and expenses of the Depositary. All Certificate holders are required to submit the name and address of a bank in New York and a US dollar account number for payment, or an address for which payment should be sent by US dollar cheque.

All holders residing in a country having a double taxation treaty with the Republic of Korea may obtain payment at a lower rate of the Korean non-resident withholding tax, on condition they furnish to either the Depositary or through one of the designated Depositary Agents, a certificate showing their residence, together with a copy of the Certificate of Incorporation, or, for individuals, a copy of their passport. These documents are requested by the Korean National Tax Administration Office as evidence of residence. Without such proof of residence, the full rate of 28.875 per Korean non-resident withholding tax will be retained.

All documents should be submitted to the Depositary or a Depositary Agent by April 25, 1991.

Chase Manhattan Bank Luxembourg S.A.

as Depositary

TELEPHONE: 071-828 7233

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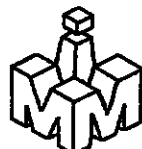
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ISSUED CAPITAL: 16,862,721 shares of 50 cents each

	Quarter ended 31 March 1991	Quarter ended 31 December 1990
OPERATING RESULTS (TONS 000)		
Coal mined	2,388	2,465
Coal sold	1,884	2,195
FINANCIAL RESULTS (R000)		
Sales	61,108	74,038
Cost of sales	82,528	85,685
Sundry revenue - net	8,582	8,373
Profit before tax	9,753	11,708
Tax	5,522	4,465
PROFIT AFTER TAX	4,031	7,243
Capital expenditure	109	1,691
Dividend	-	8,431

Notes:  
1. Tax: The new rates of mining and non-mining tax as announced in the budget by the Minister of Finance have been used in the tax computation.  
2. Capital Expenditure: The unexpended balance of authorised capital expenditure at 31 March 1991 was R7 million.  
3. Dividend: A dividend (No. 155) of 50 cents per share declared on 18 December 1990 was paid to members on 6 February 1991.

On behalf of the Board  
M B Forsyth  
G T Fontenay  
Directors

8 April 1991

A MEMBER OF THE GOLD FIELDS GROUP

# AEROSPACE AND COMMERCIAL AVIATION IN A RAPIDLY CHANGING WORLD

11 & 12 June 1991, PARIS

An international conference to be arranged immediately prior to the Paris International Air Show.

Assumptions about the future for the industry are being reappraised in the light of events over recent months, including the economic difficulties in many countries and the effects of the war in the Gulf. The intention in holding this conference, which has the support of GEFAS and Air & Cosmos, is to bring together industry leaders to share their views on the future prospects for the industry.

Speakers will include:

M. Henri Martre  
Aerospaciale

Mr Stuart Iddles  
Airbus Industrie

Mr Brian Rowe  
GE Aircraft Engines

Mr Olof Lundberg  
INMARSAT

Mr Louis J Williams  
NASA

Mr Joseph W N Nyagah  
Kenya Airways Ltd

Mr Richard R Albrecht  
Boeing Commercial Airplane Group

M. Louis Gallois  
SNECMA

Dr Johann Schäffler  
DASA

Mr John Weston  
British Aerospace Military Aircraft Limited

Mr Karel van Miert  
Commission of the European Communities

Mr Boris E Panyukov  
Minister of Civil Aviation, USSR

The language of the conference will be English/French and simultaneous translation will be provided.

## AEROSPACE AND COMMERCIAL AVIATION

Please send me conference details

Please send me exhibition details

FT A FINANCIAL TIMES INTERNATIONAL CONFERENCE

Financial Times Conference Organisation  
126 Jermyn Street, London SW1Y 4UJ, UK  
Tel: 071-925 2323. Tel: 27347 FITCONF G. Fax: 071-925 2125

Name \_\_\_\_\_

Position \_\_\_\_\_ Dept \_\_\_\_\_

Company / Organisation \_\_\_\_\_

Address \_\_\_\_\_

Tel \_\_\_\_\_ Post Code \_\_\_\_\_

Tlx \_\_\_\_\_ Fax \_\_\_\_\_

Type of Business \_\_\_\_\_

HA







**ACCOR**  
 A HOTEL, CATERING  
 AND SERVICES COMPANY

**ACCOR - NET INCOME UP 31 % in 1990**

The Board of Directors of Accor, the Paris-based international hotel and food service group, at its March 28, 1991 meeting presided by co-chairmen Paul Dubrule and Gérard Pélissier, approved the Group's financial statements for 1990.

In millions of	1990 FF	1989 FF	90/89 % change
Sales volume managed	22,836.7	19,919.1	+ 14.6 %
Net income from current operations	794.8	606.1	+ 31.1 %
Net income after minority interests			
including exceptional items	1,004.7	736.5	+ 36.4 %
Cash flow	2,051.0	1,683.4	+ 21.8 %
Net earnings per share *	FF 40.31	FF 34.94	+ 15.4 %

\* Based on the average number of shares outstanding during the year.

Accor had another excellent year, meeting its budgeted targets despite the deterioration of the political and economic environment in the second half of the year.

The Group's performance was satisfactory in France, and outstanding in the rest of Europe, fuelled by:

- the growth of hotel activities in Germany, Austria and Belgium, particularly for the Novotel, Ibis and Mercure chains;
- the performance of French restaurant activities, especially l'Arche, roadside restaurants and Pizza Del Arte;
- successful development of institutional catering operations in France, Italy and Germany; and
- growing contribution from meal and service vouchers in Italy, France and Belgium.

In Brazil, hotel and voucher activities were negatively affected by the implementation of the Collor government's economic recovery plan after March 1990.

For the Accor Group, 1990 was a year of strong external development, primarily with the acquisition, through its 40 % held IBL subsidiary, of the Motel 6 budget hotel chain in the US. In addition, jointly with one of the Group's core shareholders, Société Générale de Belgique, Accor purchased a minority interest in Belgium's Compagnie Internationale des Wagons-Lits tourism and hospitality group.

During the year, Accor opened 100 hotels - representing 9,835 rooms - of which 47 were Formula 1 budget hotels. Over 400 new restaurants and company-operated institutional caterers started operations last year, while the volume of meal and service vouchers issued rose by 26.5 % over the 1989 level. Finally, the Group established a tourism division, which acquired two cruise ships in association with France's Chargeurs group.

These acquisitions were funded in part by a FF 2 billion capital increase in January 1990, as well as by the issue of FF 3.8 billion in perpetual subordinated floating-rate notes (titres subordonnés à durée indéterminée, or TSDIs) in the latter part of the year.

As of 1990 year end, Accor owned and operated 1,520 hotels, for a total of 173,600 rooms, and 3,100 restaurants and cafeterias. In addition, its service vouchers were used by 4.8 million consumers daily.

Accor has thus become the world's leading hotel and hospitality group and, for the first time, had net income of over FF 1 billion.

**Dividend**  
At the Annual General Meeting of Shareholders to be held on May 14, 1991, the Board of Directors will propose a dividend of FF 15.00 per share, net of "Avoir Fiscal" tax credit of FF 7.50, up from FF 12.50 in dividend and FF 6.25 in tax credit in 1989, an increase of 20 %. The dividend will be payable in cash or share form, following the same procedures as in the prior year.

**1991 outlook**  
Despite difficult conditions for the tourism industry in the early months of the year because of the Persian Gulf events, Accor's profitability should once again improve in 1991.

These securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States except in accordance with the resale restrictions applicable thereto. These securities having been previously sold, this announcement appears as a matter of record only.

New Issue



**INTERNACIONAL DE CERAMICA, S.A. DE C.V.**  
(a company organized under the laws of The United Mexican States)

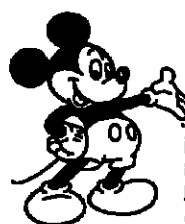
1,520,000 American Depositary Shares  
Representing  
7,600,000 Shares of Series C Common Stock

Price U.S. \$8.38 Per ADS

These securities have been sold in a private placement and may be resold pursuant to Rule 144A under the Securities Act of 1933.

**NOMURA**

NOMURA SECURITIES INTERNATIONAL, INC.



**Euro Disney**  
© Disney

FF 3,700,000,000  
Senior debt financing  
for Phase IB, Euro Disney

Banque Indosuez and J.P. Morgan & Cie S.A.  
acted as co-financial advisors in this transaction

J.P. Morgan

Banque Indosuez

March 1991

**INTERNATIONAL COMPANIES AND FINANCE**

## Monsanto to sell animal feed arm to Japanese

By Robert Thomson in Tokyo

MONSANTO, the US chemical company, has agreed to sell most of its animal feed ingredients business and related assets to Mitsui & Co. the Japanese trading house, and Nippon Soda, a leading Japanese chemical company, for around \$300m.

The two Japanese concerns, both of which are keen to expand their agricultural interests, intend to form a new company in the US to run the business, which Monsanto announced in October would be sold as part of a restructuring.

Japanese companies have rapidly expanded foreign investment in farm-related businesses as their government has gradually liberalised agricultural trade.

Until now, most of the investment has been directly linked to food exports to Japan, but the purchase of the Monsanto feed business signals that the two companies are keen to expand their international livestock operations.

Mr Kiyochi Suzuki, Mitsui's executive managing director, said that "we look forward to the new company continuing a strong commitment to Monsanto's customers". Mitsui already has livestock feed interests in the US, but the new operations will make the company a significant international producer.

The sale, to be completed at the end of May, follows Monsanto's announcement of a 66.3 per cent drop in fourth-quarter net income, and a 19.6 per cent fall over the year. The company blamed the decline on poor weather, higher oil prices, and a slowing US economy.

Mr Robert Shapiro, executive vice-president of Monsanto, said the feed supplements business to be acquired by the Japanese companies reported sales during 1990 of about \$140m. Under the agreement, Monsanto will continue to operate two of its feed facilities for the buyers.

"This is a strong and successful business that is not central to our long-term objectives. With this sale we can more tightly focus on our core strengths and better position our company for future growth," Mr Shapiro said.

Officials at the two Japanese companies said they are yet to decide how they will divide the new business between them, but it is presumed Mitsui will take about a 60 per cent stake and Nippon Soda will hold the remainder.

Nippon Soda is strong in caustic soda and agrochemicals, although profits have suffered because of high raw materials costs and rising labour charges in Japan.

In response, the company expanded its consumer products division, and the purchase of substantial US interests will also broaden its business.

Abbott Laboratories, the US pharmaceuticals and laboratory products group, yesterday unveiled an increase in first-quarter profits, Reuters reports.

The group reported 1991 first-quarter earnings of \$254.2m, or 69 cents a share, up from \$225m, or 51 cents, in the year-ago quarter. Sales advanced to \$1.65bn from \$1.44bn.

R&D expenses in its 1991 first quarter rose 15 per cent over last year to \$158m.

## American Barrick finds profit behind the hedge

Kenneth Gooding reports on the Canadian gold producer's moves to protect itself against low prices

WITH more than US\$300m cash in hand, some of it raised via a carefully-timed share issue, the American Barrick Resources gold mining group expects to pick up some bargains from rival companies struggling to survive the present period of low gold prices.

Gold is trading below \$360 a troy ounce, and analysts suggest that at this level about one-fifth of Canadian output is uneconomic. "We are entering a decade when only the big (gold mining groups) will survive," suggested Mr Bob Smith, Toronto-based Barrick's president, on a visit to London.

So far there have not been many bargains available among the North American gold companies. But a prolonged period of low gold prices might change the minds of some managers about what constitutes a fair price, he pointed out.

"It is becoming more difficult for other companies to compete and perform in current conditions. Opportunities will come along in the future which will make more economic sense for us," he said.

Some analysts suggest Barrick needs more acquisitions if it is to maintain its spectacular output growth. The company was set up only in 1983. Last year it produced 664,220 ounces of gold from its six mines. This year the total will rise to 625,000 ounces and then surge to 1.1m ounces in 1992, placing Barrick among the top half-dozen North American producers.

The strong rise in gold production, which jumped from 467,837 ounces in 1989, helped Barrick to a 73 per cent increase in net earnings for 1990 of \$58.2m.

Most of Barrick's metal comes from the group's Goldstrike mine on the gold-rich Carlin trend in Nevada. It is spending \$150m a year on development work at Goldstrike, destined to become the single biggest gold mine in North America, in output terms, in 1992.

Barrick has identified nearly 18m ounces of proven and probable gold reserves at Goldstrike. Mr Smith suggested there was much more to come.



Bob Smith: searching for economic opportunities

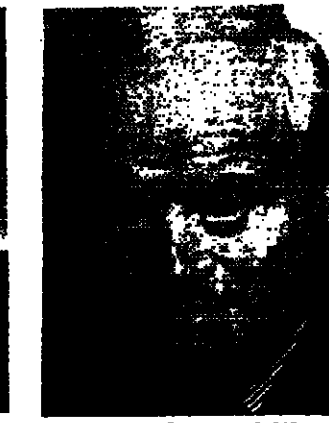
from the exploration around existing operations which should ensure Goldstrike continues to play a vital role in Barrick's future growth. "The final chapter on reserves at Goldstrike has still to be written. We still don't know its full potential," he said.

The size of Barrick's gold reserves has enabled the company to enter into the most comprehensive price hedging programme in the industry and thus guarantee at least a minimum level of profits and effectively insulate itself against falling gold prices.

Mr Greg Wilkins, chief financial officer, said Barrick has about 4m ounces of gold hedged through gold loans, forward sales, options and spot deferred contracts.

He insisted the company's earnings would continue to increase whether the gold price went up or down. In fact, Barrick's earnings would be higher with a gold price of \$300 an ounce than with a price of \$400 because of the protection given by the hedging programme and because the company would pay lower royalties.

Nevertheless, Barrick expected the gold price to recover during the 1990s. Mr Wilkins suggested that rising gold mining costs worldwide, slowing production, together with "American factors" such as a weak US dollar, recession, large trade deficits, eased monetary policy and crisis in financial institutions, would push the price back up. Additional



Peter Munk: acquisition policy will not change

ally, inflation should return and "inflation usually fore shadows a higher price for gold".

Barrick's founder and chairman, Mr Peter Munk, set up the Toronto-based company because he believed investors were looking for gold companies with operations entirely in North America. He said this policy would not change as Barrick sought further acquisitions. "I still believe that the market today will pay a premium for gold reserves in the US."

Mr Munk, who controls Barrick through his Horseshoe company, also set the tone of Barrick's financial conservatism, including the hedging programme.

Many other gold companies in the 1980s did not hedge because they believed investors preferred share prices to keep the proceeds until it has use for them. Barrick moved swiftly last August when the gold price showed a momentary improvement to raise \$107m before costs via a public issue of 5m shares.

Asked how Barrick was able to react so quickly to the brief rise in the gold price, Mr Munk said: "The Boy Scouts, we are always prepared."

## Provigo doubles earnings

By Robert Gibbens in Montreal

PROVIGO, Canada's second largest food distributor, almost doubled operating net profit to C\$60.7m (US\$52.57m) in the year ended January 26 on sales ahead 6 per cent at C\$6.5 bn.

Final net profit was C\$0.7m, or 1 cent a share, against a loss of C\$51.4m, or 60 cents, a year earlier. Fourth-quarter profit was 15 cents a share, against 9 cents, on a sales gain of 7 per cent.

Provigo said the turnaround in the food distribution business stemmed from rationalisation and gains in market share.

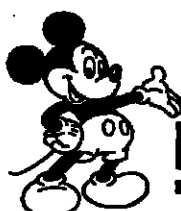
The Canadian catalogue store division has been sold to a joint venture including Ackema & Van Heeren of Belgium for the equivalent of C\$190m.

Analysts expect Provigo to continue its recovery in the current year.

Provigo, the Montreal-based cable TV and broadcasting group, saw first-half earnings hit higher financial charges for modernisation of the Canadian cable network and expansion of its cable system in southern England.

Net income for the period declined to C\$3.8m, against C\$8.2m a year earlier, on revenues of C\$26m, compared with C\$201m. However, after preferred dividends, Videotron had a final loss equal to 4 cents per common share against a profit of 18 cents a year earlier.

Second-quarter net income was C\$1.2m, against C\$3m, on revenues ahead to C\$113m from C\$108m. After preferred dividends the loss equalled 3 cents a common share, against a profit of 3 cents a year earlier.



**Euro Disney**

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Managers

Banque San Paolo

Les Caisses d'Epargne Ecureuil de Paris et de Franche Comté

Bayrische Vereinsbank BV France

Generale Bank

The Mitsui Bussan Kaisha Bank, Ltd.

(Paris Branch)

Participants

The Daiwa Bank, Ltd.

(London Branch)

Banque Fédérative du Crédit Mutuel

Amsterdam-Rotterdam Bank N.V.

(Paris Branch)

Crédit Commercial de Belgique S.A.

Banque Française du Commerce Extérieur

Midland Bank S.A.

The Nippon Credit Bank, Ltd.

The Holobank Bank, Ltd.

(London Branch)

(London Branch)

Agent

BANQUE INDOSUEZ

This announcement appears as a matter of record only.

### NORTHAM PLATINUM LIMITED

(Incorporated in the Republic of South Africa)  
(Registration No. 77/03282/06)

ISSUED CAPITAL: 57,500,000 shares of 1 cent each

	Quarter ended 31 March 1991	Quarter ended 31 December 1990	Nine months ended 31 March 1991
Pre-production Mine Development Expenditure (R000)			
Capital expenditure	84,006	92,985	244,221
Net income after tax	12,591	10,365	34,905
	71,415	82,600	209,316

All income and expenditure has been capitalised as pre-production mine development expenditure.

(1) The new rate of non-mining tax as announced in the budget by the Minister of Finance has been used in the tax computation.

(2) Capital Expenditure The unexpended balance of authorised capital expenditure at 31 March 1991 was R372.6 million.

(3) Shafts

No. 1 Shaft - The shaft was sunk 47 metres to a depth of 2,039 metres below collar. The cutting of the 12 Level station and the associated development was completed. Excavation of the Bell Level and pumping station is currently in progress.

No. 2 Shaft - Rest was intercepted on 6 Level and the development of a raise to 5 Level has been started. Development on the other levels continues.

(4) Surface Infrastructure Progress on surface works is proceeding in accordance with the schedule.

On behalf of the Board  
On Right  
CT Fenton } Directors

8 April 1991

A MEMBER OF THE GOLD FIELDS GROUP

### ALGEMENE BANK NEDERLAND N.V.

established in Amsterdam

WARRANTS 1988/1998

The undersigned refers to the amendment to the Trust Agreement dated 15 May 1988 that was adopted at the meeting of warrant holders held on 4 February 1991 and became operative on 21 February 1991, and announces that all rights and obligations by virtue of the Trust Agreement of 15 May 1988 have been transferred to ABN AMRO Holding N.V. as a consequence of the merger between Algemene Bank Nederland N.V. and Amsterdam-Rotterdam Bank N.V.

As a result, as from 15 April 1991 all warrants have to be surrendered to:

Algemene Bank Nederland N.V., Amsterdam,  
Kredietbank S.A. Luxembourg, Luxembourg,  
Swiss Bank Corporation, Basle.

The warrants will be provided with a stamp indicating the holders new entitlement to shares ABN AMRO Holding N.V.

The trustee: HUBRECHT TRUST COMPANY

Amsterdam, 8 April 1991



k finds hedge  
Canadian gold  
against low prices



Mr. Harverson, acquisition  
policy will not change

Mr. Harverson, acquisition policy will not change. The company's strategy remains focused on long-term growth and value creation. The acquisition policy is a key component of this strategy, and it will continue to be a priority for the company. The company's management is committed to ensuring that the acquisition policy is implemented effectively and efficiently. The company's management is also committed to ensuring that the acquisition policy is consistent with the company's overall strategy and goals. The company's management is also committed to ensuring that the acquisition policy is transparent and accountable to the company's shareholders. The company's management is also committed to ensuring that the acquisition policy is flexible and adaptable to changing market conditions. The company's management is also committed to ensuring that the acquisition policy is fair and equitable to all parties involved. The company's management is also committed to ensuring that the acquisition policy is in the best interests of the company and its shareholders. The company's management is also committed to ensuring that the acquisition policy is a key driver of the company's success. The company's management is also committed to ensuring that the acquisition policy is a key component of the company's long-term strategy. The company's management is also committed to ensuring that the acquisition policy is a key element of the company's competitive advantage. The company's management is also committed to ensuring that the acquisition policy is a key factor in the company's ability to create value for its shareholders. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's overall business plan. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's financial strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's operational strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's human resources strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's environmental strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's social strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's corporate governance strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's risk management strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's compliance strategy. 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The company's management is also committed to ensuring that the acquisition policy is a key part of the company's analyst relations strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's media relations strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's government relations strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's industry relations strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's investor relations strategy. The company's management is also committed to ensuring that the acquisition policy is a key part of the company's analyst relations strategy.

# INTERNATIONAL CAPITAL MARKETS

## Treasuries trade quietly, and await possible rate cut

By Patrick Harverson in New York and Sara Webb in London

US GOVERNMENT bond prices moved in a narrow range amid quiet trading yesterday morning as the Treasury market waited to see if the Federal Reserve cuts interest rates in the wake of last week's bad employment figures. By midday, the benchmark 30-year bond was up 1/8 at 98 1/2, to yield 8.154 per cent. The two-year note, which was notably firmer last week, eased 1/8 to 100 to carry a yield of 6.900 per cent.

Most analysts believe the Fed will not move until sets of key economic data are released on Thursday and Friday. If the March producer and consumer prices indices show inflation easing from its recent high levels, then the Fed may feel it has the room for another cut in interest rates.

A press report that some members of the Federal Open Market Committee - the Fed's chief decision-making body - are unhappy at the way Mr Alan Greenspan, the Fed chairman, has been handling the market's uncertainty yesterday.

### GOVERNMENT BONDS

The report alleged the FOMC has now curtailed Mr Greenspan's authority to cut rates on his own initiative, and that divisions over the direction of monetary policy run deep in the committee. Market Committee - the Fed's chief decision-making body - are unhappy at the way Mr Alan Greenspan, the Fed chairman, has been handling the market's uncertainty yesterday. The report alleged the FOMC has now curtailed Mr Greenspan's authority to cut rates on his own initiative, and that divisions over the direction of monetary policy run deep in the committee.

UK government bond prices rose yesterday, helped by the strength of sterling on the foreign exchange market, which has rekindled hopes of a cut in interest rates. The 1 1/2 per cent benchmark treasury stock maturing in

### BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week	Month
UK GILTS	10.000	105.25	+0.02	10.50	10.64	10.64
US TREASURY	7.750	100.00	+0.02	7.87	8.05	8.10
JAPAN	10.000	100.00	+0.02	10.50	10.64	10.64
GERMANY	10.000	100.00	+0.02	10.50	10.64	10.64
FRANCE	10.000	100.00	+0.02	10.50	10.64	10.64
CANADA	10.000	100.00	+0.02	10.50	10.64	10.64
NETHERLANDS	10.000	100.00	+0.02	10.50	10.64	10.64
AUSTRALIA	10.000	100.00	+0.02	10.50	10.64	10.64
BELGIUM	10.000	100.00	+0.02	10.50	10.64	10.64

London closing, New York morning session  
Yields: Local market standard  
Prices: US, UK in 32nds, others in decimal  
Technical Data/ATLAS Price Source

2003/07 opened at 111 1/2, up 1/8 of a point on Friday, and closed at 111 1/2. The market is waiting to hear the March retail prices index, due out on Friday. Figures from the Central Statistical Office yesterday, showing that new borrowing by consumers was down to \$3.6bn in February, the lowest monthly total since September 1989, had little effect on the gilt market.

YIELDS ON Japanese Government bonds edged up in Tokyo as hopes of an imminent cut in the interest rates in the US and Japan faded. The market was disappointed that the US Federal Reserve did not cut interest rates after last week's job market figures showed a sharp rise in unemployment. The yield on the benchmark bond issue No 129 opened at 8.625 per cent in Tokyo and closed at 8.64 per cent, trading at this level in London yesterday.

Trading volumes were thin and the volume in futures contracts was light in Tokyo. Only 31,115 contracts were traded with an underlying volume of ¥3,100bn compared with the average volume of ¥6,000bn to

# FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, April 8, 1991. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

except where they are shown to be otherwise, in some cases market rates have been calculated from those of foreign currencies to which they are tied.														
COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)					
Afghanistan (Afghani)	99.25	54.1261	33.2217	40.8856	China (Renminbi)	634.890	358.998	212.215	241.541	Pakistan (Pak. Rupee)	40.00	22.6116	13.3931	16.4774
Algeria (Dinar)	9.8462	15.9517	10.1358	12.4654	Croatia (Dinar)	10.000	182.465	0.947	0.4119	Panama (Balboa)	1.0000	1.7499	0.9437	0.5089
Angola (Kwanza)	30.28	15.9517	10.1358	12.4654	Greenland (Danish Kroner)	322.000	182.465	1.376	1.376	Paraguay (Guarani)	2326.00	1313.74	777.900	957.36
Andorra (Fr Franc)	10.1050	5.7122	3.3824	4.1627	Greece (Drachma)	11.4575	6.4788	3.8351	4.7109	Peru (Nuevo Sol)	1.0000	1.7499	0.9437	0.5089
Angola (Kwanza)	106.000	104.014	61.9999	75.7985	Guatemala (Quetzal)	10.1050	5.7122	3.3824	4.1627	Philippines (Peso)	47.00	26.5498	15.7352	19.193
Antigua (Antigua dollar)	1.0000	1.0000	1.0000	1.0000	Haiti (Gourde)	1.0000	1.7499	0.9437	0.4119	Pitcairn (Pitcairn dollar)	1.00	0.5652	0.3347	0.4211
Argentina (Peso)	4.75	2.6801	1.6117	1.9547	Honduras (Lempira)	1.0000	1.7499	0.9437	0.4119	Poland (Zloty)	1.0000	1.7499	0.9437	0.4211
Australia (Dollar)	172.01	97.28	57.64	70.89	Hong Kong (Hong Kong dollar)	1.0000	1.7499	0.9437	0.4119	Portugal (Escudo)	1.0000	1.7499	0.9437	0.4211
Austria (Schilling)	13.7603	18.3561	20.3362	13.7603	India (Rupee)	1.0000	1.7499	0.9437	0.4119	Romania (Leu)	1.0000	1.7499	0.9437	0.4211
Bahamas (Bahamian dollar)	0.6600	1.0000	1.0000	1.0000	Indonesia (Rupiah)	1.0000	1.7499	0.9437	0.4119	Russia (Ruble)	1.0000	1.7499	0.9437	0.4211
Bahrain (Bahraini dinar)	0.3760	1.0000	1.0000	1.0000	Iran (Rial)	1.0000	1.7499	0.9437	0.4119	Saint Helena (Pound)	1.0000	1.7499	0.9437	0.4211
Barbados (Barbadian dollar)	0.0000	0.0000	0.0000	0.0000	Iraq (Iraqi dinar)	1.0000	1.7499	0.9437	0.4119	Saint Kitts (Dollar)	1.0000	1.7499	0.9437	0.4211
Belgium (Belgian franc)	0.0000	0.0000	0.0000	0.0000	Israel (Sheqel)	1.0000	1.7499	0.9437	0.4119	Saint Lucia (Dollar)	1.0000	1.7499	0.9437	0.4211
Belize (Belize dollar)	0.0000	0.0000	0.0000	0.0000	Italy (Lira)	1.0000	1.7499	0.9437	0.4119	Saint Vincent (Dollar)	1.0000	1.7499	0.9437	0.4211
Bermuda (Bermudian dollar)	0.0000	0.0000	0.0000	0.0000	Jamaica (Jamaican dollar)	1.0000	1.7499	0.9437	0.4119	Saudi Arabia (Riyal)	1.0000	1.7499	0.9437	0.4211
Bhutan (Bhutanese ngultrum)	0.0000	0.0000	0.0000	0.0000	Japan (Yen)	1.0000	1.7499	0.9437	0.4119	Senegal (Franc)	1.0000	1.7499	0.9437	0.4211
Bolivia (Boliviano)	0.0000	0.0000	0.0000	0.0000	Jordan (Jordanian dinar)	1.0000	1.7499	0.9437	0.4119	Sierra Leone (Leone)	1.0000	1.7499	0.9437	0.4211
Bosnia (Bosnian dinar)	0.0000	0.0000	0.0000	0.0000	Kazakhstan (Tenge)	1.0000	1.7499	0.9437	0.4119	Singapore (Dollar)	1.0000	1.7499	0.9437	0.4211
Botswana (Botswana pula)	0.0000	0.0000	0.0000	0.0000	Kenya (Kenyan shilling)	1.0000	1.7499	0.9437	0.4119	Slovakia (Koruna)	1.0000	1.7499	0.9437	0.4211
Brazil (Brazilian cruzeiro)	0.0000	0.0000	0.0000	0.0000	Korea (South Korean won)	1.0000	1.7499	0.9437	0.4119	Slovenia (Tolar)	1.0000	1.7499	0.9437	0.4211
Bulgaria (Bulgarian lev)	0.0000	0.0000	0.0000	0.0000	Korea (North Korean won)	1.0000	1.7499	0.9437	0.4119	South Africa (Rand)	1.0000	1.7499	0.9437	0.4211
Burkina Faso (Burkina Faso franc)	0.0000	0.0000	0.0000	0.0000	Kosovo (Dinar)	1.0000	1.7499	0.9437	0.4119	Spain (Peseta)	1.0000	1.7499	0.9437	0.4211
Burundi (Burundian franc)	0.0000	0.0000	0.0000	0.0000	Laos (Kip)	1.0000	1.7499	0.9437	0.4119	Suriname (Dollar)	1.0000	1.7499	0.9437	0.4211
Cameroon (Cameroon franc)	0.0000	0.0000	0.0000	0.0000	Latvia (Lats)	1.0000	1.7499	0.9437	0.4119	Swaziland (Lilangeni)	1.0000	1.7499	0.9437	0.4211
Canada (Canadian dollar)	0.7500	1.0000	1.0000	100.00	Lebanon (Pound)	1.0000	1.7499	0.9437	0.4119	Sweden (Krona)	1.0000	1.7499	0.9437	0.4211
Cape Verde (Cape Verdean escudo)	0.0000	0.0000	0.0000	0.0000	Libya (Dinar)	1.0000	1.7499	0.9437	0.4119	Switzerland (Franc)	1.0000	1.7499	0.9437	0.4211
Cayman Islands (Caymanian dollar)	0.0000	0.0000	0.0000	0.0000	Liechtenstein (Swiss franc)	1.0000	1.7499	0.9437	0.4119	Taiwan (Dollar)	1.0000	1.7499	0.9437	0.4211
Czech Republic (Czech koruna)	0.0000	0.0000	0.0000	0.0000	Lithuania (Litas)	1.0000	1.7499	0.9437	0.4119	Tanzania (Shilling)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Luxembourg (Luxembourg franc)	1.0000	1.7499	0.9437	0.4119	Togo (CFA franc)	1.0000	1.7499	0.9437	0.4211
Dominica (Dominican dollar)	0.0000	0.0000	0.0000	0.0000	Madagascar (Ariary)	1.0000	1.7499	0.9437	0.4119	Tonga (Pa'anga)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Malawi (Kwacha)	1.0000	1.7499	0.9437	0.4119	Tunisia (Dinar)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Malaysia (Ringgit)	1.0000	1.7499	0.9437	0.4119	Turkey (Lira)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Maldives (Rufiyaa)	1.0000	1.7499	0.9437	0.4119	Uganda (Shilling)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Mali (Franc)	1.0000	1.7499	0.9437	0.4119	United States (Dollar)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Malta (Lira)	1.0000	1.7499	0.9437	0.4119	Uruguay (Peso)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Mauritania (Ouguiya)	1.0000	1.7499	0.9437	0.4119	Vanuatu (Vatu)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Mauritius (Rupee)	1.0000	1.7499	0.9437	0.4119	Venezuela (Bolivar)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Mexico (Peso)	1.0000	1.7499	0.9437	0.4119	Zambia (Zambian dollar)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Moldova (Leu)	1.0000	1.7499	0.9437	0.4119	Zimbabwe (Zimbabwe dollar)	1.0000	1.7499	0.9437	0.4211
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Mongolia (Tugrik)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Montenegro (Dinar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Mozambique (Escudo)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Myanmar (Kyat)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Namibia (Dollar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Nepal (Rupee)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Netherlands (Guilder)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	New Zealand (Dollar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Nicaragua (Cordoba)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Niger (Franc)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Nigeria (Naira)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	North Macedonia (Denar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Norway (Krone)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Oman (Rial)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Pakistan (Rupee)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Panama (Balboa)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Paraguay (Guarani)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Peru (Sol)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Philippines (Peso)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Pitcairn (Dollar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Poland (Zloty)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Portugal (Escudo)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Romania (Leu)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Russia (Ruble)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Saint Helena (Pound)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Saint Kitts (Dollar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Saint Lucia (Dollar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Saint Vincent (Dollar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Saudi Arabia (Riyal)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Senegal (Franc)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Sierra Leone (Leone)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Singapore (Dollar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Slovakia (Koruna)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Slovenia (Tolar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	South Africa (Rand)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Spain (Peseta)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Suriname (Dollar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Swaziland (Lilangeni)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Sweden (Krona)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Switzerland (Franc)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Taiwan (Dollar)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Tanzania (Shilling)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Togo (CFA franc)	1.0000	1.7499	0.9437	0.4119					
Dominican Republic (Dominican peso)	0.0000	0.0000	0.0000	0.0000	Tonga (Pa'anga)	1.0000	1.7499	0.						



## INTERNATIONAL CAPITAL MARKETS

## Eurodollar and Ecu sectors win support from investors

By Simon London in London

NEW issue activity in the international bond market was subdued yesterday although conditions remain favourable with both the Eurodollar and the Ecu sectors finding strong support from investors.

The biggest issue of the day came from Province of Quebec.

## INTERNATIONAL BONDS

offering \$300m of 10-year paper in a deal led by Warburg Securities. The paper was re-offered to investors at a fixed price of 99.81, for a yield spread of 85 basis points over 10-year US Treasury paper. In February, Warburg launched a similar 10-year \$300m deal for Hydro-Quebec, the state-backed power company, at a spread of 105 basis points over Treasuries.

The spread on the Hydro-Quebec paper has narrowed considerably and the bonds were last week quoted at 72 basis points over Treasuries. But many of the bonds are in the hands of continental Euro-

pean retail buyers and the issue trades expensively in the secondary market due to lack of liquid paper.

The decision to price the bonds at a wider spread than the Hydro-Quebec paper appeared to be vindicated by the performance of the issue yesterday. Once the bonds were freed to trade, the spread remained at around 85 basis points. Demand was reported from the far east and middle east.

Syndicate managers expect supply of paper from Canadian provinces to continue this month, fuelled by the need to refinance redemptions of existing bond issues and higher budgetary requirements. Quebec currently carries a A-credit rating from Moody's Investors Service and A-3 from Standard & Poor's, the US credit rating agencies.

Supply of Canadian dollar paper continued yesterday, with Prudential Funding Corporation offering C\$100m of five-year paper in a deal managed by Hambros. The paper carries a 10 per cent coupon and was priced at 101 1/4, to

yield 57 basis points over the 9 1/4 per cent Canadian government bond maturing 1996. The paper traded at 100.50 bid, well inside full fees of 1 1/4 per cent.

The lead manager said retail buyers retained a healthy appetite for Canadian dollar bonds despite the flood of new paper in the first quarter of the year. In the three months to end-March, nearly \$4bn equivalent of paper was issued in the sector, against \$680,000 last year.

The Ecu sector of the market continued last week's rally, prompting speculation regarding new issues. Spain is expected to raise up to Ecu1.5bn this month in a domestic issue with international syndication. The European Community may raise a smaller amount, perhaps by adding fungible paper to an existing issue.

Supply of Canadian dollar paper continued yesterday, with Prudential Funding Corporation offering C\$100m of five-year paper in a deal managed by Hambros. The paper carries a 10 per cent coupon and was priced at 101 1/4, to

## French bank in issue of asset-backed securities

By George Graham in Paris

CREDIT Lyonnais, the French state-owned bank, is to launch France's largest issue of asset-backed securities by securitising FF200m of personal loans.

The French bank, which works at partnership with Bear Stearns, the US investment bank, for its securitisation deals, had already securitised FF100m of personal loans a year ago in the first public offering of a "Fonds Commun de Créance", a form of mutual fund structure introduced into French law in 1986 to provide a framework for securitisation.

The new fund, which will include around 70,000 personal loans, will comprise FF1.75bn of preference shares, rated AAA by the US rating agency Moody's, and FF250m of subordinated shares to provide a reserve guaranteeing against the risk of default on the loans which make up the portfolio.

The preference shares will be publicly placed, but the subordinated shares will initially be taken up by Credit Lyonnais, possibly for a later private placing.

Securitisation has had a slow start in France since the introduction of the new law.

The most obvious loans to securitise are mortgages, but the interest rates paid on these in France are for the most part below market rates, the law prohibits the securitisation of loans with less than two years to run, which rules out other candidates such as credit card receivables.

## A question of conflicts of interest

An SEC inquiry has attracted attention, reports Patrick Harverson

AN alleged breach of US securities law in 1987 by Morgan Stanley has provoked a commissioner at the Securities and Exchange Commission, the US watchdog, into accusing the SEC of schizophrenia and raised an important question about conflicts of interest between securities firms and clients.

The Morgan Stanley case has attracted attention because of the bank's reputation as one of Wall Street's most blue-blooded investment houses and because it has opened a rift at the SEC over interpretation of commission advice by the securities industry.

The case has also shed light on the issue of how, during times of market crisis, brokerage firms reconcile their own interests with those of wealthy clients who have borrowed from the firm using stock as collateral.

These issues have surfaced because of an SEC investigation into Morgan Stanley's handling of 2.4m shares in Kaisersteel, a west coast aluminium and chemical company, which were sold shortly after the stock market crash in October 1987.

The investigation led to charges being filed last month against the firm, alleging it violated securities law by selling stock owned by a client with a controlling interest in Kaisersteel. Securities firms are not allowed to sell such stock - known as "control" or "restricted" stock - without SEC approval, and then only in small amounts.

Morgan Stanley is preparing to contest rigorously the charges and its defence will pose two key questions: Can a securities firm act upon its

interpretation of a position taken by SEC staff in one of the commission's "no-action" letters; and can a firm quickly liquidate the margin account of a client who has defaulted by selling the client's control stock into the market?

Morgan Stanley will argue that the answer to both questions is yes, primarily because it sold the control stock partly on the basis of positions taken by SEC staff in no-action letters concerning control stock transactions.

No-action letters are widely used by lawyers keen to know how the SEC might rule on a matter of securities law, they contain answers provided by SEC staff to informal requests from outside the commission.

As Mr Bob Mullen of New York law firm Milbank explained: "No-action letters are an essential recourse for securities lawyers. They are one of the few bodies of precedent in many areas of securities law."

In the case of the Kaisersteel shares, it appears the SEC not only disputes Morgan Stanley's interpretation of the relevant letters, but also its right to interpret the positions taken by SEC staff in the no-action letters, which were not addressed directly to the firm.

This shocked Morgan Stanley because the SEC had appeared content to let securities firms act upon no-action letters, whoever they were addressed to. This is where Mr Edward Fleschman comes in.

In a move that surprised industry observers, Mr Fleschman, one of the SEC's four commissioners, issued a statement lambasting the SEC for its schizophrenic treatment of

no-action letters. He claims the SEC says firms cannot use the letters as decision-making tools if not directly addressed to them, yet regularly condones and encourages such use by members of the Securities Bar.

He points out the SEC condones seminars to highlight significant decisions laid out in no-action letters, and publishes releases that interpret entire batches of no-action correspondence, all for the benefit of securities firms and their lawyers.

Mr Fleschman wants the confusion cleared up by a statement from the SEC which allows lawyers to rely on no-action letters (whether addressed to them specifically or not) as representing the current views of the SEC staff who wrote them.

Lawyers may well interpret the letters wrongly, says the commissioner, but that is up to them.

So far, the SEC has not responded to the commissioner's call and will not comment on the issue because of the impending Morgan Stanley hearing.

Mr Fleschman is pessimistic about the chances of his call being heeded. He said last week: "I don't think anyone is going to do a thing about it."

Three months from now the matter will disappear like a ripple on a pond. Until, that is, someone comes back to the commission and says: "I reasoned this from these letters."

"And the commission says: 'Don't give us that nonsense. You had no right to reason anything from those letters.' So where does that leave securities lawyers?"

"I think that lawyers will be more anxious about their ability to use the letters predictively," said Mr Fleschman.

Those who regularly use no-action letters agree.

One lawyer who represents a leading Wall Street brokerage house, said: "I'll continue to rely on them, but I'll have my fingers crossed."

The implications of the case for broker/client relationships are equally serious.

Following the SEC's charges, many brokerage firms will question whether they should continue to allow control stock to be used as collateral by clients seeking margin accounts (which allow investors to borrow money from the firm to buy shares).

Brokerage firms are happy to see clients buying stock via margin accounts because it brings in fresh business and allows investors to diversify their portfolios.

If Morgan Stanley loses the case it could make control stock useless as collateral. A firm relies on its ability to sell collateralised stock as protection against default by a client.

If the SEC says control stock cannot be sold quickly and in one lump, even in a crisis, brokerage firms will stop accepting control stock as collateral for margin accounts, even if it is against their own and their clients' interests.

This would remove a lucrative source of income for many brokerage firms, especially the smaller regional ones, many of whose clients own controlling interests in companies and borrow funds via margin accounts (backed by control stock as collateral) to invest in the equity markets.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Province of Quebec(a)	300	9	99.81	2001	1/4	SG Warburg Secs.
CDL						
IBM Int.Finance NV(b)	50	9 1/4	(b)	1994	-	Paribas Capital Mkts.
CANADIAN DOLLARS						
Prudential Funding Corp(a)	100	10	101 1/4	1996	1 1/4	Hambros Bank
D-MARKS						
Barclays Bank SA(a)(b)	100	8 1/2	100 1/2	2001	2 1/4	NordLB
National City Bank of Hungary(c)	100	10 1/2	100	1998	2 1/4	Commerzbank
SWISS FRACS						
Bankers Tr.(Frankfurt)(a)(b)	30	13	100	1992	-	Bank Vontobel

(a) Private placement. (b) Convertible. (c) With equity warrants. (d) Floating rate note. (e) Final terms. (f) Non-callable. (g) Fungible with existing \$250m deal launched February. (h) Fixed price reoffer - 100 1/4%. (i) Non-callable. (j) Issue launched 5/4/91. (k) Fungible with existing \$250m deal launched March.

## Unigestion sees net earnings fall 29%

By William Dullforce in Geneva

UNIGESTION, the Geneva-based finance company which took indirect control of Banca della Svizzera Italiana (BSI) in Switzerland's sixth largest commercial bank - in 1988, yesterday reported a 29 per cent fall to Sfr11.5m (\$8.4m) in consolidated net earnings in 1990.

The board proposes an unchanged dividend of Sfr23 per registered and bearer share and Sfr11.50 on each new

bearer share issued in July.

Results for the first three months of 1991 had been three times those recorded during the same period of 1990, but it was too early to draw optimistic conclusions for the entire year, Unigestion said.

During 1990 Unigestion came within the orbit of Swiss Bank Corporation (SBC) which now holds nearly half of its stock. With the help of a short-term

loan from SBC, Unigestion acquired 100 per cent of Unifor Holding, the company which holds 35.7 per cent of the capital and 48.3 per cent of the voting rights of BSI, by buying out its partner, Mr George Klein, the New York real estate developer. In conjunction with a capital increase SBC acquired its 49.9 per cent stake, leaving 30 per cent with the Unigestion management.

## Deutsche Bank chief retires

MR Michael von Brentano, who headed Deutsche Bank Capital Markets in London, has taken early retirement.

Successor to Mr von Brentano said he decided to retire rather than return to head office in Frankfurt, writes Tracy Corrigan.

Mr von Brentano, 57, joined the bank in 1974 and became a founding managing director of Deutsche Bank Capital Markets in London in 1985.

Sapporo plans Y46.5bn warrant bond issue

By Emiko Terazono in Tokyo

SAPPORO Breweries, the Japanese brewing group, is to issue warrant bonds worth Y46.5bn this month, with a maturity set for April 1999. This will be the first Japanese warrant bond issue since Nikon's Y20bn, launched last October.

Japanese equity issues have suffered for the past year due to the plunge in the Tokyo stock market, but Sapporo's

decision could trigger other companies, which are eager to raise cash, to return to new issue financing.

The official issuance limit on Japanese companies is to be relaxed to twice the amount of net assets, as opposed to the previous formula of capital plus legal reserves.

This is expected to lead to an increased number of domestic new issues, in the light of

which many companies were watching the outcome of the Sapporo Breweries launch, Daiwa Securities said.

According to figures announced by underwriting departments at 46 securities houses, domestic equity financing through stocks, convertible bonds, and warrant bonds plunged 88.8 per cent year-on-year to Y1,760bn in fiscal year 1990, due to the sharp decline

in share prices. This compares with a record Y15,800bn the previous fiscal year.

New public share offers declined sharply to 34 issues worth Y197.7bn, compared with the previous 291 issues worth Y6,250bn. Convertible bond issues plunged 88.1 per cent to Y811bn from Y7,690bn and warrant bonds totalled Y395bn, down 85.9 per cent.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS									
Monday April 8 1991									
Figures in parentheses show number of stocks per section	Index	Day's Change	Est. Yield % (Max.)	Gross Yield % (Act. at 25%)	Est. P/E Ratio (O/E)	nd. adj. 1991 to date	Index	Day's Change	Year ago (approx)
1 CAPITAL GROUPS (127)	381.70	-1.4	11.25	5.46	10.89	9.61	386.64	887.71	887.99
2 Building Materials (24)	1140.35	-0.2	11.44	10.52	10.52	5.50	1144.92	1152.72	104.93
3 Contracting, Construction (31)	1796.13	-1.2	10.61	5.68	12.18	15.34	1413.40	1423.32	1375.45
4 Electricals (10)	2424.55	-1.6	11.04	5.52	11.16	13.27	2463.13	2462.53	2495.28
5 Electronics (28)	1863.84	-0.5	8.43	4.79	15.78	3.12	1854.97	1867.87	1771.65
6 Engineering-Aerospace (9)	463.95	-0.6	15.04	5.37	8.12	8.26	464.42	461.78	456.80
7 Engineering-General (47)	467.31	-0.1	12.58	5.61	9.58	6.26	468.00	463.85	464.80
8 Metals and Metal Forming (8)	506.16	-0.1	18.02	6.82	6.85	0.59	509.10	501.94	478.93
9 Motors (13)	348.79	-1.2	12.69	6.84	9.25	6.55	353.11	354.99	347.50
10 Other Industrial Materials (20)	1574.26	-0.8	9.12	5.14	12.25	26.92	1586.61	1599.92	1580.00
11 Textiles (11)	1274.64	-0.8	8.32	6.22	14.90	9.69	1480.99	1469.93	1288.23
12 CONSUMER GROUP (185)	1779.89	-0.8	9.03	3.44	13.64	14.76	1779.58	1793.87	1400.64
13 Food Manufacturing (22)	1208.53	-0.2	9.37	4.03	13.14	15.95	1210.94	1201.00	1055.43
14 Food Retailing (16)	2824.07	-0.5	7.75	2.75	16.87	4.34	2810.49	2771.24	2700.48
15 Health and Household (23)	3254.59	-1.0	6.22	4.57	19.12	11.97	3300.32	3269.39	3277.89
16 Hotels and Leisure (21)	1376.41	-1.0	9.94	5.01	11.85	9.39	1390.53	1383.48	1343.40
17 Media (24)	1495.03	-0.2	9.24	4.52	13.60	14.07	1497.42	1498.63	1496.40
18 Packaging, Paper & Printing (16)	677.86	-0.3	6.24	4.86	15.18	5.03	679.90	680.02	671.54
19 Stores (36)	226.65	-0.2	9.97	3.94	14.46	2.21	232.45	235.39	239.15
20 Textiles (11)	1551.11	-0.9	9.63	5.84	13.10	2.41	158.17	162.33	468.81
21 OTHER GROUPS (168)	1222.86	-0.2	9.82	4.92	12.46	8.15	1228.91	1219.33	1128.95
22 Business Services (13)	1217.93	-0.8	11.04	4.80	11.09	2.85	1227.74	1219.16	1225.78
23 Chemicals (23)	1274.95	-0.7	9.16	5.61	12.52	25.53	1284.01	1275.90	1311.42
24 Conglomerates (10)	1573.24	-0.8	10.64	6.53	11.21	10.64	1588.53	1578.53	1596.46
25 Transport (14)	2215.34	-0.4	11.16	4.66	10.42	6.97	2225.08	2218.87	2167.60
26 Electricity (14)	1154.71	-0.4	12.00	5.78	10.94	0.00	1154.89	1152.31	1149.27
27 Telephone Networks (4)	1460.80	-0.4	9.10	3.42	14.30	0.00	1454.88	1438.32	1419.94
28 Water (10)	2505.21	-0.5	13.54	5.40	8.25	39.49	2507.30	2467.39	2457.32
29 Miscellaneous (22)	1937.38	-0.5	6.24	4.81	20.39	21.39	1946.79	1933.06	1927.01
30 INDUSTRIAL GROUP (480)	1253.43	-0.5	9.40	4.42	13.09	9.39	1259.44	1252.15	1248.87
31 Oil & Gas (20)	2391.72	-0.2	10.82	5.57	12.06	38.85	2396.66	2369.72	2358.38
32 S&P 500 INDEX (500)	1350.70	-0.4	9.58	5.46	12.95	11.66	1356.60	1347.81	1263.38
33 FINANCIAL GROUP (97)	638.51	-1.4	5.62	-	-	15.07	650.47	646.90	639.43
34 Banks (9)	930.08	-1.7	7.88	5.91	18.28	21.93	946.49	934.68	930.80
35 Insurance (41)	1257.19	-1.1	5.20	-	-	38.87	1257.75	1250.13	1243.66
36 Insurance Companies (6)	704.24	-0.5	6.23	-	-	11.60	717.37	708.90	710.81
37 Insurance (Brokers) (8)	1195.67	-0.6	6.13	5.62	23.28	20.10	1202.38	1187.56	1103.17
38 Merchant Banks (7)	433.16	-0.3	6.58	4.68	-	3.90	433.37	434.19	457.33
39 Property (40)	1024.23	-0.5	6.58	4.67	15.55	3.69	1024.77	1031.91	1028.02
40 Other Financial (28)	239.40	-0.3	9.51	6.15	12.36	3.59	241.52	243.61	243.61
41 Investment Funds (6)	1213.40	-0.5	-	3.39	-	10.52	1220.08	1213.77	1128.00
42 ALL-SHARE INDEX (644)	1225.31	-0.6	-	4.68	-	12.18	1232.92	1223.55	1109.63
43 FT-SE 100 SHARE INDEX	2529.91	-15.4	2548.11	2520.01	2548.13	2541.51	2519.11	2488.31	2466.51

FIXED INTEREST									
AVERAGE GROSS REDEMPTION YIELDS									
PRICE INDICES	Mon Apr 8	Day's Change	Fri Apr 5	Accrued Interest	nd. adj. 1991 to date	Mon Apr 8	Fri Apr 5	Year ago (approx)	
1 British Government	121.00	+0.04	121.14	1.73	3.26	9.22	9.31	11.68	
2 5-15 years (30)	132.38	+0.06	132.56	1.99	3.87	9.53	9.57	11.20	
3 Over 15 years (10)	139.59	+0.26	139.56						



▲ **SOMBRE** lesson has The swift turning-off of the them concentrated in the auto- the near term, rising to 75

**Robert Maxwell: chairman  
of new joint venture**

The reconstruction is expected to include a large element of debt-equity conversion.

Courtaulds, the international specialty materials company, has combined three operations into a new aerospace subsidiary, to be called Courtaulds Aerospace and with turnover of some £160m, writes Steven Watkins.

The three offshoots are PRC (Product Research & Chemical Corp., which makes sealants and adhesives), DeSoto and DeSoto Titanine (aerospace coatings), and Courtaulds Advanced Materials (Gibre and other polymers). Gibre is also to co-ordinate the aerospace marketing of Courtaulds Coatings' products.

reinforced polymers). CA is also to co-ordinate the aerospace marketing of Courtaulds Coatings' products.

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the near term, rising to 75 per cent as a strategic objective.

One of the most international of the "big six" Pilkington, provides some of the closest estimates of the close of the suppliers' fortunes are linked to those of vehicle makers. I has large or dominant market shares in the UK, the US, Canada, Scandinavia, Germany and other key markets — but most of them are now in recession, and profits are expected to fall by £314m to below £200m, when the latest year's results are announced shortly.

Two important conclusions are emerging from the current depressed situation surrounding the sector:

One is that, in terms of the business available, the volume and extent of resources being sunk into product and productivity improvement by the

With smaller, more flexible business needs, the fallen steadily by the wayside, a study undertaken for the European Commission by the Boston Consulting Group and PRS Consulting International shows that 60 per cent of UK employment in the sector is now accounted for by just 7 per cent of the companies.

The trend was reinforced yesterday with the announcement by Lucas that it has won a prototype contract to supply brakes, batteries and wiring harnesses to Toyota's UK car plant in Derbyshire, following in the footsteps of GKN and Pilkington's Triplex subsidiary.

These contracts, and other

major, long-term supply deals being negotiated with other vehicle manufacturers, require an expensive act of faith by the big component groups. For they are carrying the financial burden of designing and developing increasingly more complex component groups, leaving the vehicle makers increasingly in the role of

**T**he reward for such commitment should be secure, long-term contracts on a "partnership" basis rather than the adversarial

Throughout the long car market boom, the car makers paid much lip service to the concept, insisting suppliers' profitability would have to be protected.

The squeeze on margins in the past 12 months suggests that suppliers take too much reassurance from the vehicle makers at their peril.

But both Mr Hope and Mr Trevor Rees, Renault chief executive,

"Yes, we are facing a very tough round of price negotiations for the future. But we are not facing pressure to cut prices," says Mr Bonner.

"The partnership relationship continues to exist - the only debate is over who gets what share..."

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Producers Price for Trading on 10/24/81		Fixed Prices for Trading on 10/24/81	
1/2 hour wheel trading	Pool purchase price	Pool purchase price	Pool selling price
	Dollars	Dollars	Dollars
0000	18.59	18.58	18.59
0100	18.57	18.54	18.54
0200	18.54	18.53	18.17
0300	18.50	18.45	18.38
0400	22.78	18.23	18.17
0500	22.78	18.54	18.58
0600	18.88	15.88	15.88
0700	18.88	15.88	15.88

1550	20.33	24.20	23.33
1600	20.38	24.25	24.04
1650	22.41	22.95	24.00
1700	24.11	20.56	21.22
1750	24.11	24.20	24.27
1800	24.11	24.20	24.26
1850	18.81	21.57	22.57
1900	18.81	24.23	23.91
1950	18.85	24.85	25.91
2000	18.89	24.23	26.83
2050	23.41	24.82	25.71
2100	23.43	24.80	25.79
2150	23.43	20.56	21.09
2200	23.43	18.89	18.85
2250	19.81	18.57	18.63
2300	18.84	16.82	15.92
2350	18.89	15.18	14.16
2400	16.29	14.76	14.76

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**The Nikko Securities Co.,**  
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**Hessische Landesbank**  
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**Korea Development Bank**  
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## United Friendly Insurance plc

### RESULTS FOR THE YEAR ENDED 31 DECEMBER 1990

- Dividend increased by 25%
- Life profits up 17%; record bonuses allocated to policyholders
- New Life annual premiums increased by 20%
- Unit-Linked products successfully launched
- Storms in first quarter and poor motor experience push general business into loss of £4.9 million

	1990 £'000	1989 £'000
Premiums — Life	155,834	140,130
— General	60,738	58,126
Profit before tax	18,783	20,681
Profit attributable to shareholders	14,501	16,436
Dividend per share	10.25p	8.20p
Earnings per share	18.14p	20.69p

The board recommends the payment of a final dividend of 6.75p per share to be paid on 17 May 1991 to shareholders on the register at the close of business on 25 April 1991.

The notice for the annual general meeting to be held on 15 May 1991 and the 1990 annual report and accounts will be sent to shareholders on 18 April 1991. Copies of the annual report may be obtained from the Secretary.

United Friendly Insurance plc, 42 Southwark Bridge Road, London SE1 9HE  
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The contents of this advertisement, for which the directors of United Friendly Insurance plc are solely responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1986 by Price Waterhouse a firm authorised by the Institute of Chartered Accountants of England and Wales to carry on investment business.

### POLAND

The FT proposes to publish this survey on May 3rd 1991. 58% of Chief Executives of Europe's largest companies read FT. If you want to reach this important audience, call Patricia Stride, Tel: 071 873 3428 or Fax 071 873 3075 or Nina Kowalska, Warsaw, Poland. Tel: (22) 489787.

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**FT SURVEYS**

## UK COMPANY NEWS

### Europa to become a battlefield?

Kenneth Gooding outlines the respective strengths and policies of the two factions vying for control of the mining finance company

**T**OMORROW'S annual meeting of Europa Minerals, the mining finance company where rebel shareholders are attempting to take over the board, could be chaotic.

The dissident shareholders, led by Mr Alastair Holberton, Europa's former managing director, with the support of Abbey Life Assurance, which holds 9.5 per cent, will attempt to replace three directors up for re-election with their own nominees.

Mr Holberton said last night that his group had taken counsel's advice and the board's resolutions to re-elect Mr Arthur Smith, the new chief executive, and Mr Kenneth Lane and Mr Robert Rice, directors, were invalid.

The board earlier ruled out a resolution by the rebels to appoint Mr Nicholas Elliott as chairman because proper notice had not been given.

"It seems the only directors who can legally be elected are myself and Mr Hubbard," said Mr Holberton last night. Mr Robert Hubbard controls about 4 per cent of Europa.

Eventually the dispute will be settled by institutional shareholders because 37 of them hold 92.7 per cent of the issued capital.

They include M&G (10.5 per cent), Standard Life (9 per cent), Kleinwort Benson (8.2 per cent), J Henry Schroder Wraggs (6.9 per cent), and Morgan Grenfell (5.7 per cent).

Last night Europa's board was said to be "very confident" about the likely outcome of the annual meeting after examining proxy votes. But it is clear that some of the large shareholders will hold back until the meeting itself to cast their votes.

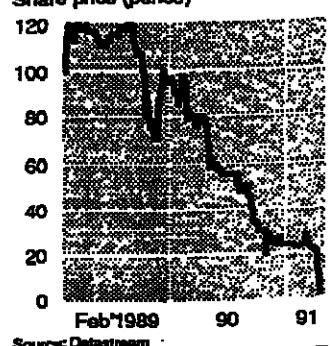
Europa was floated at 100p per share in February 1989. Last night the shares stood at 194p.

Last month the board announced it would sell or close its three UK coal mines, reduce staff levels and relocate the head office. Furthermore, all the directors have agreed to substantial pay cuts. Head office costs, which had soared to £2m, would be reduced to less than £500,000.

Mr David Hood stood down

### Europa Minerals Group

Share price (pence)



Source: Datastream

as chairman but remained on the board.

The rebels suggested the changes were belated and did not address the company's core problems.

Mr Holberton, who resigned last July after seven months as managing director, said he left after fundamental policy disagreements, including his belief that Europa should withdraw from the UK coal businesses, cut head office costs and concentrate on building on

its Australian interests, the chief of which is a 42 per cent stake in the Burnside gold mining company.

Mr Holberton said he was claiming damages totalling £268,000 from Europa but, if he was returned as managing director, much of the claim would be dropped. The matter would be referred to independent legal counsel and then considered by an independent committee of the board whose ruling he would be bound to accept.

Tomorrow's meeting could turn out to be only a preliminary skirmish.

The rebels have also requested an extraordinary meeting to put their case in detail and some of the institutional investors might well hold fire until then before finally committing their votes.

In the meantime, market rumours suggest that 1m Europa shares, nearly 2.5 per cent of the issued capital, are at present on offer.

If this is true, it implies that one institution lacks confidence in either side in this particularly bitter dispute.

### NEWS DIGEST

### Home Counties downturn

**H**OME COUNTIES Newspaper Holdings, the publisher of 21 free and paid-for titles in London and the south east of England, suffered a sharp drop in profits from £4.27m to £2.88m in 1990, writes Raymond Snoddy.

Mr Bill Coppen-Gardner, managing director, said the fall was entirely due to the advertising recession. Everything from property and situations vacant to car advertisements had been severely hit. "I can see much of an upturn before mid-1992," said Mr Coppen-Gardner who emphasised that he was optimistic about medium term prospects for the company whose titles include the Hampstead and Highgate Express and the South Essex Recorder series.

Group turnover was £20.49m (£16.9m) but earnings per share fell from 27.7p to 18.5p. A maintained final dividend of 5.5p contributes towards a total of 8.25p (8p).

The newspaper group is looking at ways of maximising revenues and cutting costs. Printing contracts will be looked at and there will be "manpower savings."

Mr Coppen-Gardner declined to give details yesterday but it is likely that there some posts will be lost in the group at least through non-replacement and early retirement.

share of 156.2p.

Most investment trusts normally trade at a discount to net asset value and thus cannot make rights issues without diluting the net asset value. However, the discount to assets has narrowed as the sector in the recent stock market rally.

F&C Eurotrust has traded between a 17 per cent premium and a 6 per cent discount since its last rights issue in October 1989. One factor in eliminating the discount has been the trust's success in attracting private investors, who own 60 per cent of the equity.

Mr Eric Kistob, deputy chairman, said that the trust had aimed to get the issue away at a profitable price for shareholders, without hitting the peak of the European stock market cycle. The shares closed 11p lower at 152p yesterday.

**Marginal rise at Fortnum & Mason**

Fortnum & Mason, the Piccadilly department store, yesterday reported a marginal increase in taxable profits for the 12 months to January 26 1991.

However, the improvement from £1.96m to £2.06m masked a severe contraction in sales over the second six months. "For the first time in many years, sales in the all-important second half had failed to record any gain over the previous year," said Mr Garry Weston chairman.

After an 18 per cent rise in sales in the first half, reflecting buoyant exports, turnover for the full year at £24.84m (£23.22m), was ahead by just over 7 per cent.

Earnings per £1 stock unit rose from 28p to 31p and a proposed final dividend of 8p lifts the total by 7p to 90p.

**Metsec dips 8% to £4.15m**

Metsec, the USM-quoted group which serves the building products, electronic products, engi-

neering and construction industries, experienced an 8 per cent fall in profits to £4.15m pre-tax for 1990.

Profits in the second half declined from £3.4m to £1.8m. The group, buoyed on the takeover front during the year, increased turnover by some 5 per cent to £28.23m.

A recommended final dividend of 3.7p makes a 5.4p (5.2p) total.

### UK side accounts for fall at ISA Intl

In 1990 and for the first time since it became a public company, ISA International, the computer consumables distributor, failed to achieve record profits - the taxable figure stood at £2.88m, down 13 per cent from 1989's £3.27m.

Turnover leapt to £71.44m (£43.33m), although the directors stressed that short-term turnover gains were being purposely sacrificed to protect against bad debts and to strengthen the balance sheet by reducing borrowings.

Operating profits were flat at £3.48m (£3.44m) and interest payable and similar charges took £672,000 (£181,000). Earnings worked through at 5.84p (7.08p) and a proposed final dividend of 0.874p makes a total of 1.288p (1.12p).

### Sykes-Pickavant declines to £1.2m

Sykes-Pickavant Group, the manufacturer and distributor of automotive, industrial and DIY tools, fell 25 per cent from £1.58m to £1.19m pre-tax in 1990.

Operating profits were 23 per cent lower at £1.38m (£1.79m) reflecting reduced margins, additional costs incurred in developing the diagnostics

business, and the integration of the Vitrex operation, according to Mr Ray Way, chairman.

Turnover advanced by more than £1m to £12.15m and earnings fell to 8.33p (10.96p) per share. A same-gain final dividend of 3.5p is proposed for a maintained 5.75p total.

### North British Canadian assets fall

The North British Canadian Investment Company reported a net asset value of 364.9p per share as at February 28 1991 - a decline of some 11 per cent over the year.

Net revenue at the trust - which despite its title has 95 per cent of its investments in UK equities - rose from £781,060 to £897,284, for earnings of 12.4p (10.83p) per share.

A final dividend of 8.75p is recommended, lifting the total from 10.5p to 12.25p. A 3-for-1 scrip issue is also proposed.

### Modest downturn at Severfield-Reeve

Despite the downturn in the construction industry, Severfield-Reeve, the USM-quoted structural steel specialist, saw pre-tax profits fall by only £180,000 to £1.86m in 1990.

However, the company felt it prudent to reduce the final dividend to a recommended 2p for a 3p (4p) total.

The profits slip would have been almost negligible, had it not been for a £150,000 provision for bad debts taken as an exceptional item. Turnover rose 30 per cent to £21.15m (£15.67m) and interest took more at £412,000 (£281,000).

Mr John Reeve, chairman, said that the pressure on operating margins had tightened in the second half.

ISSUE OF £1,000,000,000

### 9 per cent TREASURY LOAN, 2008

FOR TENDER AT A MINIMUM  
TENDER PRICE OF £94.25 PER CENT

### CORRECTION

The prospectus dated 5th April 1991 as advertised on 7th April and 8th April, concerning the issue of £1,000,000,000 of 9 per cent Treasury Loan, 2008, wrongly states in paragraph 1 that the Governor and Company of the Bank of England are authorised to receive tenders for £1,000,000,000 of the Loan and that the balance of £100,000,000 has been reserved for the National Debt Commissioners for public funds under their management.

The correct position is that the Governor and Company of the Bank of England are authorised to receive tenders for £800,000,000 of the Loan; the balance of £200,000,000 has been reserved for the National Debt Commissioners for public funds under their management.

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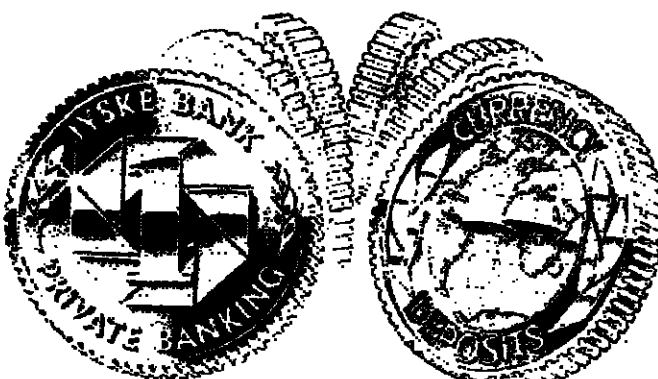
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## UK COMPANY NEWS

## Overseas thirst for Grouse lifts Highland Distilleries

By Philip Rawsthorne

STRONG GROWTH in export sales of Famous Grouse whisky helped lift Highland Distilleries' first half pre-tax profits by 19 per cent from £12.7m to £15.0m.

Turnover for the six months to February 28 was 14 per cent ahead at £35.6m (£33.8m).

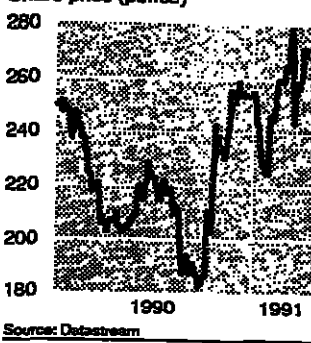
Volume sales of Famous Grouse rose by more than 20 per cent in overseas markets.

The extension of the distribution partnership with Remy Cointreau brought strong growth in the Netherlands and Thailand, as well as in France. Good progress was also made in the US, where IDV is the distributor, and in Italy (Most-Hennessy).

In the UK, the brand registered a 3 per cent increase in volume sales against a decline of 4 per cent for the Scotch industry as a whole.

## Highland Distilleries

Share price (pence)



Source: Datastream

An increased contribution to profits came from sales of mature whisky to established blending customers; but sales of new whisky were marginally lower than last year.

Mr Brian Ivory, managing director, said that the Budget increases in excise duty and VAT would make trading conditions in the UK more difficult in the second half.

"It is difficult to understand how the government can argue effectively for fairer treatment for Scotch whisky in the EC and elsewhere in the world when it continues to discriminate against Scotch in the UK," he said.

The group's £76m investment in November in Orpar, the controlling shareholder of Remy Cointreau, raised total investment income and interest received to £2.2m (£2.4m) but interest payable leapt from £105,000 to £1.1m.

The interim dividend is lifted to 1.35p (1.2p), payable from earnings per share up 19 per cent from 6.6p to 7.9p.

## Dewhirst cuts dividend as profits drop to £3m

By Alice Rawsthorne

DEWHIRST GROUP yesterday announced it is cutting its dividend for the first time in its 72 years as a public company after a fall in pre-tax profits from £5.5m to £3.0m for the year to January 18.

Mr Tim Dewhirst, chief executive of the clothing group, said the decision to cut the dividend had "not been taken lightly" but that the cut was unavoidable because "as a manufacturing company we have to be able to invest in our business."

A proposed final dividend of 0.35p (0.50p) reduces the total to 6.45p (1.15p). Earnings per share fell to 2.19p (3.89p). The shares slipped 1p to 23p on the announcement, yesterday.

Dewhirst, which is one of the biggest suppliers of clothing to Marks and Spencer, has been hit by the slowdown in consumer spending.

The group has responded by rationalising its interests - reducing its workforce by 500 to 4,500. The cost of rationalisation was expressed as an extraordinary item of £1.85m, more than half of which concerned the sale of John Graham Shows, a men's footwear firm bought in 1987.

Profits declined in every division, except for toiletries. Operating profits fell to £3.8m (£5.67m) on turnover of £121.56m (£102.45m). Interest charges amounted to £20,000 (£408,000) on average gearing of 20 per cent.

So far, said Mr Dewhirst, there had been no sign of a recovery in demand this year, although the downturn did seem to have "bottomed out". The group is now negotiating with its customers over autumn contracts in the light of the recent rise in VAT rates.

Originally Dewhirst had expected to benefit from the fall in the wool price this autumn, when the clothing market is expected to begin its recovery. However, any gains from lower wool prices could now be countered by the rise in VAT.

Mr Dewhirst said it was impossible to predict the outlook for the full year until the uncertainty over VAT was resolved.

Knights move around chequered board  
Next May Vickers will have a new top team. Andrew Baxter reports

SIR DAVID Plastow is to retire at the end of May next year as chairman and chief executive of Vickers, ending an eventful era for the UK tanks, luxury cars and medical equipment group.

Sir David, 58, will be succeeded as chief executive by Sir Colin Chandler, 51, who has been managing director since January 1990, while the new chairman will be Sir Richard Lloyd, currently the non-executive deputy chairman.

The appointments mean that Vickers is ending the often criticised practice of combining the roles of chairman and chief executive, although the company has been under much less pressure from institutions to split the roles than have other big quoted UK concerns.

The City seemed surprised by the timing of the moves, and the shares fell 3p to 233p yesterday in a falling market. Mr Andy Chambers of the Nomura Research Institute said that most investors should have known that Sir Colin was due to take over from Sir David, even if the date of the takeover was somewhat earlier than anticipated.

Sir David said yesterday that Vickers had wanted to give its employees and shareholders as much warning as possible about the changes, which have been prompted by a rule of the company that executive directors should retire at 60. Under the new management structure, there will be no managing director, although Sir Colin may decide to change that.

Vickers yesterday presented the changes as a well-planned event the history of which could be traced back three years. The company realised then, said Sir David, that it lacked an executive with the necessary mix of age and experience to replace him, and decided against the alternative



Sir Colin: wanted for his skills as an industrialist, rather than as a defence diplomat

of choosing one of Vickers' "younger Turks".

Sir Colin, meanwhile, had been seconded from British Aerospace in 1985 to the Ministry of Defence, where he headed defence export sales and was a key figure in negotiating the UK's defence agreement with Saudi Arabia.

He joined Vickers in late 1989 in a move seen by some analysts as an attempt by the company to cement its links with Whitehall - the company was then laying the ground-work for its current bid to supply new tanks for the British army.

However, Sir David stressed yesterday that Vickers wanted Sir Colin for his skills as an industrialist rather than as a defence diplomat. Sir Colin

revealed yesterday that he had received many approaches in 1989 from companies who were interested simply in his access to Whitehall.

Students of Vickers' chequered past will remember Sir David chiefly for his role in masterminding the merger of Vickers with Rolls-Royce Motor Cars in 1980. Sir David had become chief executive of the luxury car company soon after its parent went into liquidation in 1971. He took the car company public in 1973, and joined the Vickers board in 1975.

Sir David has been chief executive of Vickers since the Rolls-Royce deal, and became chairman in January 1987 after the death of Sir Richard Cave. Since 1980 Vickers has been

transformed by about 50 acquisitions and disposals, and its tank business, established in 1915, is now the only remnant of the Vickers of 1975.

A tough manager who has no time for industry's laments about City "short-termism", Sir David's most striking success at Vickers was probably his overwhelming defeat of the break-up proposals made by Sir Ron Brierley, the New Zealand entrepreneur, who sold his 30 per cent stake in February.

Despite Sir Colin's defence background, the appointments are unlikely to change the direction of the company, whose automotive business is its biggest sector, and the source of current caution about prospects among analysts.

## Barclays trims its stake in Brent Walker

By Maggie Urry

Brent Walker, the leisure group, said yesterday that Barclays Bank had reduced its stake in the company to below the 3 per cent notifiable level.

The group said that Barclays' stake had been slightly above 3 per cent and it did not know by how much it had been reduced. Brent Walker shares yesterday slipped 3p to 66p.

Brent Walker, which underwent a refinancing last autumn, is still working on a restructuring of its liabilities on a long-term basis. It is expected to report results for 1990 in the first half of May, although a definite date has yet to be fixed.

Bankers close to the group said that lenders to the company were taking a relaxed attitude to the timetable for the restructuring. Large asset sales are thought to be unlikely in the current business environment.

Brent Walker is still awaiting the completion of a report on the company by Touche Ross, the accountants, and a revaluation of the group's properties.

## Gowrings lapses into red as interest charges bite

By Jane Fuller

A DISMAL 12 months for motor trading and heavy interest payments sent Gowrings to a pre-tax loss of £432,000 in 1990, compared with profits of £1.3m in 1989 - the year the company came to the main market.

While turnover slipped to £59.87m (£61.75m), trading profit was down 87 per cent at £274,000 (£2,09m). Interest charges remained at more than £780,000, causing the loss.

In spite of extraordinary gains on business disposals, notably a £702,000 profit on selling the Sandford Springs golf club, the dividend was partly paid out of reserves.

The final is cut to 1p (3.375p), making a total of 3.25p (5.625p). Losses per share were 4.5p (earnings of 13p).

Fleetlease, the contract hire subsidiary, was sold for an initial £140,000 only one year after Gowrings purchased the outstanding 75 per cent stake for £500,000. The business incurred a £106,000 loss in 1990 because of increases in maintenance and relief vehicle costs.

Gowrings said the main benefit of the disposals was to

reduce borrowings by £24m to £3.3m, representing gearing of 32 per cent compared with 100 per cent at end-December 1989.

Sales of new Ford cars were 30 per cent down and used car sales were flat. Overall, the motor division plummeted to a trading loss of £190,000 compared with a profit of £1m on sales of £54.5m (£58.7m). The group put the dealerships up for sale last year, but has withdrawn them from the market.

The leisure division, which includes four Burger King outlets and mobile home parks, saw trading profit slump to £160,000 (£270,000). Since the year-end, the group has paid an initial £400,000 for the Rocco's Pizza delivery business.

The sale of a commercial radio stake raised £200,000 (£485,000). Gowrings' only remaining investment of any size is in Newbury race course and it said that was under review.

The share price was unchanged at 40p, a quarter of the flotation price at June 1989.

ALCATEL  
ALSTHOM

On April 3, 1991, the Board of Directors of Alcatel Alsthom, presided by Mr. Pierre Suard, approved the group's financial statements for the year ended December 31, 1990.

Alcatel Alsthom  
reports 20%  
increase in 1990  
net earnings per share

On sales of FF 14.41 billion, Alcatel Alsthom recorded a net income of FF 2,230 million (FF 6,955 million in 1989), of which FF 1,536 million after minority interests (FF 4,937 million in 1989).

The 1990 and 1989 net income figures include exceptional profits of FF 144 million and FF 1,033 million respectively, arising from accounting for long-term contracts on a percentage-of-completion basis and no longer upon delivery. This change in accounting methods was adopted by Alcatel Cable and Sogelarg in 1990 and by Alsthom in 1989.

Excluding these changes, net income including minority interests increased by 20% over 1989. It represents 4.9% of total sales (4.1% in 1989, 3.2% in 1988).

After minority interests the group's net income increased by 29%. Reflecting a 7% increase in the total number of Alcatel Alsthom shares outstanding in 1990, net earnings per share totalled FF 48.95, an increase of 20% over 1989.

Parent company net income rose to FF 2,457 million, up 27% over the 1989 level of FF 1,934 million.

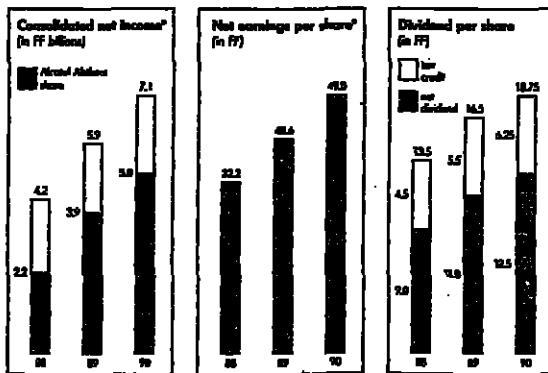
The Board will propose to the Annual General Meeting of Shareholders a total dividend distribution of FF 1,355 million, an increase of 20% over 1989. The dividend per share will amount to FF 12.50 net and FF 18.75 including tax credit, as compared to FF 11 and FF 16.50 respectively in 1989. The dividend will be payable on July 1, 1991. As in prior years, a motion to allow each shareholder to receive the dividend in share form will be proposed by the Board at the Shareholders' Meeting.

The Shareholders' Meeting will be held on June 27, 1991 at 2.30 p.m., at the "Palais des Congrès" in Paris.

In addition, the Chairman has also indicated that the Board has been apprised of Alcatel Alsthom's intention in the course of the first half of 1991 to merge with Générale Occidentale and Trocadero Participations and, separately, to merge with its subsidiaries Saft and Locatel, the production and distribution activities of which will previously have been transformed into new independent subsidiaries.

## Key Financial Results (in FF billions)

	1990	1989
Net sales	144,053	143,897
Income from operations (after financing)	12,550	10,866
Net income before non-recurring items and minority interests	6,233	5,179
Net income before minority interests*	7,086	5,922
Net income*	5,035	3,904
Weighted average of shares outstanding (in millions)	102.9	96.0
Earnings per share* (in FF)	48.95	40.6



\*excluding changes in accounting methods

As far as Générale Occidentale and Trocadero Participations are concerned, it has become increasingly clear that the structures of Alcatel Alsthom publishing and media activities should be simplified, while enabling the Générale Occidentale minority shareholders - who will receive Alcatel Alsthom shares in exchange for their holdings - to benefit from the growth potential of a highly liquid internationally recognised security.

The future development of Saft and Locatel, which have experienced difficult market conditions in recent years, will require a substantially stronger equity basis than their present market capitalization can provide. The proposed transactions will enable the Group to establish a solid financial basis for these newly created operating subsidiaries on which they can build their long-term prospects.

The Chairman also indicated that the proposed exchange ratios, pending review and comment by the Statutory and Special Merger Auditors, are:

- 4 Alcatel Alsthom shares against 3 Générale Occidentale shares
- 9 Alcatel Alsthom shares against 4 Saft shares
- 1 Alcatel Alsthom share against 3 Locatel shares

The Board of Directors has given its preliminary approval to these transactions and has decided to meet on April 24 in order to finalize their terms for submission to the next Annual Meeting of Shareholders.

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## COMMODITIES AND AGRICULTURE

## LME acts to get early warning of squeezes

By Kenneth Gooding, Mining Correspondent

ANALYSTS yesterday gave a cautious welcome to plans by the London Metal Exchange to introduce measures which will give it advance warning of squeezes or attempts to manipulate markets.

The exchange, which provides a reference point for nearly every metal contract signed worldwide, will from July extend its monitoring procedures by introducing a "large position reporting system".

Traders will be required to report to the LME daily any futures and options positions, held for their own or named clients' accounts, that exceed certain limits.

Mr David King, LME chief executive, said that the chief reason was to give the exchange a better understanding of what was taking place in the market.

"It is in line with our statutory obligation to maintain an orderly market and shows our determination to keep the market orderly while sticking to our fundamental principle of not interfering with free market forces," he said.

He stressed that the information would be confidential and that only two or three senior members of the LME secretariat would know what large positions had been reported.

One LME board member said the exchange was increasing its defences against "malicious manipulation".

"There is a narrow dividing line between freedom and excess and from time to time people take advantage and manipulate the market. This has happened to all the metals in the past three years," he said.

"It will be helpful for the LME to know in advance when manipulation might happen and possibly nip it in the bud. The LME can take action more quickly when appropriate. Better information means the market can be better governed and a better governed market is a better market," the board member said.

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## Body set up as voice for safe mining

By Kenneth Gooding, Mining Correspondent

SOME OF the world's biggest mining companies have set up an organisation through which the industry will respond internationally to the growing pressures it faces on health, safety and environmental matters.

So far, ITZ, the world's biggest mining company, has not joined the International Council on Metals and the Environment (ICME) but the group will be formally invited to join this week.

An ITZ official said yesterday that his company had been actively involved in the project since it was first mooted last autumn, as had its associates, Kennecott in the US and CRA and Passmore in Australia.

Mr Keith Hendrick, chairman of Noranda Minerals, the Canadian group, who is non-executive chairman of the ICME, said the initiative "marks an historic turning point for the international mining and metals industry."

"It clearly reflects a major change in the industry's approach to environmental and health issues. While the industry worldwide has been involved in extensive research and capital investment dealing with environmental and health issues, it has not co-ordinated its knowledge, experience and resources to address international issues that go beyond individual and domestic corporate interests in any particular commodity," he said.

European companies among the 14 founding members of ICME include Anglo-American of South Africa; BHP of Australia; British Steel of the UK; and Canadian companies Noranda Minerals, Inco of Canada, and Falconbridge of Canada.

The ICME's product, which has been developed in conjunction with the International Association of Petroleum Producers, will mark the first time such a broad-based commodity has been traded on a futures exchange.

The contract is similar to a forward contract that currently trades in Rotterdam and the ICPE sees demand for it among petrochemical producers.

Naphtha is refined from crude oil to provide a light feedstock for chemical plants and petrol producers.

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## Brazil signals move to coffee accord, but trade doubtful

By Victoria Griffith in Sao Paulo

THE ANNOUNCEMENT of different pricing rules for Brazilian coffee exports before and after September has been interpreted by analysts as a clear signal that President Fernando Collor's administration is anxious to reach an international coffee accord this autumn.

The coffee market believes the chances are slim for reviving an accord which collapsed in July 1989 leaving the coffee trade with a free market and trading prices. The next full round meeting of the International Coffee Organisation takes place in September.

"There won't be any international agreement this year," predicted a Rio de Janeiro-based trader. "Brazil will be looking to enter an accord with the favourable terms it secured two years ago, but the other exporters will not be quick to give up the market gains they have made since then."

Coffee prices are now at about the same level as they were when Brazil shook the markets by suspending export registrations two weeks ago. Yesterday London robusta coffee futures closed slightly ahead, while New York arabica was mixed at midday.

The Brazilian government announced last Friday that coffee export registrations would be reopened yesterday. The rules for exports until September 31 remain unchanged.

Exporters can register at a fixed price or according to "basis trading", which sets the price at a differential against the New York and London futures markets.

Between October 1 and the end of January, export registrations will be open only under basis trading. Registrations after January 1992 remain closed.

According to the government, registrations were suspended to avoid speculation on Brazil entering an international coffee accord. The new pricing rules, says the government, will guard against speculation on coffee for export after September.

The coffee market doubts the rule change will make any difference. The closure of coffee registrations was the most ill-conceived move I have ever seen in the commodities markets," said a Rio coffee analyst. "There never was any justification for the closure of registrations," said a trader.

With consumers worldwide showing a preference for Colombian and Central American coffee, market observers believe Brazil will be entering September's coffee talks in a weak position.

Last year, Brazil lost its lead to Colombia as the biggest world exporter of coffee. For the first time, exporters think the cost to Brazil of an international accord will be far higher than it was two years ago.

The Brazilian Federation of Coffee Exporters (Febrico) has already announced its opposition to any world deal. The organisation believes Brazil is capable within a free market system of recovering its position as number one exporter.

An accord, Febrico fears, could give too much away. With Brazil's chances of reaching a coffee agreement in September far from certain, exporters were not rushing out to register yesterday. "We are definitely taking a wait-and-see attitude," said a Rio-based trader.

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An accord, Febrico fears, could give too much away. With Brazil's chances of reaching a coffee agreement in September far from certain, exporters were not rushing out to register yesterday. "We are definitely taking a wait-and-see attitude," said a Rio-based trader.

Exporters can register at a fixed price or according to "basis trading", which sets the price at a differential against the New York and London futures markets.

Between October 1 and the end of January, export registrations will be open only under basis trading. Registrations after January 1992 remain closed.

According to the government, registrations were suspended to avoid speculation on Brazil entering an international coffee accord. The new pricing rules, says the government, will guard against speculation on coffee for export after September.

The coffee market doubts the rule change will make any difference. The closure of coffee registrations was the most ill-conceived move I have ever seen in the commodities markets," said a Rio coffee analyst. "There never was any justification for the closure of registrations," said a trader.

With consumers worldwide showing a preference for Colombian and Central American coffee, market observers believe Brazil will be entering September's coffee talks in a weak position.

## Fox suspends screen-traded rubber futures

By David Blackwell

LONDON'S screen-traded rubber futures contract, launched only last May, has been suspended, the London Futures and Options Exchange (LFE) said yesterday.

The contract's launch dates had been postponed several times and since the launch, the physical market has been extremely flat, with volume in the futures contract dwindling to nothing by last November.

As the open interest has reached zero, the LFE board decided to suspend trading. Suspension left the door open for a resumption of trading, the exchange said.

One trader said the contract had had an inauspicious start. Given the state of the physical market, "to get a new contract running just wasn't on," he said. "They would have been better advised to put it to ice."

London Fox is looking to expand its business through screen trading. Earlier this year, its raw sugar market moved on to screens, and an arabica coffee contract was launched last month.

On May 8, the exchange is to launch a property futures contract.

Freight and agricultural futures contracts of the former Baltic Futures Exchange (BFE) will start trading at London Fox on May 7, the exchange said yesterday. The BFE and Fox merged last January.

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## Spice cartel that caused hot tempers

Canute James on the collapse of an agreement on nutmeg prices

A NUTMEG cartel, which controlled the world market for the spice for the past five years, has collapsed, amid charges by one producer that US importers had engineered the break-up.

The cartel, formed by producers in Indonesia and Grenada, has been shaky for the past two years, following Grenadian allegations that the Indonesians had been selling below agreed minimum prices.

Indonesia produces 75 per cent of the world's nutmeg, with Grenada producing 25 per cent. Grenadian government officials said they will meet their Indonesian counterparts to see if there is a chance of reviving the cartel. One admitted privately that there was "very little hope of putting any life back into our agreement."

Indonesia's high quality nutmeg, the red lacy substance which surrounds the nut, had a minimum price of \$13,500 a tonne, with low quality nutmeg not being sold below \$8,000 a tonne. The Grenadians agreed not to accept less than \$11,750 a tonne for their premium nutmeg, and \$11,750 for the second quality nutmeg.

The two producers' groups also agreed to control the volume of nutmeg and mace on the market, to maintain price stability. The agreed volumes were determined by average production and stocks held by both.

It took nine years of negotiations to establish the cartel and each producer's organisation undertook to market its spice separately. In 1989 the Grenadians charged the Indonesians with raising the price of selling nutmeg and mace below the minimum prices.

An attempt to repair the damage had seemed to be successful. Indonesian and Grenadian officials agreed to restore the cartel's pricing policy, with the Indonesians undertaking to sell their spice at 5 per cent above the agreed minimum, and the Grenadians adding 10 per cent to their prices.

This latest setback to the cartel, however, has forced the Grenadians to reduce prices to hold on to their market share in what is now open competition with the Indonesians. The GCNA has reduced the price of its top quality nutmeg by \$2,300 a tonne, and the price of premium quality mace has been reduced by \$4,000 a tonne.

The island expects earnings to fall back to pre-cartel levels of between \$1m and \$2.5m per year, adding pressure to an already troubled economy.

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Barrett & Sons	London	01-425 0000	100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134,													

**INITIAL CHARGE:** Charge made on sale of **HISTORIC PRICING:** The letter H denotes

**OFFER PRICE:** Also called *issue price*. The price at which units are bought by investors, after offering.

redemption price. The maximum spread between the offer and bid prices is determined by a formula laid down in the prospectus.

**SCHEME PARTICULARS AND REPORTS:** The most recent report and scheme particulars can be obtained free of charge from Food

The symbols are as follows: (P) - 0001 to 1000

price become available.

Region	1990	1991	1992	% Chg.
North America	6,742.20	74.20	79.36	+6.32 (1.8)
Far East	6,94.00	94.00	100.5	+10.52 (2.7)
W. Europe	6,85.11	85.11	87.55	+2.44 (2.9)

Sup Life of Canada	106.35	106.35	113.6	40.26	56.56
Sup Life of Canada	48.75	48.75	51.88	40.26	56.56
Sup Life of Canada	45.23	45.23	48.18	40.26	56.56
Sup Life of Canada	41.59	41.59	44.73	40.26	56.56

UK Growth	6	33.81	34.22	34.42	+0.04%
Worldwide Growth	6	23.62	23.62	23.27	+0.00%
Sam Life Trust Magnet Ltd (1280M)					

Far East Growth	5%	50.00	50.69	53.93	40.86	13.16	Cap Protector Acc	5%	54.71	35.17	37.01	-0.84	36.17	77.00
Japan Growth	5%	120.8	120.8	129.2	10.30	8.00	Cap Protector Inc	5%	52.17	31.56	33.78	-0.25	36.36	76.00
Special Strs	5%	132.1	132.1	140.5	8.41		Euro Growth Acc	5%	58.50	58.90	62.57	-0.40	59.96	76.00
UK Growth	5%	26.01	26.01	26.01	0.00		Far East Growth Acc	5%	58.50	58.90	62.57	-0.40	59.96	76.00

Amer Inc & Gals ...	56.53	51.53	54.81	(+3.28)	7.46
Amer South Cos ...	56.90	57.07	60.71	(+3.71)	

Capital	54	117.1	117.1	124.5	+0.4	2.37	High High Yield Inc.	54	69.82	69.82	70.94	+0.11	1.17
Cash	54	103.2	103.2	103.2	+0.1	0.02	High High Yield Ac.	54	74.46	70.76	73.66	+0.46	3.44
Commodity	54	77.76	77.76	82.72	+0.5	2.43	High Inc & Gen Inc.	54	64.72	65.34	69.88	+0.42	3.14
Eastern Discovery	54	61.59	62.33	66.30	+0.5	2.43	High Inc & Gen Inc.	54	64.72	65.34	69.88	+0.42	3.14



Continued on next page



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● Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 825-2128.

[illegible]







## WORLD STOCK MARKETS

CANADA									
TORONTO									
3:00 pm prices April 8									
Quotations in cents unless marked 1/2									
Stock	High	Low	Close	Change	Stock	High	Low	Close	Change
17000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	3000 Bell	70	70	70	0
18000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	3100 Bell	70	70	70	0
19000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	3200 Bell	70	70	70	0
20000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	3300 Bell	70	70	70	0
21000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	3400 Bell	70	70	70	0
22000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	3500 Bell	70	70	70	0
23000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	3600 Bell	70	70	70	0
24000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	3700 Bell	70	70	70	0
25000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	3800 Bell	70	70	70	0
26000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	3900 Bell	70	70	70	0
27000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	4000 Bell	70	70	70	0
28000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	4100 Bell	70	70	70	0
29000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	4200 Bell	70	70	70	0
30000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	4300 Bell	70	70	70	0
31000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	4400 Bell	70	70	70	0
32000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	4500 Bell	70	70	70	0
33000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	4600 Bell	70	70	70	0
34000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	4700 Bell	70	70	70	0
35000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	4800 Bell	70	70	70	0
36000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	4900 Bell	70	70	70	0
37000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	5000 Bell	70	70	70	0
38000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	5100 Bell	70	70	70	0
39000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	5200 Bell	70	70	70	0
40000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	5300 Bell	70	70	70	0
41000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	5400 Bell	70	70	70	0
42000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	5500 Bell	70	70	70	0
43000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	5600 Bell	70	70	70	0
44000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	5700 Bell	70	70	70	0
45000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	5800 Bell	70	70	70	0
46000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	5900 Bell	70	70	70	0
47000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	6000 Bell	70	70	70	0
48000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	6100 Bell	70	70	70	0
49000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	6200 Bell	70	70	70	0
50000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	6300 Bell	70	70	70	0
51000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	6400 Bell	70	70	70	0
52000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	6500 Bell	70	70	70	0
53000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	6600 Bell	70	70	70	0
54000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	6700 Bell	70	70	70	0
55000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	6800 Bell	70	70	70	0
56000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	6900 Bell	70	70	70	0
57000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	7000 Bell	70	70	70	0
58000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	7100 Bell	70	70	70	0
59000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	7200 Bell	70	70	70	0
60000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	7300 Bell	70	70	70	0
61000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	7400 Bell	70	70	70	0
62000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	7500 Bell	70	70	70	0
63000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	7600 Bell	70	70	70	0
64000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	7700 Bell	70	70	70	0
65000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	7800 Bell	70	70	70	0
66000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	7900 Bell	70	70	70	0
67000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	8000 Bell	70	70	70	0
68000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	8100 Bell	70	70	70	0
69000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	8200 Bell	70	70	70	0
70000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	8300 Bell	70	70	70	0
71000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	8400 Bell	70	70	70	0
72000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	8500 Bell	70	70	70	0
73000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	8600 Bell	70	70	70	0
74000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	8700 Bell	70	70	70	0
75000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	8800 Bell	70	70	70	0
76000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	8900 Bell	70	70	70	0
77000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	9000 Bell	70	70	70	0
78000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	9100 Bell	70	70	70	0
79000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	9200 Bell	70	70	70	0
80000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	9300 Bell	70	70	70	0
81000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	9400 Bell	70	70	70	0
82000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	9500 Bell	70	70	70	0
83000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	9600 Bell	70	70	70	0
84000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	9700 Bell	70	70	70	0
85000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	9800 Bell	70	70	70	0
86000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	9900 Bell	70	70	70	0
87000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	10000 Bell	70	70	70	0
88000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	10100 Bell	70	70	70	0
89000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	10200 Bell	70	70	70	0
90000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	10300 Bell	70	70	70	0
91000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	10400 Bell	70	70	70	0
92000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	10500 Bell	70	70	70	0
93000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	10600 Bell	70	70	70	0
94000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	10700 Bell	70	70	70	0
95000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	10800 Bell	70	70	70	0
96000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	10900 Bell	70	70	70	0
97000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	11000 Bell	70	70	70	0
98000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	11100 Bell	70	70	70	0
99000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	11200 Bell	70	70	70	0
100000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	11300 Bell	70	70	70	0
101000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	11400 Bell	70	70	70	0
102000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	11500 Bell	70	70	70	0
103000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	11600 Bell	70	70	70	0
104000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	11700 Bell	70	70	70	0
105000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	11800 Bell	70	70	70	0
106000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	11900 Bell	70	70	70	0
107000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	12000 Bell	70	70	70	0
108000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	12100 Bell	70	70	70	0
109000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	12200 Bell	70	70	70	0
110000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	12300 Bell	70	70	70	0
111000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	12400 Bell	70	70	70	0
112000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	12500 Bell	70	70	70	0
113000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	12600 Bell	70	70	70	0
114000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	12700 Bell	70	70	70	0
115000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	12800 Bell	70	70	70	0
116000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	12900 Bell	70	70	70	0
117000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	13000 Bell	70	70	70	0
118000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	13100 Bell	70	70	70	0
119000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	13200 Bell	70	70	70	0
120000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	13300 Bell	70	70	70	0
121000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	13400 Bell	70	70	70	0
122000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	13500 Bell	70	70	70	0
123000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	13600 Bell	70	70	70	0
124000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	13700 Bell	70	70	70	0
125000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	13800 Bell	70	70	70	0
126000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	13900 Bell	70	70	70	0
127000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	14000 Bell	70	70	70	0
128000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	14100 Bell	70	70	70	0
129000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	14200 Bell	70	70	70	0
130000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	14300 Bell	70	70	70	0
131000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	14400 Bell	70	70	70	0
132000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	14500 Bell	70	70	70	0
133000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	14600 Bell	70	70	70	0
134000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	14700 Bell	70	70	70	0
135000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	14800 Bell	70	70	70	0
136000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	14900 Bell	70	70	70	0
137000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	15000 Bell	70	70	70	0
138000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	15100 Bell	70	70	70	0
139000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	15200 Bell	70	70	70	0
140000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	15300 Bell	70	70	70	0
141000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4	15400 Bell	70	70	70	0
142000 Ontario	85 1/2	85 1/4	85 1/2	+ 1/4</					



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]



**NASDAQ NATIONAL MARKET**

3:00 pm prices April 8

## AMEX COMPOSITE PRICES

3:00 pm prices April 8

Stock	Div.	Y	Size	High	Low	Close	Chng	Stock	Div.	Y	Size	High	Low	Close	Chng	Stock	Div.	Y	Size	High	Low	Close	Chng
AT&T	0	10	25	54	53	54	+	Gen'l Elec	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp	0	10	25	54	53	54	+	Comp. & Bus.	5	8	25	54	53	54	+	Wm. H. Wm.	0	10	25	54	53	54	+
Amco Corp</																							

The FT proposes to publish this survey on **May 7 1991**

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## FT SURVEYS



## AMERICA

## Uncertainty over Fed's intentions restrains Dow

## Wall Street

SHARE PRICES were little changed in light trading yesterday morning amid uncertainty about whether the Federal Reserve will cut interest rates, and anxiety ahead of the coming quarterly corporate earnings season, writes Patrick Harrington in New York.

At 1:30 pm the Dow Jones Industrial Average was 1,449.27, having spent the entire morning session only a few points either side of its opening value. The more broadly based Standard & Poor's 500 was equally becalmed, ending 375.88, up 1.11 from the Nasdaq composite of over-the-counter stocks eased 0.45 to 355.35. Turnover on the NYSE was light at 79m shares by 1 pm, with advancing shares marginally outpacing declining shares by 726 to 688.

After the Fed's failure on Friday to ease monetary policy in the wake of a big rise in March unemployment, the market is looking to the March inflation figures as a possible trigger for a cut in interest rates. On Thursday the March producer prices index is released, followed by the consumer prices index on Friday.

Analysts believe stocks will

trade in a narrow range until then, although worries about the reporting season could undermine the market. The recent spate of profit warnings suggests that first quarter corporate profits could be particularly weak, they say.

The removal of PepsiCo from the recommended buy list at Donaldson Lufkin & Jenrette (DLJ), the brokerage house, prompted a fall in the stock of 3% to \$33.40 on volume of 1.6m shares. Also in the food and consumer products sector, Sara Lee fell 1% to \$38 and Bob Evans Farms lost 1% to 19% on DLJ downgrades.

Cleveland-Cliffs, the iron ore mining group, gained 1% to \$22.50 on volume of 1.2m shares. One of its largest shareholders, one of its largest shareholders, threatened a proxy fight to get Cleveland-Cliffs to buy back its own stock.

The news that Microsoft and Compaq have joined forces with MIPS Computer Systems to form an alliance to strengthen the Risc workstation business depressed Intel, which dropped 1% to \$47. Analysts regarded the alliance as a threat to Intel's PC-based business. Compaq rose 1% to \$22.40, while MIPS Computer Systems added 1% to \$20.

Del Webb rose 1% to \$11.11 after receiving positive cover-

age in a business weekly for its withdrawal from the casino business and its strong Southwest home sales.

Adia Services, the temporary personnel group, fell 1% to \$22 in the wake of Friday's late announcement that its first quarter profit would be well down on a year ago.

## Canada

TORONTO midday stocks recouped some of their early losses, triggered by disappointment that the US Federal Reserve had not eased credit. The composite index was 6.7 lower at 3,511.5 at midday, after hitting a low of 3,505.68. Declines led advances by 227 to 175 on volume 9.8m shares.

The telecommunications and media sector led the downturn. Rogers Communications class B shares fell 1% to \$39 and Manicom Hunter lost 1% to \$10.10.

Newbridge Networks, which said that it had signed two three-year global marketing agreements with AT&T, fell 1% to \$29. The shares rose sharply last week on rumours of the deal.

CAB Industries gained 1% to \$37 after its US subsidiary won contracts for the US Army's new light attack helicopter.

## Germany bounces 3.8% in technical rally

## MARKETS IN PERSPECTIVE

	% change in local currency			% change	% change
	1 Week	4 Week	1 Year	starting 1/1/91	in US \$ <sup>1</sup>
Austria .....	+2.39	+1.03	-28.31	+15.61	+12.58
Belgium .....	+0.47	+0.45	-5.02	+19.32	+16.67
Denmark .....	+2.04	-0.41	-1.67	+15.44	+15.88
Finland .....	+3.67	+3.89	-11.06	+30.57	+31.24
France .....	+2.10	+0.96	-10.29	+20.89	+17.76
Germany .....	+3.63	-1.83	-10.97	+11.84	+8.42
Ireland .....	+2.40	+2.41	-9.75	+27.07	+23.77
Italy .....	+3.24	+3.83	-15.90	+16.26	+14.48
Netherlands .....	+0.46	+4.00	-0.31	+17.55	+14.09
Norway .....	+0.80	-2.42	-14.04	+9.16	+5.91
Spain .....	-1.30	+1.85	+13.51	+24.88	+25.28
Sweden .....	+1.47	+0.07	+7.41	+30.59	+31.65
Switzerland .....	+2.19	+1.10	+1.16	+21.68	+18.22
UK .....	+3.40	+3.54	+12.68	+19.35	+19.35
EUROPE .....	+2.68	-2.08	-0.97	+16.53	+17.02
Australia .....	+0.82	+3.25	-0.88	+14.54	+26.23
Hong Kong .....	+2.99	+3.71	+27.32	+28.40	+30.43
Japan .....	+2.41	+2.07	-3.08	+15.76	+25.03
Malaysia .....	+1.72	-2.02	+11.61	+15.22	+26.10
New Zealand .....	+2.32	-0.52	-24.89	+6.89	+17.10
Singapore .....	+0.81	-3.23	-0.01	+28.94	+38.03
Canada .....	+0.54	-2.29	-2.93	+5.78	+15.38
USA .....	+0.18	+0.32	+10.58	+14.27	+23.95
Mexico .....	+1.19	+24.33	+127.50	+42.68	+52.51
South Africa .....	+2.35	+1.16	-9.61	+6.64	+18.29
WORLD INDEX .....	+1.62	+1.42	+2.39	+15.64	+22.50

<sup>1</sup> Based on April 28, 1991. Copyright, The Financial Times Limited, London, Sack & Sack Inc.

## EUROPE

## Italian cash calls feature on quiet Continent

ITALY featured in a quiet trading day on the Continent as the recent spate of cash-raising announcements continued, writes Our Markets Staff.

MILAN fell back after last week's gains. Trading was dominated by technical considerations linked to the expiry of monthly options contracts on Friday. The Comit index dropped 4.25 to 2,581 in volume estimated at less than Friday's 1,205bn.

A closer look at last week's March mutual fund data, showing that a sizeable amount of the 20 per cent increase in net inflow came from dividend income, not fresh money from investors, dampened sentiment. Furthermore, mutual funds continued to sell domestic equities, although at a slower rate of 1,450bn compared with 1,750bn in February.

Assitalia led L265 or 2.5 per cent to L2,610 after weekend comment by its controlling shareholder that the state-owned insurer needed to double its share capital.

Eridania, the sugar, starch and edible oil group controlled by Ferruzzi, eased L180 to L7,250. After the close, the company said that it planned to increase its capital by between L200m and L250m.

FRANKFURT had a few bright spots. Volume fell from DM5bn to DM4.6bn. Construction shares climbed by another 2 1/2 per cent. The DAX index fell 8.92 to 1,579.95, after a mid-session rise of 0.87 to 1,572.44 in the FAZ.

Mr James Cornish of County NatWest said that Friday's talk of construction orders from east Germany had been followed by more news at the weekend, particularly of pollution control work for Bilfinger & Berger. Bilfinger rose DM36 to DM95. Hochtief put on DM33 to DM122. Philipp Holzmann DM45 to DM137, and Heidelberg Zement DM57 to DM122, a rise of more than 40 per cent from its 1991 low.

There was a modicum of support for engineering stocks after Linde reported profits up

14 per cent for 1990. However, Linde rose only DM3 to DM80; prices were appreciably better - RHD up DM7.50 to DM194 and Deutsche Babcock DM4.90 to DM178.50 - there was a suspicion that trading, rather than investment, considerations had won the day.

PARIS quietened down after last week's arbitrage activity. Turnover subsided from Friday's FF4.3bn, and the CAC 40 index eased 4.14 to 1,847.57.

Among the day's few big movers, Eurotunnel fell FF1.40 or 2.8 per cent to FF49.30 on volume of 1.42m shares. The company said that a delay in the delivery of four trains could reduce 1993 revenues. Moulinex gained FF2.70 or 2.4 per cent to FF117.80 after Friday's 1990 results, which underlined the household equipment maker's good second half.

Saint-Gobain, the glass maker, added another 1.30 to FF64.70, a gain of 12 per cent since the end of February, compared with a rise of 5 per

## By Jacqueline Moore

STRENGTH IN Europe and Japan gave a positive gloss to stock markets last week. The World Index built upon the previous week's modest gains to finish 1.6 per cent higher in local currency terms - a rise that would have been greater if the US had not ended a volatile week almost unchanged.

Europe was flush with good performances last week, in spite of the closure of most bourses for Easter Monday, the most significant gains being in Germany, the UK and Italy. Germany, which led the global correction a couple of weeks ago, rose 3.8 per cent in a rally described as technical. Said Salomon Brothers on Friday: "In the near term the preconditions are accumulating for a bounce in German equities; the D-Mark has slumped, but stock market pessimism is widespread and value is good."

Ms Vanessa Rossi of Swiss Bank Corporation agrees that Germany could perform well in the short term, but stresses that the market remains

expensive after last year's strength. She estimates a current price/earnings ratio of 15 to 16 for the German market, against 12 to 13 in the UK.

Moreover, she says, the economic and political difficulties remain serious, and the profits outlook is not good. Swiss Bank expects 1991 earnings growth of 3 to 4 per cent in Germany, against about 14 per cent in Switzerland.

Last week's German advance was helped by a belief that an expected rise in interest rates - which did not materialise - had already been discounted, says Ms Rossi. Share price gains were led by Hoesch, the steelmaker, which rose 9.5 per cent on the week, Deutsche Babcock, in engineering, up 6.5 per cent, and BMW, the car maker which reported results, up 5.9 per cent.

A 1 per cent rise, meanwhile, was built on flimsy foundations, says Ms Rossi. The resignation of the prime minister on Good Friday produced expectations of elections, which in turn raised hopes of a pre-election rally and so triggered buying. The advance concealed the continued worries about the

state of the economy. Swiss Bank predicts gross domestic product growth of only 1 to 1.5 per cent this year, compared with an official government forecast of 2 per cent.

Salomon Brothers is more positive about Italy. It says there are currently three types of bounce in Europe: ● the UK, Italy and Spain which, it says, are cheap based on recovery and interest rate prospects; ● France, Switzerland and Belgium, which appear to be fully valued; ● and Germany and the Netherlands, which look to be attractive on the basis of a continued US dollar recovery.

The best rise last week was again in Mexico, which confirmed its position at the top of the 1991 performance league. The market has gained more than 40 per cent in dollar terms this year, compared with second-placed Hong Kong, which has risen 28 per cent.

Hong Kong also had another good week, although Hoare Govett points out that news of a covered warrants issue from Cheung Kong cut the rally short on Thursday.

## ASIA PACIFIC

## Nikkei beats late retreat as interest rate hopes fade

## Tokyo

FIRM IN the morning, share prices reversed a late retreat to end moderately weaker yesterday on balance. Dealers were preoccupied with interest rate prospects, and a decline in the futures market towards the close triggered index selling by investment trusts, writes Andrew Thornton in Tokyo.

The Nikkei average closed 159.68 down at 26,977.65, after a morning high of 26,925.33 and an afternoon low of 26,951.48 just before the close. Volume decreased from 550m to 500m shares and activity centred on dealer and individual trading.

Falls finally led advances by 528 to 458, with 158 issues unchanged. The Toxix index of all first section stocks lost 6.86 to 2,008.74, and in London trading the ISE/Nikkei 50 index was 0.12 easier at 1,513.36.

Traders said the decline in the Nikkei was not surprising after Friday's fall on Wall Street. "Investors will now focus on US economic statistics later this week," commented Miss Benedicte Ivey at Credit Lyonnais Securities.

The outcome of the Tokyo metropolitan gubernatorial election had little effect on financial markets, but Mr Masumi Okuma at UBS Phillips & Drew said markets could become jittery if the announcement from Mr Ichiro Ozawa, the Liberal Democratic Party secretary-general, that he would resign from his post disrupted domestic political developments.

Interest rate-sensitive large-capital issues eased as investors, who were anticipating that a discount rate cut in the US would put pressure on Japan's central bank, were disappointed by the Fed's stance on monetary policy. Jibun Kawajima-Harima Heavy shed 1/2.

Shipping-related shares were strong on recommendations by stockbrokers. Mitsui OSK

Lines gained Y12 to Y674 and Hitachi Zosen, the day's most active issue, rose Y15 to Y980.

Among smaller companies, Chiyoda, the plant engineering group, moved ahead Y80 to Y2,990 on expectations of order increases from south-east Asia.

Some issues gained ground on strong fundamentals. Tokyo Steel put on Y120 to Y3,900 as traders were encouraged by the company's estimate of a 40 per cent increase in profits for the year ended last month. Furukawa Electric, the electric cable and wire maker, added Y17 to Y873 on brisk cable sales to NTT.

Speculative stocks were also active, with Keisei Electric Railway climbing Y40 to Y1,800 on rumours of an announcement that it will conduct equity financing. Yamada, a car maintenance toolmaker, rose to an all-time high of Y2,130 on rumours that a speculative group was buying the stock, but receded on profit-taking to end Y10 off at Y2,010.

The drugs sector was weaker on profit-taking, but Yamamoto Pharmaceutical gained Y50 to Y3,170. Traders said the buying was related to the company's launch of French franc denominated warrant bonds.

In Osaka, the OSE average added 95.52 to 30,061.97 on volume of 52.8m shares, against 59.2m. Investors were attracted to low-priced small-capital issues. Kinki Coca-Cola Bottling gained Y300 to Y3,000 as some investors were attracted by its low price/earnings ratio.

Wakita, a leasing company, firmed Y100 to Y2,670 on small lot buy orders, which were attracted by revenue from its karaoke machine leasing.

**Roundup**

WEAKNESS on Wall Street on Friday and the Nikkei's decline yesterday weighed on most Pacific Rim markets.

HONG KONG retreated as afternoon profit-taking over-

whelmed early gains driven by interest in HSBC Holdings shares on their first day of trading in place of Hongkong and Shanghai Banking shares.

The new shares reached a high of HK\$28.40 from their HK\$25.57 resumption price but ended at HK\$26.90.

The Hang Seng index, which gained 40 points at one stage, closed 37.14 or 1.0 per cent down on balance at 3,812.01 on turnover of HK\$2.01bn, after last Thursday's HK\$2.11bn.

MANILA was carried to the year's high by the oil sector, though trading was thin ahead of today's national holiday. The composite index rose 6.37 to 1,154.73 in turnover of 212.97m pesos, against 259.40m previously.

AUSTRIA lost ground in spite of better than expected balance of payments data for February. The All Ordinaries index slipped 11.8 to 1,444.6 in this turnover of A\$124.98m. Westpac fell 8 cents to A\$3.98 after announcing a cut in its interim dividend.

TAIWAN declined as investors returned from the four-day holiday weekend in a cautious mood. The weighted index lost 64.87 or 1.2 per cent to 5,279.97 in turnover of T\$78.2bn, against T\$83.3bn.

SEOUL continued to fall after a weak session on Saturday. Volume dropped to 5.68m shares, the lowest level of the year, after Saturday's half-day 5.02m. The composite index dipped 4.54 to 646.46.

SINGAPORE was lower in this trading. The Straits Times industrial index shed 10.11 to 1,492.24 in turnover of S\$104.99m, down from S\$129.16m. KUALA LUMPUR's composite index receded 9.01 to 582.13 in volume of 49.3m shares, after 64.1m, and NEW ZEALAND's Barclays index eased 4.6 to 1,505.01.

BOMBAY attracted heavy buying by non-resident Indians and the BSE index finished 20.58 higher at 1,238.70.

## SOUTH AFRICA

JOHANNESBURG found support from a depressed financial rand, owing to the growing political uncertainty. A rise in auction prices to \$361 helped the all-gold index advance 20 to 1,064. The all-share index added 10 to 2,948.

## FT-SE Eurotrack 100 - Apr 8

Hourly changes					
Open	10 am	11 am	12 noon	2 pm	3 pm
1113.75	1113.77	1113.44	1114.00	1113.19	1114.23
Day's High 1116.55 Day's Low 1112.54					
Apr 5	Apr 6	Apr 7	Apr 8	Apr 9	Mar 28
1119.54	1114.08	1116.88	1100.61	1093.14	

## CONFERENCE

Vienna, 24 & 25 June 1991

The 1991 FT World Gold conference brings together a most authoritative panel of international gold market experts.

Chaired by:  
Mr Robert Guy and Mr David Pryde

Speakers include:

Dr Klaus Mündl  
Oesterreichische Nationalbank

Mr Ricky Hall  
Bank for International Settlements

Mr Alexandre Doumrov  
The State Bank of the USSR (Gosbank)

Mr Hüsnü Akhan  
Central Bank of the Republic of Turkey

Dr Stewart Murray  
Gold Fields Mineral Services Ltd

Mr Fraser M Fell  
Placer Dome Inc

Mr Robin Plumbridge  
Gold Fields of South Africa Limited

Mr Robert Champion de Crespigny  
Nomandy Posidon Group

Mr Shinichi Kazama  
Mitsubishi Corporation

Mr Mel Frydrych  
Fleet Precious Metals Inc

Dr Gan Tjoen Hok  
Republic National Bank of New York, Singapore

Dr Fabio Torboli  
World Gold Council sd

Mr Marvin Kaiser  
Amex Gold Inc

Mr Martin Greenberg  
Commodity Exchange, Inc (COMEX)

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		FRIDAY APRIL 5 1991										THURSDAY APRIL 4 1991									
		DOLLAR INDEX		POUND INDEX		MARKET INDEX		CURRENCY INDEX		LOCAL INDEX		DOLLAR INDEX		POUND INDEX		MARKET INDEX		CURRENCY INDEX		LOCAL INDEX	
Figures in parentheses show number of lines of stock		US Dollar Index	Day's Change %	Starting Point	Year Index	DM Index	Local Currency Index	Local % chg on prev.	Gross Div. Yield	US Dollar Index	Starting Point	Year Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)				
Australia (74)		137.33	-0.3	114.48	118.32	119.48	116.80	-0.4	5.83	137.70	114.40	118.59	119.34	117.05	137.70	112.74	135.81				
Austria (19)		204.00	+0.8	170.05	175.77	177.50	178.86	+0.6	1.49	202.40	188.16	174.32	175.41	176.79	222.37	187.00	278.90				
Belgium (60)		142.15	+0.2	118.50	122.48	123.87	120.42	+0.2	4.89	141.81	117.82	122.13	122.90	120.11	151.20	121.73	146.47				
Canada (116)		138.27	-0.1	115.26	122.26	123.26	115.40	-0.2	1.18	138.27	118.92	118.92	118.92	118.92	118.92	118.92	141.40				
Denmark (31)		247.95	-0.1	206.70	213.85	215.73	218.51	+0.1	1.54	248.05	208.12	213.87	215.21	216.20	270.37	217.74	250.39				
Finland (21)		124.73	+2.4	103.98	107.47	108.92	102.29	+1.1	2.37	121.82	101.21	104.93	105.58	101.13	125.15	100.61	136.25				
France (113)		142.98	+0.4	118.15	123.17	124.38	127.04	+0.8	3.37	142.98	118.29	122.62	123.39	126.05	132.26	121.05	161.11				
Germany (88)		151.81	+0.2	99.20	99.34	97.28	97.00	-0.2	2.30	151.81	99.20	99.34	97.28	97.00	99.20	99.34	141.40				
Hong Kong (48)		158.50	+0.0	130.46	134.83	136.17	135.61	+0.0	4.37	158.50	125.95	134.74	135.69	135.61	158.75	119.82	128.28				
Ireland (16)		189.34	-0.9	141.16	145.90	147.33	146.85	-0.6	3.05	170.91	141.99	147.20	148.12	150.51	182.48	132.88	186.90				
Italy (91)		92.02	+0.4	88.87	91.18	91.98	91.70	+0.8	3.32	92.29	88.36	90.77	91.31	90.25	92.05	90.70	96.89				
Japan (437.4)		163.74	+0.3	119.63	123.84	125.08	123.84	+0.3	0.89	149.57	119.12	123.49	124.27	124.49	146.07	118.55	136.40				
Malaysia (33)		204.64	+0.2	200.80	207.22	209.36	204.24	+0.0	2.98	204.25	199.61	206.92	208.22	204.25	247.78	192.83	215.02				
Mexico (12)		823.02	-0.2	888.09	709.10	718.07	709.26	-0.2	0.26	824.35	694.89	709.36	714.44	709.36	824.35	694.89	388.05				
Netherlands (40)		140.98	-0.5	117.42	121.36	122.56	121.22	-0.2	4.26	141.82	117.08	121.97	122.74	121.51	145.73	125.70	139.60				
New Zealand (14)		48.85	+0.7	39.04	40.36	40.75	41.91	+0.6	8.15	48.82	38.85	40.07	40.32	41.68	52.31	41.18	61.15				
Norway (30)		201.25	-0.2	167.77	173.40	176.10	177.97	+0.0	1.78	201.73	167.00	173.75	174.94	177.91	223.24	182.24	198.49				
Singapore (25)		199.05	+0.5	186.43	172.01	173.70	161.97	+0.0	2.31	198.62	165.01	171.06	172.13	182.01	208.25	151.63	186.14				
South Africa (64)		199.05	+0.1	186.19	171.78	173.45	165.26	+0.3	3.93	198.08	165.40	171.48	172.63	184.81	208.54	173.00	194.49				
Spain (41)		182.04	+0.3	119.63	123.84	125.08	123.84	+0.3	0.89	182.04	119.63	123.84	125.08	123.84	182.04	119.63	136.40				
Sweden (27)		193.45	-1.0	161.26	168.67	168.91	173.11	-0.8	2.51	193.45	161.26	168.67	168.91	173.11	193.45	161.26	136.40				
Switzerland (65)		97.71	+0.0	81.46	84.19	85.03	85.54	+0.7	2.42	97.71	81.46	84.19	85.03	85.54	97.71	81.46	136.40				
United Kingdom (295)		182.21	+0.4	151.80	158.98	158.52	151.90	+0.7	4.67	181.49	150.78	158.29	159.27	160.78	187.44	158.27	177.45				
USA (52)		125.33	+1.1	125.59	131.25	132.54	129.55	-1.1	3.22	125.09	128.02	132.72	133.55	134.09	154.09	129.95	147.43				
Europe (597)		145.07	+0.2	120.33	124.98	126.22	123.71	+0.8	3.62	144.73	120.24	124.65	125.44	126.02	151.52	125.50	140.64				
Nordic (109)		187.68	+0.4	166.43	161.88	163.27	156.40	+0.3	2.93	188.37	156.50	162.24	163.25	159.82	201.01	155.55	187.49				
North Sea Basin (64)		143.51	+0.2	115.63	123.65	124.65	121.43	+0.3	1.02	143.17	115.63	123.61	124.64	123.65	143.51	115.63	136.57				
North Sea Basin (64)		143.51	+0.2	115.63	123.65	124.65	121.43	+0.3	1.02	143.17	115.63	123.61	124.64	123.65	143.51	115.63	136.57				
North Sea Basin (64)		143.51	+0.2	115.63	123.65	124.65	121.43	+0.3	1.02	143.17	115.63	123.61	124.64	123.65	143.51	115.63	136.57				
North Sea Basin (64)		143.51	+0.2	115.63	123.65	124.65	121.43	+0.3	1.02	143.17	115.63	123.61	124.64	123.65	143.51	115.63	136.57				
Europe Ex. UK (542)		129.84	+0.1	102.26	105.71	106.76	102.26	+0.1	3.14	122.55	101.81	105.57	106.23	106.51	129.80	106.86	134.17				
Europe Ex. Japan (194)		133.94	+0.0	116.80	120.50	121.88	124.25	-0.2	4.86	133.90	116.80	120.51	121.26	124.04	133.90	111.40	120.07				
World Ex. UK (177)		143.51	+0.2	115.63	123.65	124.65	121.43	+0.3	1.02	143.17	115.63	123.61	124.64	123.65	143.51	115.63	136.57				
World Ex. Japan (177)		143.51	+0.2	115.63	123.65	124.65	121.43	+0.3	1.02	143.17	115.63	123.61	124.64	123.65	143.51	115.63	136.57				
World Ex. So. Af. (220)		146.18	-0.3	121.87	125.97	127.21	133.82	-0.2	2.67	146.59	121.79	126.26	127.05	134.06	147.10	122.92	136.40				
World Ex. Japan (194)		146.41	-0.5	124.55	128.74	130.01	136.16	-0.4	3.52	160.19	124.78	128.37	130.13	136.79	160.19	128.69	136.40				
The World Index (2224)		146.82	-0.3	122.14	126.24	127.46	133.90	-0.2	2.56	146.91	122.05	126.63	127.33	134.13	147.40	128.26	136.40				